



UK recovery

Time to put policy in neutral



Document highways

Xerox's digital dream comes closer



Russia's stock markets Lots of exchanges, not many shares

FINANCIAL TIMES

Brussels calls for liberalisation of EU mobile telecoms

The European Commission called for the full liberalisation of EU mobile telecommunications in a move aimed at overcoming fragmentation and consolidating Europe's place in the world nurket. The Brussels appeal is the first step towards the EU goal of total telecommunications liberalisation by 1998. It is contained in a green paper adopted by the Commission yesterday after two years of research. Page 14

IBM to sell technology to rival: International Business Machines of the US is to sell microprocessor chips at the core of its future mainframe and parallel computer products to rival Hitachi of Japan. Page 15

\$1bn boost for US high-tech challenge: The US is expected to announce a \$1bn package to fund the development and manufacture of flat panel displays, such as those used in portable

Hata to announce hobbled cabinet: Japanese prime minister Tsutomu Hata is expected today to announce the weakest minority cabinet in post-war history. The Social Democratic party left his condition, leaving it 56 seats short of a majority. Page 4

Russia warms to Nato partnership: General Vladimir Zhurbenko, deputy head of the Russian general staff, will visit the military headquarters of Nato near Brussels amid speculation that his country is about to soften its attitude to co-operation with the alliance. Page 2

Solidarity plans strikes: Poland's Solidarity trade union plans nationwide 24-hour strikes today in support of an end to wage controls in state industries. Page Z

UK and Argentina plan oil talks: Britain and Argentina are to hold talks in July on joint oil exploration in waters surrounding the Falkland islands. Page 6

Bayer rises 18%: German chemicals group Bayer reported first-quarter pre-tax profits up by 18 per cent to DM755m (\$444m), reflecting the impact of extensive cost-cutting measures as well as an increase in all business sectors.

5 177

quidity (in HKS):

Williams makes cash call: Williams Holdings shares fell 9p to 379p as the industrial conglomerate called on shareholders for £267m (\$389.8m) to carry it through the next raft of acquisitions. Page 16; Lex, Page 14

Scandinavian Airlines System said the sale of its two biggest non-core business units, SAS Leisure and SAS Service Partner, to European buyers was well advanced. Page 15

Venezuelan policy under fire: The dministration of Venezuelan president Rafae Caldera is under question following the resignation of central bank president Ruth de Krivoy.

Easing of US banking laws expected: Measures to allow US banks to open branches freely outside their home states could become law next month following the passage of an interstate banking law by the Senate. Page 6

German repo rate cut: The prospect of a decisive decoupling of US and European interest rates was improved by a cut in the German repo rate to 5.47 per cent, more than most commentators had expected. Currencies, Page 32; Lex, Page 14

Call to Berlusconi delayed: The expected call to Silvio Berlusconi to form Italy's government was delayed amid fears of a conflict of interest over the media magnate's Fininvest empire and a row over allocating ministerial posts. Page 14

Offer for Lasmo expected: Enterprise Oil is expected to move on rival UK oil explorer Lasmo this week following a statement that it was considering an offer for the company. Any approach is expected to be rebuffed by Lasmo. Page 15;

Kia considers supply deal: Kia Motors of South Korea is considering supplying Ford of the US and Mazda of Japan, its two largest shareholders, with its Sportage four-wheel-drive sports utility vehicle. Page 19

Lion Nathan 42% shead: New Zealand brewing group Lion Nathan reported a 42.2 per cent rise in interim tax-paid profits to NZ\$113m (US\$65m), helped by an improved contribution from its Australian interests. Page 19

Curb on shipbuilding ald sought: The world's leading shipbuilding nations will meet in Paris next month to try to reach agreement on curbing international subsidies for the industry.

India seeks highway investment: India is offering incentives to private foreign and domestic companies to invest \$4.7bn in 27 projects to construct bypass roads, bridges and expressways

II STOCK MARKET INDICES	# GOLD
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Buthelezi threatens boycott over deficiencies in polling station organisation | Brussels

Inefficiency claims mar credibility of S African poll

By Mark Suzman and Michael Holman in Johannesburg

Widespread organisational problems yesterday threatened the credibility of South Africa's democratic elections as millions turned out to vote for the first

Chief Mangosuthu Buthelezi, leader of the Inkatha Freedom party which barely a week ago agreed to participate in the poli, last night warned that his party might pull out unless what he called an "unacceptable situation" was rectified.

Some designated polling stations never opened, and many of those that did soon ran out of equipment including ballot papers and the invisible ink supposed to be stamped on voters' hands to prevent fraud.

More serious, however, was the unavailability at a number of stations of stickers with the IFP's name. Electoral officers were to have fixed these to ballot papers, which had been printed before the party's decision to take part. President FW de Klerk appealed for patience and under-

standing and said he did not believe the problems would interfere with the free and fair nature After consultations with Mr

Nelson Mandela, the African National Congress leader who voted for the first time in his life yesterday. Mr de Klerk announced that today would be a public holiday, as yesterday had been, to allow South Africans

extra time to vote. Mr Justice Johann Kriegler, chairman of the Independent Electoral Commission, the body charged with running the elec-tion, acknowledged "difficulties" but described the process so far

- Civil servants cling to last barricades
- Mandela's walk to freedom
- Not proven verdict

as "80 per cent" successful. But there was widespread confusion over how to deal with the absence of Inkatha from some ballot papers. The IEC at one stage gave permission for Inkatha supporters, many of whom are illiterate, to write the party's name on to the ballot having initially said this would constitute a spoiled paper - and then later announced that such ballots would be counted only at

yet known.

Judge Kriegler said millions of new ballot papers with Inkatha's name on were being printed across the country and would be distributed overnight,

Turnout far exceeded expectations and in many voting stations queues stretched for over 2km as people had to wait for up to eight hours to cast their vote.

The IEC was widely criticised for poor planning, inefficiency and even impropriety. Mr Clar-ence Makwetu, president of the Pan Africanist Congress, charged that the IEC was rigging the elec-

The voter response belied fears that a rash of recent bomb blasts, which have killed at least 21 people since Sunday, would lead vot-ers to stay home. Another car bomb exploded at Johannesburg's Jan Smuts airport yesterday morning, injuring 18 people.

Police later announced that

they had arrested 31 suspects including a police officer and a reservist, many allegedly associated with the neo-fascist Afrikaner Resistance Movement (AWB). Problems appeared most acute in former homelands, especially Transkei, Ciskei and northern

KwaZulu, where many polling

"centralising" impulses, which led to the Maastricht treaty, to a

looser confederation of nation

Mr Kohl underlined that he,

too, opposed a "centralised" Europe. The chancellor denied

that his interest in widening

Europe to the east meant he

wanted to hold up plans for Euro-

pean monetary union. But he emphasised also that the creation

of a single European currency

had to be "subordinated" to the

laws of economic stability.





A personal dream fulfilled: ANC leader Nelson Mandela casts his vote

of change in the EU from the had made no firm decision on

tells Paris to open up routes from Orly

By David Gardner in Brussels and John Ridding in Paris

The European Commission yesterday ordered the French government to open Orly airport in Paris to Air France's rivals on routes to London, Toulouse and

The demand is a serious test of Brussels' will to enforce the EU's "open skies" policy. France said it would immediately appeal against the ruling to the European Court of Justice.

"The decision taken in Brussels has serious consequences in opening, without a period of transition, France's internal net-work," said Mr Bernard Bosson, transport minister.

The Commission found that Air France and its subsidiary Air inter, which also plans to appeal, were in breach of the rules in the so-called Third Aviation Package of liberalisation measures which came into force last year. This was designed to promote greater competition. The Commission's decision follows complaints brought last September by TAT, the French airline 49.9 per cent owned by British Airways, that it was the victim of a monopoly at

French authorities were told to open up the Orly-London route immediately, and given a sixmonth breathing space to open up the lucrative routes to Toulouse and Marseilles, the third and fourth busiest routes in the

The controversial decision has been held up through fear of upsetting delicate French government negotiations with Air France unions over restructuring the state-owned airline.

The sensitivity of the decision was underlined yesterday when president, abstained and the other French commissioner, Mrs Christiane Scrivener, voted against the action.

Yesterday's move presents a dilemma for the French government, which is seeking European Commission approval for a FFr20bn (\$3.43bn) capital injection for Air France. Liberalisation of the French airline market

Continued on Page 14

Kohl and Major align on EU extension

By David Marsh and Phillo Stechens

common approach on enlarging the European Union to eastern and central Europe yesterday as Mr Helmut Kohl, the German chancellor, damped expectations of a quick expansion.

After a day-long Anglo-German summit in which the two governments renaired strains caused by last month's disagreements on EU voting rights, Mr John Major, the British prime minister, pointed to "a long list of subjects" uniting London and Bonn.

Both men emphasised the warmth of their personal relationship, with Mr Kohl at pains ss Mr Major by the familiar "Du" during a closing joint

Mr Major's emphasis on the

in links with the former commu- unnecessary regulations. nist bloc marked the opening shape the agenda for the EU's 1996 intergovernmental confer-

In a note of caution about enlargement plans, Mr Kohl said extending the EU to the Czech Republic, Hungary, Poland and Slovakia would take longer than generally expected. He said his government had

not yet come up with firm plans on restructuring of the Common Agricultural Policy and the EU's regional funding for poorer regions to accompany eastwards enlargement.

Underlining a joint commitment to reduce red tape in Brussels, the two governments will set up a panel of business leaders to examine whether EU legisla-

two countries' common interest tion burdens companies with the key to shifting the emphasis opening The idea, discussed yesterday algn to by Mr Michael Heseltine, the UK

trade secretary, and Mr Gunther Rexrodt, the German economics minister, appears to be in its early stages, as there is no agree-ment yet on who will be on the in an effort to improve know-

ledge of the two countries' economic policies, the UK Treasury and the Bonn finance ministry are to start exchanges of senior officials for three to six-month secondments. On policies towards eastern

Europe, the UK and Germany will propose holding joint military exercises with Hungary next year as part of the Nato "partnership for peace" programme. The UK government sees

another round of enlargement as

Detergent maker boils over at opponent's rotten claims

lever claims the powder is genu-

already invested £100m in three

Netherlands and Switzerland.

Dutch consumers have been able

to buy the powder for the last two weeks, although it has been

ronmentally friendly.

By Maggie Urry in London and Ronald van de Krol

Procter & Gamble and Unilever, bitter rivals in the £6bn (\$9bn) a vear European detergent market. yesterday resorted - almost literally - to washing their dirty linen in public.

Unilever executives bran-dished ladies' underwear in evidence as they fervently denied claims by P&G that a new con-centrated washing powder rotted

The row reached boiling temperature when an unnamed P&G executive was quoted in a frontpage article in the Rotterdam newspaper Algemeen Dagblad as saying fabric showed damage after 24 washes in Unilever's

Stung by the allegation - all the more painful because Rotterdam is its headquarters in continental Europe – Unilever rapidly called a press conference. One of its scientists held up a cloth which had been washed 380 times in the product and asked: "Can you see any holes?" Unilever, whose position in the market has fallen behind P&G's test marketed in the Netherlands since last autumn. It will begin in the last five years, is attempting to catch up with the pan-Eushelves next week. ropean launch of a new concentrated powder, Billed as the most to retaliate to protect its Arlel significant new product launch brand, executives at the Angloin the market for 20 years, Uni-Dutch conglomerate appeared

inely innovative, better at Unilever said the allegations removing stains and more envi-

P&G slips 4 per cent...Page 18 The company plans to spend nearly £200m to promote the product across Europe and has

new factories to make it. Uni-lever's sales of concentrated powders total £500m across Advertising will stress envi-ronmental benefits as the prodknown for 20 years about the technology Unilever is using. Unilever has patented the molnct is launched under local brands such as Persil Power in the UK and Omo Power in the

to appear on UK supermarket While Unilever expected P&G

shocked by its US-owned rival's

were "absolutely unfounded" and it was consulting lawyers over what action it might take. The vital ingredient in the Unilever powder is a new molecule which it claims accelerates the bleaching process, shortening washing times and allowing lower temperatures. As well as using 80 per cent less energy to

make the powder, this reduces ner's energy bills too. But a P&G executive had been quoted in Algemeen Dagblad. saying that his company had

ecule, and searches of patents show that none of its competitors had claimed ownership of anything like it.

Meanwhile, Mr Kohl said he

who the Bonn government would

Jacques Delors as president of

the European Commission. He refused to rule out the pos-

sibility that Germany will back Mr Jean-Luc Dehaens, the avow-

edly federalist Belgian prime

Mr Kohl sought to rebut any suggestion that his absence from

next month's D-day celebrations

Editorial Comment, Page 13

was seen in Bonn as a slight.

Power, Transportation. To Diserse, exacting, unique,

their masements chores. graphed and coordinated, they became together the

common strategic vision.

OUR STRENGTH IS TEAMWORK. WITH INSPIRED SHOOTING.

tromechanics at the international level, creating true players in this game of intelligence, preparation.

CONTENTS Int. Cap Mids

FT World Actuarie Managed Funds .

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

Solidarity strike shakes Poland's coalition

within guidelines agreed annu-

By Christopher Bobinski in Warsaw and Chrystia Freeland in Belchatow

Poland's centre-left coalition government yesterday faced its most serious political threat since it was elected last autumn, as the Solidarity trade union prepared a day of nationwide strikes today demanding an end to wage controls in state industries.

Solidarity supporters at four open-cast lignite mines which supply one third of Poland's power stations have been on strike since last Thursday. Yesterday a quarter of the hard coal mines were on strike too. Workers at Belchatow, an open-cast mine 150km south of Warsaw where opposition to privatisation plans was the trigger for the current wave of

By David Buchan in Paris

France's RPR Gaullist party

has decided to make an his-

toric switch, a spokesman con-

firmed yesterday, by joining its

French UDF ally in allying

itself with the christian democrat European Peoples party

(EPP) in the Strasbourg Parlia-

This will have the immediate

result, after June's European

Parliament elections, of consol-

idating the EPP as the main

conservative grouping at Stras-

bourg. It could also pave the

way to a united centre-right

party in France where for

decades conservatives have

been split between the essen-

tially nationalist movement

created by General Charles de

Gaulle and the more free-

market liberals represented by

the UDF federation, put

together by ex-President

It is this conservative split

that helped President François

Mitterrand win the past two presidential elections and that

is fuelling the rivalry between

Prime Minister Edouard Balla-

dur and Mr Jacques Chirac.

the RPR party leader, for next

year's presidential contest.

Valéry Giscard d'Estaing.

changed since the 1980s, when the union led a united nation in its struggle to overthrow the communist regime. "This government is worse

than the old communists red and white Solidarity armband. The only improvement today is that at least they no longer send riot police to break up our strikes." He would not give his name and most of his colleagues refused to speak to journalists altogether.

Angry speakers at the rally at Belchatow - which like the other lignite mines, poses a particularly acute threat to the government because the power stations it supplies do not strikes, held a bellicose rally maintain large stocks of lignite

Even though Mr Balladur is a

Gaullist, too, he has proved

unusually popular within the

UDF whose support has given the prime minister a counter-

weight to the hold that Mr Chi-

rac has over the RPR party

machine. When in opposition in the late 1980s, Mr Balladur

wrote several articles urging a

But an RPR spokesman said yesterday it would be "reading far too much" into his party's

decision to sit alongside the

UDF in Strasbourg to believe

that it would have such far-

ranging domestic political con-

The RPR's decision to join

the EPP was at the urging of

the UDF which Mr Giscard

d'Estaing led into the christian

democrat grouping a couple of

years ago. Mr Alsin Lamas-

soure, the UDF minister responsible for European

Mr Giscard d'Estaing, yester-

day vaunted in an interview with Le Figaro newspaper "the

triple accord" by which the

UDF and RPR are fighting the

June election, with a single list

of candidates running on a

common policy platform and

agreement that their success-

affairs and a close associate of

yesterday which underscored coal - voiced the grievances of how much Solidarity has a working class which fears it will lose out in the radical political and economic reforms which the workers themselves made possible.

"A very specific group of todividuals is benefiting from were," said a middle-aged miner, wearing his dirt-streaked navy overalls and a official told a cheering crowd of more than 5,000 miners.

> after Poland's radical shock therapy reforms gave the nation the highest growth rate in Europe in 1993 and have produced evident prosperity that workers' fears they will lose their jobs threaten to derail the country's macro-economic stability and its plans to restructure and privatise still inefficient state-owned heavy industries.

ragbag of other conservative

nationalists, mainly Irish

Fianna Fall deputies, in the

European Democratic Rally - just as British Tory Euro-MPs

sat with some Danish conser-

vatives in the European Demo-

cratic Group until a couple of

years ago when they became associate members of the EPP.

Like the Tories, the Gaullists

have now seen the advantage

of joining the big battalion of

the christian democrats, despite the EPP's federalist

and religious overtones. But

the RPR spokesman yesterday

did not rule out the possibility

that his party's Euro-deputies

might form a sub-group of the

An opinion poll published in

Paris yesterday put support for the RPR-UDF list at 38 per

cent, with dissident anti-Maas-

tricht conservatives at 4.5 per cent and the National Front at

9 per cent. On the left, the poll

gave 18.5 per cent to the Socialists, 9 per cent to a radical list

led by Mr Bernard Tapie, the

per cent to the Communists.

maverick husin

EPP. like the Tories.

Solidarity, which has under

2m members, wants the gov-ernment to produce a plan for dropping the wage controls by this evening as a condition for mists who argue that compaending the protest. Solidarity nies which pay their employees is also asking for the controls too much should be allowed to to be replaced by a system of go bankrupt. collective wage bargaining However, non-communist

four years kept them in place ally by a tripartite commission for fear that Poland's still prevcomposed of unions, government and the employers. alent state owned monopoly More generally, the union producers would raise prices to pay for wage increases if the controls were lifted. Mr Waldemar Pawlak, the wants a commitment from the government of policies ensur-ing real wages growth this year at half the rate of GDP prime minister and Peasant

Party (PSL) leader, recently said that he didn't see the sense of keeping the controls, growth for 1994 which is predicted at 4.5 per cent. This formula was promised to Solidarity by the previous even though his ministers, led by Mr Henryk Chmielak, the acting finance minister, are government led by Ms Hanna Suchocka and the present coalition promised the removal arguing that the move would of wage controls in its election. fuel inflation. Mr Pawlak did. campaign last autumn. The

wage controls which date back having the coalition's deputies to the 1980s have also been in parliament propose a new. Just before Mr Walesa went criticised by right-wing econo- wage control law to replace on a two-day state visit to Lithearlier regulations which expired on March 31.

play at Belchatow, where a minister, his voice booming governments have in the past over the speaker telephone for nearly an hour, sought in vain. to negotiate with union officials. They told him to come to their mine if he wanted to talk and warned that "this is not just some party."

The crisis gives President Lech Waless - the founder of Solidarity and no friend of the present government, which contains the Left Democratic Alliance (SLD) that groups fornumists - am opportunity to mediate and show that the present administration is incapable of ensuring indus-

uania on Tuesday he said he would "resolve the situation". The government's mishan-dling of the crisis was on dis-recently lost no opportunity of saying that he thought Mr Pawlak, who is 33 years old, didn't have the experience to handle the present crisis.

Yesterday Mr Miroslaw Pietrewicz, the head of the government's planning commis-sion (CUP) warned of the inflationary dangers of removing the controls.

The latest CUP forecast says that real wages growth for this year would amount to 4 per when real wages rose by 1.5 per cant. Prices in the first quarter are rising at an annual rate of 31 per cent compared to

Opel plan 'strikingly similar' to

Plant X, the root of all the trouble between Volkswagen and General Motors, has reemerged at the centre of a criminal investigation into suspicions that the US group's for-mer global purchasing chief stole GM secrets before his move to the German company just over a year ago.

As German prosecutors announced yesterday, there were striking similarities between GM's secret Plant X a shelved project to build a super-efficient car factory in Mr José Ignacio López de Arriortúa's native Basque country - and VW's "own" version Plant B.

The similarities were detected during the painstaking afting of data seized last August in a search of Volkswagen's headquarters and the homes of Mr Lopez and seven colleagues who fled with him from GM to VW. Data on plant B was found in Mr Lopez's

office, prosecutors said. Neither the find nor its location is really surprising. While still employed by CM, Mr on Plant X. He personally negotiated a deal with a Basque consortium. He had a site all ready for the revolu tionary new works, "my dream," as he liked to call it. It was the shattering of this dream, with the discovery that the project was not to go shead - at least not in Mr Lopez's home town - which led to his bitter and controversial desertion. Shortly after his move, as charges and counter-charges

flew about his head, Mr Lopez was to learn that VW was not to go ahead either. But while the plant represented Mr López's "dream", it could in no way be considered his property. Investigations will continue, details will be checked and cross-checked to discover how closely the two projects match one another. The aim will be to determine if VW's project was copied from

GM data – essential if indus-trial espionage is to be proved. The likelihood of more than passing similarities being by other discoveries amounced by the prosecutors discoveries office yesterday. These included diskettes and other material which were suspected of being sourced or copied from iocuments belonging to Adam

Opel, GM's German subsidiary. Another important find was diskette in Mr Lopez's "personal environment" crammed with data on cost-saving pro-grammes for GM cars. Although a seemingly mea-

gre harvest from almost eight months gleaning through the 2m-plus sheets of paper seized in last August's raids, the discoveries clearly nullify recent speculation that the chief investigator, Ms Dorothea Holland, has reached the end of her tether and is about to fold the whole investigation. It will last for several

months yet, according to her spokesman, and there is no sign yet of whether it will result in charges either in Germany or the US, where a federal grand jury is investiga-ting. In the interests of preparedness, VW appears to have a defence resdy and based on the claim that GM has an exagerated sense of what is secret, KPMG consul-tants, called in after the VW raid last year, found some GM and Opel data, and declared the lot non-confidential.

Yesterday's revelations followed last year's find of secret data on Opel's sub-compact O-car in a house previously occupied by two of Mr Lopez's closest lieutenants, and admis sions from VW that large quantities of "possibly sensitive" data was shredded on its prem-

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Nato military chief praises constructive role adopted by former foes

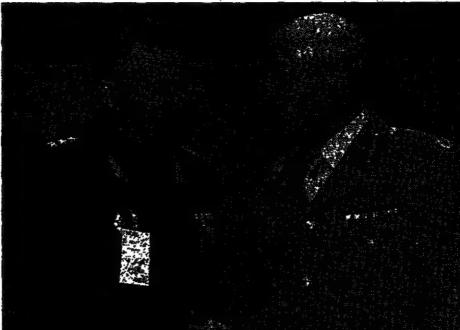
France's Gaullists join Russia **UDF** in Euro-alliance warms to Nato ful candidates should all wear the EPP label in Strasbourg. Up to now, the Gaullist Europartnership deputies have been part of a

A senior Russian general will visit the military headquarters of Nato today amid mounting speculation that his country is about to soften its attitude to eculation that his country is co-operation with the alliance. General Vladimir Zhurbenko, deputy head of the Russian general staff, will be among the top brass from 15 former Communist countries who visit the beadquarters at

Mons, near Brussel Gen Zhurbenko pointedly declined to disclose his country's intentions at a discussion in Brussels yesterday between chiefs of staff from the former Warsaw Pact and their oppo-

However, Field Marshall Sir Richard Vincent, chairman of Nato's military committee, said the Russian visitor had played an "entirely constructive" role in discussions about joint east-west exercises within the Partnership for Peace.

Nato has invited all its for-



HAND OF FRIENDSHIP: Gen Victor Samsonov of the CIS (left) is greeted by Field Marshal Str Richard Vincent before talks at Nato headquarters in Brussels yesterday

bloc to join Partnership for Peace, a programme of military co-operation which could pave the Atlantic alliance for some. countries have joined the programme or are in the process

of doing so. Mr Andrei Kozyrev, the Russian foreign minister, was expected to sign up to the pro-gramme during the visit to Brussels on April 21, but the trip was cancelled after a. plunge in Moscow's relations with Nato following the first air strikes in Bosnia.

In the last few days. co-operation betweens Russia possibility of fresh air strikes by Nato, also lightened the

Another sign of improving relations between Russis and the renewed interest in some western capitals in uperading Russia's ties with the Group of Seven leading industrial

Officials close to President Boris Yeltsin have said that Russian participation in the Partnership for Peace could hinge on Moscow's full accep-tance into the G7 club.

The G7's Italian presidency tations, although not in its dis-

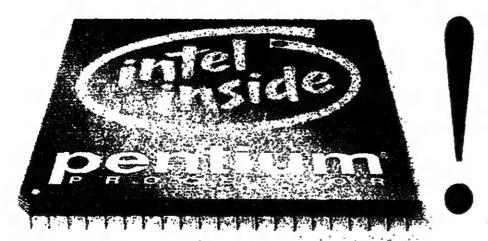
has indicated willingness to accept Russia as a full partner in the group's political consul-

A senior Russian diplomat is understood to have telephoned night with what western offisage from Moscow.

The message was to the effect that Russia had strongly pressed the Serbs to withdraw from Goradze, and the pull-out was now broadly complete. However the diplomat said Russia accepted the inevitability of air strikes in the event of backsliding by the Serbs.

General Pavel Grachev, Rus sian defence minister is due to visit Brussels on May 24, providing an opportunity for

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Moscow tries to regulate chaotic share markets

Leyla Boulton looks at efforts to boost confidence

largest number of stock exchanges in the world and the smallest number of shares traded on them, Russia is finally trying to impose some order upon the chao Held up by squabbling among officials and the vested interests of some market participents, the development of a functioning Russlan stock market has taken on a new

urgency with the appearance of thousands of newly privatised and investment-starved Although an ambitious pri-

vatisation programme has created a record number of small investors over the past year, the country has yet to develop a secondary market for share Last weekend, however,

President Boris Yeltsin's Securities Commission gathered dealers, brokers and stock exchanges to request their help in drafting standards and organising self-regulating bodies. Mr Ruslan Orekhov, who chairs the presidential commission, expects the con-sultations to produce decrees setting those standards by

More than half of Russian industry has been privatised in a mass sell-off which ends on July 1. Mr Anatoly Chubais, deputy prime minister respon-sible for privatisation, is keen to protect his legacy and help companies survive in a market economy. "It is a race against time to stop them from going bankrupt and discrediting the whole idea of market reforms." says one western banker.

With many plants on the verge of closure and mass layoffs, new share issues are the

nique for having the only hope for helping the better managed companies restructure and re-tool.

The lack of trading is typical of the 65 self-proclaimed exchanges around Russia. Stocks in newly privatised companies are traded only, if at all, at 2pm every day after clerks match paper bids for them, and are mostly in locally

The bulk of exchange trading is in shares in new commercial banks, currency options, and issues by a few new compar whose only disclosure of information is contained in television advertisements promising rich returns to investors anxious to protect their savings from savage inflation.

But even much of this trading is artificial, says Mr Jonathan Hay, an adviser to the privatisation ministry, who cites the example of AVVA, an industrial consortium which is trying to raise \$3bn for Aviovaz, the Russian carmaker.

Authorisation from the finance ministry to launch a share offering with an unprecedented four-year take-up period means investors may be left in the dark until 1998 about whether the project is viable.

Most of the trade in the privatised companies is within the emerging over-the-counter market. The privatisation ministry hopes this will evolve into a self-regulating market modelled on Nasdaq in New York But here, too, vested interests are at play, with directors of some privatised companies still preferring 2 closed market to enable them to buy up shares in their companies in order to acquire a controlling stake.

Nevertheless, the main brake on growth has been the state's inability to co-ordinate aspects

These include setting standards for company disclosure, fair advertising and a national settlements system. Although companies are supposed to hire independent registrars, many transactions go through only if brokers fly directly to aluminium smelters in Siberia or trac-tor plants in southern Russia to secure changes in companyheld registers.
The danger now is that while

the central bank and various ministries argue over regula-tion, scandals generated by companies which have already rushed to tan the market will undermine confidence.

Although Russians have large reserves of cash to invest, many potential investors are extraordinarily credulous, perceiving what they see on television as fact rather than advertising.
One of the most traded secu-

rities in Russia is in an obscure financial company called MMM, which runs television advertisements every night showing old ladies buying its certificates of deposit changing their minds, and get ting the paper redeemed with a big profit three days later. But earlier this month, the

day after a bank of the same name folded, Izvestia newspaper reported that hundreds of MMM sharebolders had been unable to redeem their certificates at MMM offices.

In its attempts to get hold of MMM's management, Izvestia found that all the MMM telephone numbers held by the central bank or the finance ministry were no longer valid.

JP 100 150.

NEWS: EUROPE

EUROPEAN NEWS DIGEST

\$113m aid urged for Ukraine

The European Commission has drawn up plans for Eculoom (\$113m) emergency food aid to Ukraine. The move is in response to a crisis in farm production and distribution which has turned Ukraine, the former breadbasket to Russia, into a has turned ukraine, the former breadbasket to Russia, into a net food importer. The Commission warned yesterday that shortages of seeds, fertiliser, fuel and investment in farm equipment have caused chaos in the Ukrainian food supply and increased the threat of social unrest.

The food aid plan is part of a new European "action plan" for Ukraine which requires approval from the 12 EU member states. The Commission plan also attempts to tackle the crisis in Ukraine's energy sector. One idea is that the EU, backed by interpretational decree characteristics. in Ukraine's energy sector. One idea is that the EU, backed by international donors, should help to complete two new nuclear reactors at Royno and Khemelnitzky, conditional on the Kiev government dropping opposition to shut down the Chernobyl plant. The Commission made clear that it views the proposals as a test of the EU's nascent common security and foreign policy. Other plans include closer political contacts to consolidate decreases and human rights immunicate the latest political contacts to consolidate decreases and human rights immunicate the latest political contacts to consolidate decreases and human rights immunicate the latest political contacts to consolidate decreases and human rights immunicate the latest political contacts to consolidate decreases and human rights immunicate the latest political contacts to consolidate decreases and human rights in the latest political contacts to consolidate decreases and human rights are consolidated and the latest political contacts to consolidate decreases and human rights are consolidated and the latest political contacts to consolidate decreases and human rights are consolidated and the latest political contacts to consolidate decreases and human rights are consolidated and the latest political contacts to consolidate decreases and human rights are consolidated and the latest political contacts to consolidate and the latest political contacts and the latest political contacts are date democracy and human rights, improving strained rela-tions between Ukraine and Russia, and strengthening Ukraine's "independence, sovereignty and territorial integrity." Lionel Barber, Brussels.

Russia debates MP's murder



Russia's parliament, which has not passed a single law since its election last December, yesterday devoted its energy to a furious debate over the contract-killing of an MP and former banker. The shooting of Mr Andrei Ayzderdis at his home on Tuesday night prompted a pledge of swift retribution from President Boris Yeltsin, who has been trying to persuade parliamentary parties to sign an agreement today committing them to political

Conservative deputies, led by Mr Vladimir Zhirinovsky (left), called for the sacking of Mr Victor Yerin, the interior minister, claiming that the killing of Mr Ayzderdis, who

last week published a list of 266 alleged mafia bosses, proved the present government was incapable of fighting crime. Leyla Boulton, Moscow.

Dutch-Belgian naval accord

The Dutch and Belgians have tentatively agreed to set up a joint naval command headquarters to cut costs at a time of shrinking defence budgets, a Dutch navy spokesman said yesterday. The two nations will merge their command units at the Dutch naval headquarters in Den Helder, 86 km north of Amsterdam. Operations will be directed by the headquarters by a single binational staff. The accord has to be formally approved by defence ministers of both nations. Belgian navy adquarters in Ostend will be closed, while there will be a cut in Dutch staff at Den Helder. Belgium froze its defence budget last year at \$2.85bn a year until 1997. It is also aiming to halve its armed forces to 47,500 soldiers. After the restructuring, Belgium will have three frigates, 11 minesweepers and hunters and two other command vessels. The Dutch defence ministry will be cutting its number of frigates from 22 to 16. submarines from six to four, and all its 12 minesweepers will be abolished. Associated Press, The Hague.

Hungary media move

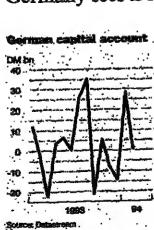
The Hungarian government expanded its portfolio of media sees by buying back the venerable but loss-making Magyar Nemzet daily newspaper from its French owner, the state news agency MTI reported yesterday. Hersent Group subsidiary Hungarian Presse Participation Ltd sold its shares in the paper for an undisclosed sum, but MTI estimated Ft400m (\$3.9m). The government is also assuming the paper's Ft800m debt and injecting a further Ft200m to keep the paper affoat. In 1990, the government prevented Magyar Nemzet's sale to the Swedish liberal newspaper Dagens Nyheter on political grounds and finally settled on the conservative French concern. The state now has a 92 per cent stake in Magyar Nemzet, fourth largest among national dailies with a circulation of 30,000. The largest circulation daily, Nepszabadsag, has a circulation of 300,000 and is mostly owned by German media giant Bertelsmann. Associated Press, Budopest.

Cyprus hopes fade

Hopes of a breakthrough on Cyprus appeared to recede yesterday with Turkey's parliament postponing today's debate on United Nations' confidence building measures to end the 20year division of the island. The move to Tuesday is a snub to Prime Minister Tansu Ciller, who has urged the Turkish Cypriots to agree to the package, warning that Cyprus was an increasing handicap for Turkey. She was openly attacked by Turkish politicians, and less explicitly, by Mr Rauf Denktas, Turkish Cypriot leader. A UN special envoy has been in an intense diplomatic shuttle between Turkey and the island this week in an effort to sell plans to reopen Nicosia airport for use by both communities, and to allow Greeks to return to the resort of Varosha. John Murray Brown, Istanbul.

ECONOMIC WATCH

Germany sees DM13.7bn outflow



Germany suffered a net out-flow of long-term capital in February of DM13.7bn, (£5.43bn) compared with an inflow of DM16.7bn the previous month, underlining the recent turbulence in the bond market. Foreign investors sold a net DM9.6bn worth of fixed interest bonds (after net purchases of DM26.6bn in January), whereas domestic investors increased their purchases of foreign bonds from DM4.6bn to DM10.6bn. As a result, the surplus on capital account in the balance of payments shrank from DM28.5bn to just DM600m in February,

according to the Bundesbank. The figures reflect in part the flight of US mutual funds from the German bond market because of rising interest rates, and partly a correction after the massive inflow of money from Luxembourg in Decamber

and January, when certain tax allowances were cancelled.

The current account of the German balance of payments showed an increasing deficit, from DM2.60n in January to DM2 to be the Company of the Company to DM2 to be because of the company to DM2.60n in January DM4.8hn in February, after unusually high deficits in service payments and net transfers. The visible trade surplus was down just DM200m from January, at DM5.7bn. Quentin Peel,

Eastern Germany's manufacturing industry orders were 4.2 per cent higher in February compared to January and up 23.9 per cent from a year earlier, thanks largely to a surge in domestic demand, said the German economics ministry. ■ Swiss consumer prices rose 0.1 per cent in April after standing unchanged in March to give annual inflation of 1.0 per cent, the Federal Statistics Office said.

Bank of Greece governor loannis Boutos said in his annual review of the economy that he expected year-on-year inflation to be steady at around 10 per cent in April.

No delight at Turkish central bank plan

Few bankers give much credence to the guidelines behind autonomy move, writes John Murray Brown

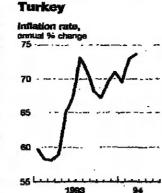
be Turkish government has moved to restore confidence in the financial system, implementing a new central bank law which

the bank. The law also provides for a "lifeboat" to help troubled banks through the current money market turbulence, in the wake of the collapse of three small private banks.

The moves come ahead of this week's mission from the International Monetary Fund, to assess the austerity programme unveiled by the prime minister, Mrs Tansu Ciller, on April 5. The Fund's approval would pave the way for negoti-ations on a letter of intent and agreement on a standby facil-ity which would in turn open way for Turkey to return to commercial debt markets. Tension between the central

bank and the Treasury has been at the root of Turkey's economic malaise. Mrs Ciller's lax monetary policy and, in particular, her use of central bank funds to finance the budget deficit has belped fuel infla-tion by increasing money supply and has been the cause of the resignations of two bank governors since she came to office last hine

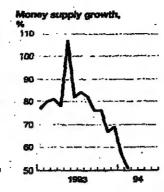
The new law limits the extent to which the Treasury can tap the central bank for



short-term advances, reducing the amount from the current 15 per cent of budget appropriations. However, given Mrs Ciller's record, few bankers are giving much plausibility to the broader guidelines aimed at strengthening the autonomy of

Bankers say the law also fails to address the more awkward issue of the lack of effective supervision of the banking sector, which has been sharply exposed by the current crisis. The collapses this month of

the Tourism and Investment bank (TYT), Marmara Bank and the most recent casualty Impexbank - the small Istanbul trade finance concern for-



merly owned by Mr Asil Nadir, the fugitive tycoon shocked the financial community, both in Turkey and abroad in the wake of a four-month currency crisis which has seen a 50 per cent depreciation of the fira against the

Bankers are asking how the government could have approved, last July, the \$213m (£142m) purchase by TYT's parent company Lapis Holding of an 89 per cent stake in Disbank, the reputable trade finance concern in what was then the largest ever Turkish bank takeover. The deal has now been cancelled. In a further indication of the

inadequacy of accounting pro-cedures, brokers point to the anomaly that Marmara Bank reported a 700 per cent nominal rise in profits for the first quarter, according to figures lodged with the Capital Markets Board, the government

stock exchange watchdog. The lifeboat system envisaged under the new law will allow the treasury to provide up to twice a bank's equity to belp overcome a sudden run on deposits. The move symbolically draws an official line under the crisis. However, it also underscores concern to see it does not precipitate the failure of one of the larger family-owned banks which, given



Tansu Ciller: lax monetary policy helped fuel inflation Cores Press

the exposure to industrial affiliates, could have widespread fallout for the economy. It comes amid bitter recriminations between Turkey's state

banks and the Treasury, after

revelations of the exposure of

the state sector to the three

failed private banks. Mr Ozal Baysal, head of the Turkish Development Bank (TKB), openly criticised the Treasury for not forewarning about the health of TYT, where TKB is said to have bad \$30m

in foreign currency deposits.

raradigms Lo

Our only excuse for the excruciating headline is that you really should know how Sun is changing the way business is rhinking about, and using, computers.

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worsens over fuel crisis

By Paul Adams in Lagos

Nigeria's military government has passed the blame for Nigeria's chronic shortages of domestic fuel onto the stateowned Nigerian National Petroleum Corporation (NNPC), as the crisis in the nation's oil industry worsens. An ultimatum, late on Tuesday night, from Lt-Gen Oladipo Diya, chief of general staff, threatened "very drastic measures to redress the situation' if the NNPC failed to ease the scarcity within a week. It is unclear what the regime is threatening. What is more, the

corporation is a parastatal

monopoly supplier under the direct control of the govern-

ment since it dismissed the

NNPC board last year.

'For years the Nigerian government has been plundering the NNPC's funds and it is now turning round and blaming the company because it has no money'

The government says that a tanker of fuel is expected to unload at Apapa dock this week, but this is described by industry experts as "a sticking plaster not a cure".

Queues for fuel in Lagos are up to a quarter of a mile long and some motorists have become used to sleeping overnight while they wait. All of Nigeria's refineries, which had been working well below capacity for some time. stopped producing last month.

The black market price has reached about N12 a litre (about 25 US cents) for petrol. Fuel at the official price of N3.25 a litre is almost unob-

When tankers reach filling stations, the often violent scramble and the increasing use of jerry cans to buy and hoard fuel are making them extremely dangerous. Several people have been reported killed this week in fires at petrol stations in the area around

NNPC has oil refineries in Kaduna; it has been producing almost no fuel since a fire last

By Simon Holberton in Hong Kong

two years.

China yesterday confirmed

that Mr Lu Ping, its top official

in charge of Hong Kong policy,

will visit the colony next week

for the first time in more than

But in a snub, underlining

the sensitivity of the visit

which comes just months after

the collapse in Sino-British

co-operation on the colony's

political development, Mr Lu has written to Governor Chris

Patten that he has no time to

The governor said yesterday that Hong Kong would be dis-appointed by their failure to

meet. There were "serious

questions that we need to dis-

cuss" and that he had written

to Mr Lu earlier this month on

the issue of property prices and the civil service, he said.

Mr Lu's week-long visit - his

Chinese official

snub for Patten

June; Warri, which is closed for long overdue maintenance until at least July; and Port Harcourt, which has just returned to service after being sabotaged by striking workers in February. Experts believe Port Harcourt is still well below capacity and cannot

meet domestic demand. NNPC has been criticised by the private sector and international donors as corrupt and inefficient. Smuggling of Nigerian fuel is common, encour aged by the large price differential in neighbouring francophone Africa. International oil companies say that the shortage has been caused by NNPC offering unrealistic terms to supply imports. But the root of the corpora-

tion's problems is under-funding. "For years the government has plundered NNPC's funds and it is now turning round and blaming the company because it has no money," according to a banker in Lagos.

The government faces acute problems in the upstream oil industry as well. Last week Shell Nigeria, which produces half of the country's nearly 2m barrels of oil a day, warned that the government's failure to pay its share of the joint venture costs was sending the industry, which accounts for 95 per cent of all export earnings, into a downward spiral. The government's arrears to the oil companies have been more than \$500m (£342.4m) since last year and the industry has stopped all drilling and development work, leading to a gradual decline in capacity and

Shell has also detailed a growing problem of lost production due to community unrest in the oil producing areas leading to violent attacks on company staff and plant.

a probably cut in the Opec

These "shut-ins" have caused deferred or lost production of 150,000 barrels a day of oil in Shell' s operations alone during the past week.

The unrest is fanned by the government's failure to provide even basic infrastructure in the area which produces nearly all of its revenue. The oil companies are bearing the brunt of the attacks from increasingly militant youth leaders who back up growing demands for compensation and facilities with violence.

first since January 1992 - will be taken up mainly with meet-

ings of a committee set up to

plan China's takeover of Hong

In spite of the snub to Mr

Patten, the visit may be a step towards finding a way of deal-ing with Britain on Hong Kong

It may reinforce recent signs of a willingness to deal with

"non-political" issues, such as

airport financing and technical

matters of sovereignty handled

Mr Lu's visit will not be an

easy one. He will face question-

ing about why he is not meet-

ing Mr Patten in spite of over-whelming public support for

such a meeting. He will also

have to explain why a main-

land journalist working for a Hong Kong newspaper was recently jailed for 12 years.

by the Joint Liaison Group.

matters, excluding politics.

Kong after 1997.

Nigerian row Clinton is served with a Chinese recipe

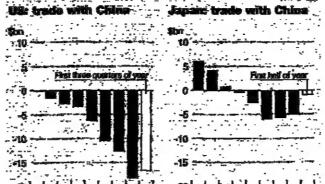
Alexander Nicoll reviews suggestions for a long-term, pragmatic trading partnership

agony over policy towards China should be ended, according to a paper published yesterday by a US think-tank. President Clinton must

decide by June 3 whether, on human rights grounds, to deny renewal of most-favoured nation trading status to Beijing. To do so would increase orices for many goods in the US and seriously damage export and investment prospects for US companies. But to renew MFN without qualifica-tion would plunge him into deep water with Congress.

The paper, published by the institute for international Economics, says the US should drop this repeated self-torture. Instead, the US should work towards bringing China into the General Agreement on Tariffs and Trade this year and then grant permanent MFN status—as do all other large countries - but make it conditional on Beijing's compliance with its Gatt protocol.

These steps would be part of a large-scale revision of US policy to cease treating China as a communist pariah with a closed economy and instead recognise its growing role in



the world and its relative open-

1985 87 88 89 90 91 92 92

ness, the paper says.
"US objectives in Asia are most likely to be accomplished by treating China as a strategic partner ratner una. lash state, as President Clinton's national security adviser labelled it," writes Mr Nicholas Lardy, author of the paper, China in the World Economy. Mr Lardy, an expert on the Chinese economy, bases his argument partly on refuting beliefs about China.

According to some western fears, China is about to become

1985 . 87 88 89 90 81 92 93

will build ever larger-trade surplases especially with the US, and will do so while keeping its domestic economy closed. How big is China? Mr Lardy puis China's per capita gross domestic product at about \$1,000, about three times the traditional World Bank measure based on exchange rates, but well below some recent estimates based on purchasing power parity.

Though Mr Lardy can see GDP growth averaging 9 per cent per year until the year 2000 - barring political disruption - he forecasts that the dramatic increase in Chinese productivity will slow and that the absolute size of the economy will not match that of the US until 2040.

Even if the per capita growth rate were twice that of the US. income per head would not catch up with that of the US for approximately 150 years. China is still a poor country, but a big one whose role in the world economy is growing rapidly.

It accounts for 2.5 per cent of world trade and is the tenth largest exporter, compared with 0.6 per cent and 30th respectively in 1971, the year before Deng Xiaoping's reforms began. It has probably absorbed more direct foreign investment than any other developing country, is the biggest borrower from the World Bank and raises significant capital on international debt and equity markets.

That it should acquire such a prominent economic position while still run by the Communist party raises particular problems for US policymakers. They look at US trade figures and instinctively demand that China's market be opened to

ceptions, argues Mr Lardy, as

well as statistical aberrations. The figures over-state the US deficit by several billion dollars annually, he says, though not by as much as Chinaclaims. (The differences result

from treatment of goods passing through Hong Kong). China has global trade and current account deficits, and the recipient of substantial foreign capital - hardly supporting the contention that the economy is closed. Mr Lardy believes the economy is more open than more other regional countries, such as South Korea, which are at the same

stage of development.

Being's anomalous sur-plus with the US is partly the fault of the US itself for deliberately limiting exports and restricting export credits and aid programmes - policies which hould be reversed, he argues. Mr Lardy notes that the US. despite its desire to promote in Asian economic co-operation, "is the only country in the region that uses unilateral economic sanctions rather than regional co-operation to promote human rights and achieve other objectives". The US, he says, should rely

lateral sanctions, including those which could be implied within Gatt, when China's any behaviour falls short of international accepted standards Having China on the inside is more effective than keeping it

Mr Lardy argues that revoking MFN without improving the human rights situation would damage US interests as well as the prospects for further market reforms which he believes, offer the best hope for

political liberalisation. His call for a change in the US mindset on China will be welcomed by those in the US government who have alrea brought about a broadening in the Sino US relationship, evidenced by more frequent, wide-ranging and senior bilateral discussions in the past few months. But it will be amale ema to those who argue that MFN is the only real lever which the US has over China to prevent abuses of human

China in the World Econ Micholas R.Lardy, inc Dupont Circle, NW, Washi outside US and Canada)

Australian

retailer in

court over

fraud case

Mr Brian Quinn, chief

executive of Coles Myer, Australia's largest retailer, nutil

1992 and a former member of

the Reserve Bank of Austra-

lia's board, appeared in Mel-bourne magistrate's court yes-terday, charged with 49 counts

of theft amounting in A\$4.85

Mr Quing, aged 58, was also charged with consultacy to

By Mikki Tait in Sydney

Hata's minority government faces difficult future

Japanese PM searches for a political lifeline

By William Dawkins in Tokyo

Mr Tsutomu Hata, Japan's new prime minister, last night met the remaining pertners in his depleted coalition to prepare the weakest minority cabinet

The cabinet, to be announced today according to a coalition official has scant chance of surviving for more than a few months, since it is 56 seats short of a majority.

It is assured of opposition support for the current year's long overdue budget, agreement on which could be reached by early June. After that, it could fall to a vote of no confidence at any moment, unless Mr Hata decided to resign first.

Mr Hata lost his majority when the Social Democratic party, formerly the coalition's largest member, left the coali-tion on Tuesday. It split over the centre-right alliance members' secretive formation of a new grouping, Kaishin (Inno-

By Julian Ozanne and Shahira Idries in Cairo

Mr Yassir Arafat, PLO

chairman, and Mr Warren

Christopher, US secretary of

state, were due in Cairo last

night to give a final push to Israeli-Palestinian negotiations

on Palestinian self-rule in the

occupied Gaza Strip and West

Mr Shimon Peres and Mr

Yossi Sarid, Israel's foreign

and environment ministers,

are expected to join Mr Chris-

topher, Mr Arafat and Egypt's

President Hosni Mubarak for

talks this morning almed at

wrapping up the agreement next week.

Palestinian negotiators said they hoped Mr Christopher

would put pressure on Israel to ease some of its security

demands and grant more

authority to the incoming

Palestinian National Author-

"We hope [Christopher] can

do something as representative

peace process, and do whatever

is needed to persuade the

seini, PLO boss in the occupied

incomplete and our authority

is incomplete then security

will be incomplete. We hope

the Israelis understand this."

Bank town of Jericho.

tion's chances of long-term survival grew even poorer yesterday when the SDP and opposition Liberal Democratic party agreed in principle to co-operate in parliament.

On the surface, the SDP-LDP link-up looks strange in that they are supposed to be arch-rivals. The socialists were the main opposition party to 38 years of conservative LDP government until the SDP joined the new ruling coalition last

did in practice co-operate on legislation in parliamentary committees during the LDP's

Yet the LDP and socialists

each other since 1955," said Mr Dan Harada, a political lobbyist. Officials from the two parties will meet this morning to discuss details of their co-operation. Mr Tomiichi Murayama, SDP

chairman, hinted yesterday that his party might submit a

no-confidence motion against the new government, depending on "future developments". The SDP would, however, support the government on the budget, he said.

The SDP has no plans to rejoin the government coali-tion, even if Kaishin disbanded itself, said Mr Murayama, Mr Hata has asked him to a meeting this morning, in a belatedly courteous gesture, before announcing the planned new cabinet line-up.

Mr Hata needs to fill eight seats in the 21-seat cabinet, including the six vacated by the SDP by its decision to leave the coalition, the foreign ministership which he used to hold and the post of chief cabinet secretary, or government

That post was previously held by Mr Masayoshi Takemura, the leader of the New Harbinger party, which left the coalition in protest against the growing influence of the

Principal participants in the peace process gather for talks in Egyptian capital

Last push for Palestinian agreement

Japan moves on digital TV plan

By Michiyo Nakamoto in Tokyo

Japan's Ministry of Posts and Telecommunications aims to standardise digital television technology for satellite, terres-trial and cable broadcasting by 1996, the ministry said. The plan, the first concrete

indication of its firm intention to move towards digital broadcasting, is based on a report by an advisory panel, made public yesterday, which recommends the early development of digi-tal broadcasting technology in line with international trends.

The report, which will form the basis of policy at the ministry, points to the enormous progress in the west towards digitalisation of broadcasting and calls for the Japanese to speed up their move to digital

"The standardisation of ATV. (next generation TV) broadcasting in the US and satellife digital TV broadcasting in Europe is expected to progress strongly in the next year or two, while international standardisation through the ITU (International Telecommunications Union) is also planned in the future," the report notes... The publication of the report comes just months after an official caused uproar by indicating that the ministry was keen to promote digital television, even at the expense of Japan's home grown high definition system, known as Hi-Vision, which is an analogue

system.
The electronics industry at the time protested vigorously against the ministry's expressed stance on the grounds that Hi-Vision was a schnology which the ministry itself has promoted avidly and on which the industry, as well as Japan's public broadcaster NHK, has spent vast R&D

However, the advisory panel's final recommendations pui Japan firmly on the digital

The country already is seen to be behind in the technology race against the US and Europe, which have significantly more advanced plans for introducing satellite digital TV than Japan does.

defraud Coles Myer, by falsely representing expenditure at his private residence as spending for various shares, warehouses and other residences owned by the ciumpany.

Commander Allen Bowles.

from the Victoria police's frand squad, told the court, that Mr Quinn and spent some

A\$6.1m on his house at County Terrace, la Melbourne's north-cestern suborb of Temples towe. He said A\$4.8m of this was falsely recorded against various Coles Myer locations to disguise the total spending. been investigating allegations of corruption at Coles for three years, and have filed a variety of charges against about a dozen people who were either once employed by the company or suppliers to it.

These charges have included allegations that secret commissions were paid to contrastors, for example, and that quotations were falsified for

work done on Coles properties. Mr Quinn was bailed tooppear at a committal hearing on June 24.

Canberra caution on interest rates Australia's consumer price

index rose by 0.4 per cent in the March quarter, putting the country's annual inflation rate at 1.4 per cent, writes Nikki. Tait. This represents a dip from the December quarter; when the CPI increased by 0.3 per cent, to give an annual rate of 1.9 per cent. Mr Ralph Willis, the Austra-

ion;

Pat

lian treasurer, took advantage of the news to stress that there was no reason for interest rates to rise in the "fore able future", and to criticise dealers who have driven money market rates higher. largely in response to interest rates rises in the US.

Mr Paul Keating, prime min-ister, added that he believed the bond markets - where yields have also been rising had lost credibility as a guide to inflationary expecta-

Sharp decline in Japanese output

Japan's industrial production fell 3.1 per cent last month compared with March last year, the Ministry of International Trade and Industry said yesterday, writes Paul Abrahams in Tokyo.

figures showing sales by Japan's large retailers feil 3 per cent in March compared with the same month last year. Industrial production, compared with the previous month, was 4 per cent up, but the ministry warned it would. show declines during April

The ministry also published

Purce men in pursuit of an agreement: Mr Yassir Arafat (left), Mr Warren Caristopher and President Hosni Muharak of Egypt

CORRECTION NOTICE

SUNKYONG INDUSTRIES LIMITED US \$ 50,000,000

1996 and April 1997 and at the option of the Issuer

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: April 21st, 1994 to July 21st, 1994
- Interest payment date: July 21st, 1994
- Interest rate: 4.625% per annum
- Coupon amount: US \$ 2,922.74 per note of US \$ 250,000

Agent Bank



See Observer

FLOATING RATE NOTES DUE 1998 (Redeemable at the option of Noteholders in April

on any Interest payment date falling in or after

of one of the sponsors of this expected yesterday to present the PLO with the first tranche of 200 vehicles donated by the Israelis to change some of heir polices," said Mr Faisal al-Hus-US to the new Palestinian police force. At least 20 vehicles were territories. "If our control is

flown into Cairo airport by the US Air Force for a handover ceremony shortly after Mr Christopher's arrival from Saudi Arabia. US officials said

Mr Christopher was also the rest of the vehicles would arrive in days by ship at Egypt's Port Sald. Israel and the PLO said yesterday they still hoped to conclude self-rule talks within

days to prepare for a signing ceremony between Mr Arafat and Mr Yitzhak Rabin, the Israeli prime minister, in Cairo next week. Mr Nabil Shaath, chief PLO

negotiator, said the talks were "going fast. Everybody is working day and night". The negotiations were at the

"stage of final drafting and redrafting", he said, but had still not resolved the serious obstacle – the legal jurisdic-tion of Palestinian law and courts in Gaza-Jericho. Mr Shaath said both sides were

enclave and the stationing of a Palestinian policemen on the Allenby bridge border-crossing before a Rabin-Arafat meeting. These include sensitive matters that touch on sovereignty, such as the ability of the Pales tinians to issue their own stamps, passports and currency and to have their own

Thai police charged over Saudi gem theft

By William Barnes in Bangkok

Thailand's former national police chief, General Sawat Amornwiwat, and six other senior policemen have been charged with negligence and malfeasance in connection with the extraordinary theft of millions of dollars worth of gems from a Saudi prince in 1989.

The police's dilatory and incompetent investigation into the theft, and series of unexplained murders of Saudi diplomats and a businessman in Bangkok, annoyed the Saudis so much they came

to \$1bn a year in lost remittances, 250,000 Thais were working in Saudi Arabia in 1989, only some 30,000 work there now.

"I have been waiting for four years and nothing has happened. But I believe General Pratin [Santiprapop, the current police chief] is an honest man and he wants to make everything clear to the world," said Mr Mohammed Said Khoja, Saudi Arabia's charge d'af-

A police lieutenant general, who close to severing diplomatic relations. headed the original investigation into the theft, and seven others, were

The scandal dates back to 1989 when a Thai cleaner stole 90kg of jewellery including a family heirloom: a diamond the size of a pigeon's egg - from the palace of Prince Faisal Abdul Aziz al Saud in Riyadh.

The thief, Kriangkrai Techamong, was arrested with exemplary speed after his return and many of the jewels recovered. However, Saudi pleasure quickly faded when it was discovered that most of the gems returned were

Relations between the two countries plummeted when gunmen shot dead

four Saudi diplomats in broad daylight between 1989 and 1990 in the streets of Bangkok. The Thai police's lacklustre investiga-

tions threw up a bizarre parade of mur-der suspects, including religious zealots, drug dealers, business rivals, Pakistani gangsters and international terrorists. Saudi unhappiness reached its acme when it was revealed that a prominent

Saudi businessman, Mohammed al-Ruwaily, who disappeared around the time of the murders, had probably been abducted and killed by a group of Thai "No, no, no, no, no. I'm not allowed to go there." Shaking his head and speaking with resignation, Induna Cele, headman of the Mtengwane settlement in southern Natal, explains why he did not cast his vote at the local polling station, only a spear's throw away across an intervening

Asked why, Mr Philip Mavundla, a fellow villager, has a simple reply. "Because they are ANC and we are IFP," he says, referring to the area's two rival parties, the Inkatha Freedom party and the African National Congress.

The polling station, at Nkonka school, is located in an ANC area. The Mtengwane villagers and the hundreds of people in the voting queue at the school agree that no IFP member would dare come there to vote. Everyone would know them, said the voters at Nkonka school, and they would not come out alive,

Unfortunately for Inkatha, there is no polling station in Mtengwane, or in any nearby IFP area. So the people of the village have had to travel at least 10km to vote in the white town of Port Shepstone and other white areas.

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It is not clear why this is so: perhaps Inkatha's late entry into the electoral process pre-vented the Independent Electoral Commission from setting up a polling station in time. Perhaps the IEC was naive enough to think the nearby Nkonka school would do for both warring communities. Neither reason explains why the IEC could not have brought one of its mobile polling stations to Mtengwane.

But if Inkatha was disadvantaged by this omission, the kwaZulu "homeland" govern-ment headed by Chief Mangosuthu Buthelezi, Inkatha leader, did all it could to overcome this handicap: the government sent buses to collect the residents of Mtengwane and other inkatha areas ignoring ANC areas where transport was also needed - to take them to vote in white areas. And it would be a brave villager who declined to go

at Nkonka school Mr Cedric Sokhulu, deputy presiding officer and former principal of the school, insists all are welcome at the polling station, which is protected by a handful of police. But he acknowledges most voters are ANC supporters - except for one elderly woman who insisted she was prepared to vote for only one man: Jesus (and proceeded to insist that Mr Sokhulu point out his picture on the ballot

Other elderly voters showed up with folded pictures of the ANC's Mr Nelson Mandela pressed into their hands by anxious children fearful that granny or grandad would otherwise vote for the wrong party. They, too, demanded that Mr Sokhulu show them their leader's picture on the ballot paper. Far below, in the white town

of Hibberdene, the polling queue reflected - even more than at Nkonka school and in Mtengwane - a picture of the new South Africa. Thousands of black voters queued for bours in a 2km string which wrapped around the local library, and there were only 12 rather lonely looking whites in the queue. They said they were sure more whites would turn up later but the prospect of sharing one long queue with

Civil servants cling to the last barricades

White bureaucracy remains a bastion of the old South Africa, writes Patti Waldmeir



everything will the That remain same."

motto for the new South Africa. But in this particular case, it is the reflection of a senior minister in the outgoing government on the future of the country's 1.7m strong public service: administrator of apartheid, employer of the last resort for

The public service is about to get a new boss, almost cer-tain to be Mr Nelson Mandela. And he knows that the real power in South Africa lies not in the parliament in Cape Town, which his African National Congress will domi-nate, but in the civil service and the security services, which remain the preserve of white Afrikaners, many of them conservatives.

poor Afrikaners, and bastion of the old South Africa.

Mr Mandela's ANC has made big sacrifices to ensure the loyalty of the public service-which includes employees of central government, "homeland" bureaucrats and the staff of public corporations.

Indeed, one of the main reasons for agreeing to share power with the long-ruling National party in a government of national unity was to ensure that the white-dominated public service did not sabotage a new black govern-

To that end, the ANC and the National party struck a deal in the last days of constitutional negotiations in



A long queue of people snakes round the ground outside a polling station yesterday in the black township of Soweto near Johannesburg

the pension rights of (white) civil servants while providing for affirmative action in the highest echelons of the service. National party negotiators were ecstatic: they had made it too costly to sack large numbers of top white civil servants

receive full pension payouts. In return, black South Africans are to be brought into director-general level positions; but the process of black advancement will be gradual and continuity in the civil service will be guaranteed.

The only conceivable way in which whites can be retained and blacks advanced will be by adding to the already bloated civil service payroll. Several forces are likely to swell the payroll in the near term: affirmative action, the creation of

cies, and the demands of the ANC's "reconstruction and development programme", with its education, health care and service provisions demanding more teachers, nurses and other government employees. Any rise will reverse a recent trend toward containing

the size of the civil service. From 1980 to 1992, public service employment rose by 31 per cent, nearly four times the rate of the private sector. But between 1991 and 1992, the rise slowed to only 0.05 per cent. The ANC's reconstruction

programme says that by 1999

the racial composition of South Africa: Black Africans 76 per cent; whites 13 per cent; indians 2 per cent and col-oureds 9 per cent according to

Overall, the composition is not too far from that now. Although the government no longer publishes a racial breakures show half the service was already black African. That figto 60 per cent and only a quarter of the service is now esti-

mated to be white. However, almost all power within the service lies in white male Afrikaner hands. Figures from the South African Institute of Race Relations show that in 1992, only 0.6 per cent of the top 3,200 positions were held by black Africans. The situation has improved since then, but not dramatically.

Changing the balance radi-cally will be a slow process, because apartheid has deprived Africans of the experience they need to be appointed to senior

Few ANC officials are qualified to run government departaffairs, where their years in exile will help-though some have recently been trained at British government expense And the large pool of bureau-crats from black homelands provide few technically competent individuals and far too many who rely on nepotism and corruption to survive.

With an estimated 15 per cent of South Africa's economically active population - and nearly one quarter of economically active whites - employed in the public service, its fate is central to the country's future.

Election judge prepares for not proven verdict

ark Suzman in Johannesburg

Shortly before South Africa went to the polls, the man responsible for the administration of the elections and for giving a verdict on their acceptability made a quip that could become prophetic.

Kriegler, head of the Independent Electoral Commission, was asked, were his hopes and fears about the historic ballot? "I hope that it will go well," he shot back, "and I fear that it won't" - prompting laughter in which he joined.

Last night, the 62-year-old judge, a highly regarded and long-serving member of South Africa's appellate division, was at the heart of a crisis which, if unresolved, could see that fear

It was not surprising that organisational problems would accompany the massive exer-cise, which involves more than 200,000 officials and 9,000 poiling stations. But the critical issue, which will not readily be resolved, involves the validity of ballots which failed to have stickers attached carrying the name and logo of the inkatha Freedom party, a late convert to the poll, and photograph of Chief Mangosuthu Buthelezi, its leader.

The contradictions and confusion surrounding the acceptability of votes cast using such ballots must to a great extent be laid at the feet of a man whose legal skills at times appear to have deserted him. Yet his credentials for the task are impressive. No

observer doubts his impartiality, having acted during a dis-tinguished career at the bar for

clients across the political spectrum, from the Rev Beyers Naude, the radical cleric who was in the forefront of Afrikaner resistance to apartheid, to the extreme right-wing AWB.

He took up the position of head of the country's Indepen-dent Electoral Commission last December, bringing to press conferences the persona of a slightly tetchy judge dealing with impertinent young barristers. But above all he has projected what seems to be an overriding determination to conclude that the election will

be substantially free and fair. Speaking in Brussels earlier this year he said: "Should we come, heaven forbid, to the conclusion that we cannot so certify (the elections substantially free and fair) our country will be plunged into disaster. Self-evidently that is the result we will strain to avoid with all we can muster.

Yesterday his suggestion that disputed papers could have what he called a "lesser value" in comparison to accepted votes produced wide-spread confusion. Determining this value, was, he said by way of explanation, "a quantity thing, a distribution thing, a percentage thing, a general pattern thing...one will have to look at the thing from various angles to see what it does add up to."

In addition to sorting out the problems in balloting, Judge Kriegler will have to say whether the final outcome is free and fair.

If, as still seemed likely yesterday, he decides it is, some political parties may use his own convoluted words to dis-

Drop almost everything, save important, save time. Leave yo airport in the world. Pick them

convenience at any of 115 Swiss Call now.

Mandela fulfils dream

Patti Waldmeir witnesses dawn at Inanda, Natal

walk to freedom ended yesterday on the concrete verandah of a small rural secondary school in Natal, where he cast the first national vote of his 75 years, and fulfilled the dream of a lifetime.

In an emotional ceremony held just after dawn at the Ohlange High School in the black township of Inanda outside Durban, Mr Mandela repeated the eloquent words with which he addressed the court which in 1964 sentenced him to what were to be 27 years in prison: "I have fought very firmly throughout my life against white domination and I have fought very firmly against black domination ... I cherish the idea of a new South Africa where all South Africans are equal and where all South Afri-

Mr Neison Mandela's long cans work together to bring about security, peace and democracy.

The stately Mr Mandela, dressed in a simple beige shirt buttoned tight at the neck and casual trousers, flashed his radiant smile for the cameras as he held his ballot poised above the polling box for several seconds before dropping it in with the cry, "Going, going,

None the less, the grey-haired African National Congress leader appeared visibly strained by the three-month election campaign. Surrounded by at least 20 security guards, he looked tired and drained,

and every bit his age.
"This is for all South Africans an unforgettable occasion. It is the realisation of the hopes and dreams we have

cherished over the decades: the dream of a South Africa that represents all South Africans. It is the beginning of a new era," he said afterwards.

Speaking outside in the school yard, the Mr Mandela repeated the message he stressed incessantly in the final days of campaigning. "We are very concerned about white minority," he said, adding in a radio interview only seconds after his vote: "We would like the white community to realise that we cannot build this country without them. We are appealing to them to regard themselves as an essential part of the transi-

tion" to democracy.

It was an appropriate end to a 75-year struggle to create a truly non-racial nation.

Venezuelan policy under fire as governor and directors resign

By Joseph Mann in Caracas

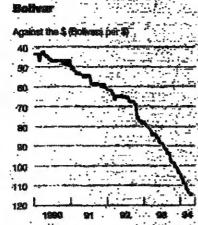
he administration of Venezuelan President Rafael Caldera is facing serious questions about the credibility of its monetary policy following the abrupt resignation on Tuesday of the president of the central bank, Mrs Ruth de Krivoy. Three members of the six-strong board of directors also

The resignations have raised doubts about the future independence of Venezuela's central bank, which achieved a high degree of autonomy under a law promulgated only 16 months ago.

The reaction from bankers and economists yesterday was generally negative. "A lot of investors were sceptical about the Caldera government's economic programme even before this happened. Ruth de Krivoy's resignation under pressure is a serious blow to investor confidence," said an economist at a large investment bank in New York.

Mrs de Krivoy, a widely respected economist, was appointed to a five-year term as the central bank's chief executive by President Carlos Andrés Pérez in April 1992. She took over the bank in the midst of a political crisis and left as the Venezuelan economy, now in the second year of a recession, faces a host

Mrs de Krivoy and the other board members resigned because they felt the administration was trying to deprive the bank of its independent status. In her letter of resignation to President Caldera, the outgoing bank head said she believed "the autonomy of a central bank is indispensable for monetary sta-bility, economic development and the



"I do not wish to be an obstacle to the policies of your government," she con-tinued. "But I cannot participate in actions that essentially violate the fun-damental principle justifying my pres-ence as head of the bank...my contribution has one limit that of my personal

Over the last few days, the executive has pressed the central bank to participate in an agreement which included the obligatory reduction of interest rates on commercial loans every two weeks, and to eliminate high-yield zero coupon bonds which set the ceiling for commercial bank interest rates on loans. These moves are part of the administration's efforts to reduce infla-

tion, which was 46 per cent in 1993. But since taking over as the central bank's chief two years ago, Mrs de Kri-voy allowed real interest rates to

remain high in order to protect hard currency reserves. She argued up to the end that while high interest rates were painful for the domestic economy, they

were necessary to avoid capital flight. Venezuela's gross international reserves fell by 14 per cent during the first quarter of this year, compared to a decline of only 4 per cent for full-year 1993. The failure of Banco Latino, the

country's second largest bank, last January and an ensuing crisis in the financial system have contributed to Venexuelans' rush to buy dollars. Mrs de Krivoy's departure halted, at least temporarily, an agreement announced last Sunday night by the executive branch to reduce commercial

President Caldera, who began a fiveyear term last February, was highly critical of the central bank's policy on

bank, at least temporarily, is Mr Omar Bello, the bank's first vice-president and a veteran officer at the institution. Mrs de Krivoy's departure places Mr Caldera in a quandary. If his appointment to replace her as central bank president is perceived as a personality willing to follow the executive line on

stary policy, investor confidence will fall once again.

If he appoints someone viewed as endent to restore confidence in the bank's autonomy, the government may find it difficult to influence policy

devaluation of the Venezuelan cur-

rency, the bolivar, during the 1993 pres-While he publicly supported the idea.

of an independent central bank, he apparently considered that the institu-tion should work with the executive

and that its policies on interest rates and devaluation should change

The bolivar, which has been falling

steadily against the dollar for several years, depreciated by 25 per cent in 1993, and has fallen by 9 per cent thus

Following the amouncement of Mrs

de Krivoy's resignation, officials of the Caldera administration tried to reas-

sure investors and citizens in general

by saying neither exchange controls

nor a major devaluation were planned.

Taking over as head of the central

in areas it considers crucial. Ironically it was a respected executive from the private sector and a strong advocate of free-market policies Mr Gustavo Roosen, who was chosen by President Caldera to pressure central bank officials on a host of delicate issues such as interest rates and deval-

Last survivor of five brothers, Mr Ed Nixon attends a memorial service for his older brother

Mexico rides out volatile transition

Newly independent bank adheres to anti-inflationary policies, writes **Damian Fraser**

Mexico's newly independent central bank, has had a testing month. In the four weeks since the bank won its autonomy. Mr Mancera has confronted exceptional volatility in Mexico's financial markets and has defended the peso from a threatened

onslaught is in part due to the manage-ment skills of Mr Mancera and his colleagues. Working closely with the finance ministry, Mr Mancera let domestic interest rates rise sharply to 18 per cent last week, convincing investors of the government's commitment to a stable exchange rate and drawing in money from those who calculated rates had reached their peak. This role is not new to Mr Mancera

who ran Mexico's central bank for over 11 years before it was made independent. While Mexico has periodically suf-Mancera's advocacy of low inflation, and fiscal and monetary prudence has been unwavering, and much criticised by those who have argued for policies

more conducive to economic growth. A generation older then the rest of Mexico's economic cabinet, the 61-yearold Yale-trained economist was working in Mexico's central bank when the rest of the economic cabinet were just beginning primary school. He is known

r Miguel Mancera, the head of for his personal frugality, dislike of ernment kept interest rates high to appearing in public, and methodical working habits.

Mr Mancera says policy during April would have been the same without independence since he enjoys a "perfect understanding" with the finance ministry. Over the past month he has tried to calm the jittery financial markets after the rise in US bond yields and political turmoil after the assassination of presi-dential candidate Luis Donaldo Colosio.

Mancera is known for his frugality and methodical working habits

Measures included permitting the peso aken against the dollar to limit of its pre-set band, spending central bank reserves, and raising interest

Despite praise from the financial community, many businessmen complain that the policy of high rates is hurting economic growth, and believe a devaluation and lower rates may be in the eventual interest of the economy. Mexico's economy grew by just 0.4 per cent last year, in part because the gov-

efend the currency from speculators, while the current account deficit reached 7 per cent of GDP.

Mr Mancera delends government pol-icy as having brought inflation down to an annual rate of 7 per cent from nearly 160 per cent six years ago. He is convinced low inflation is vital for stable economic growth and in the best interests of the poor. He believes central bank independence will institutionalise a commitment to low inflation.

Under the constitution, the central bank is required to procure price stability as best it can, and is not obliged to lend money to the government at below market interest rates, thereby ensuring that an increase in public spending need not lead to an expansion in the

The terms of the governor and four deputy governors are fixed for six to eight years and staggered so as not to coincide with the president's.

However, by the fourth year of a president's office the president will have named three of the five bank officials, giving his nominees effective control of the bank. In Mexico, where the president rules almost like an absolute monarch, many are sceptical that the bank could withstand presidential pressure to soften monetary policy.

The Central bank's main weakness is that the finance ministry keeps control

of exchange rate policy. The Central so that the government can meet its change rate target.

Mr Mancera says that a potential con-flict between exchange rate and interest policy exists in most countries with an independent central bank. The governor said that he is able to influence the inflationary consequences of a weak exchange rate by using the bank's legal powers to sell federal bonds as a means

of mopping up excess liquidity.

Nevertheless, if the governing Institu tional Revolutionary Party wins this August's presidential election, as seems probable, the possibility of a conflict with the executive branch is slight.

Mr Ernesto Zedillo, the PRI's presi-dential candidate, began his profes-sional life working under Mr Mancera in the central bank, and rose to become Mr Mancera's principal economic adviser. Mr Mancera's son, Carlos Man-

The leftist opposition has generally criticised central bank independence as undemocratic, although Mr Cuauhtémoc Cardenas, the principal opposition presidential candidate has yet to take a public position on the issue. If Mr Cardenas wins the election, he may find that Mr Mancera's control over monetary policy turns out to be his best defence against a financial crisis.

Income tax on the cards for Cuba

By Canute James in Kingston

Introduction of income tax and a reduction in state funding for a range of economic enterprises are among measures to be debated by Cuba's national assembly on Sunday. The special session, called in response to the deteriorating economy, will also review the effect of economic changes eight months. Increasingly concerned

about its budget deficit, the per cent cut in the budget for the armed forces last month, saying the military should "cost the country as little as possible". Given the central role of the armed forces in Cuban politics, the reduction is a telling indicator of the nature of the economic prob-lems facing the country, diplomats in Havana said.

Introduction of income tax is intended to recapture billions of pesos in circulation which government officials say are being used by Cubans to purchase hard currency. The government announced last year that Cubans were free to hold foreign currency.

The assembly debate will effectively be a continuation of the regular session which was reviewed the government's more liberal attitude to foreign currency, foreign investment and increasing private farms and a range of small

Since then, however, there have been signs that the island's economy is buckling. Economic problems have worsened over the past three years following the break-up of the Soviet Union, Cuba's main trading partner, and the failure last year of the sugar harvest which caused a shortfall in foreign earnings.

The assembly session comes a week after the government reorganised the administration of the economy, creating a move away from central have been based since the revolution 35 years ago. The government has also

adopted a more liberal attitude to exiles. A meeting in Havana last week attended by 200 leaders of exile communi-ties concluded with a decision by the government allow all exiles to return to the island whenever they want.

However, Cuban-American leaders in Florida sald yesterday they could not accept the invitation because they would be punished by the US government for violating Washington's economic embargo on the

Argentina and UK to hold oil talks

Britain and Argentina are to hold talks in July on joint oil exploration in waters sur-rounding the Falkland Islands, two years after a previous round of oil talks collapsed. A British official said negoti-

ators would focus on the next phase of exploration. The Falklands' government plans a sec-ond licensing round for seismic explorations beginning in July and running until March 1995.

The Falklands selected two companies to carry out initial seismic surveys shortly after the 1992 negotiations failed. Argentina broke off-talks after falling to agree on demarcation its territorial waters. International oil companies

say co-operation with Argentina is important, given the need for heavy investments in a disputed zone.

A UK official said successful joint management of light stocks showed the sovereignty. dispute could be put aside while both sides pursued practical interests, but Argentina's different because it is a non-retant legal and tax ramifica-tions. Both sides fear concessions over oil would imply recognition of the oth-

tion in Argentina, which still claims the islands, despite defeat in the 1982 conflict with Britain. President Carlos Menem says Argentina will "recover" the islands by the

year 2000. Argentine security forces. have raided a secret training camp in thick forest close to Buenos Aires used by paramilitaries linked to right-wing army rebels who have led four mutinies since 1987.

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The Commercial envelope should contain the rest of the tender security to complete the value to be equal to 2% from the total offer value. Technical offers for this tender will be opened at 12 o'clock noon Cairo time on 9/6/94 and the financial offers will remain unopened until the complete evaluation of the technical offers.

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Tenders shall remain valid for a period of 150 days after the date of Tender Opening. Interested tenderers should obtain further information regarding the Tender Documents from Egyptian Electricity Authority.

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Relaxed banking rules due for early passage within their borders, but their general thrust, some dif-

By George Graham in Washington

Measures to allow US banks to open branches freely outside their home states could become law as early as next month after the easy passage of an interstate banking law by the Senate on Tuesday.

Similar legislation has already passed the House of Representatives, and, since neither chamber even required a voice vote on the once controversial issue, a final bill is expected to be ready for President Bill Clinton to sign before Congress breaks for the Memorial Day holiday at the end of

The US's patchwork of banking legislation has frayed at the edges over the years, and many of the restrictions on activity across state lines have already lost meaning.

All states except Hawaii already allow out-of-state holding companies to own a bank

groups have to establish a separate subsidiary in each state. rather than simply opening a

Automated teller machines already allow bank customers to draw money outside the state in which they have an account, but the new law would also enable them to make deposits or cash a cheque inside the bank.
"The lives of bank customers

nationwide will improve considerably as a result," said Senator Christopher Dodd of Connecticut, who now supports the bill although for years it was his insistence on attaching an amendment restricting banks' insurance activities that blocked the measure.

Leaders in both chambers have firmly kept the bill clean of extraneous amendments in an effort to ensure that it does not get bogged down again.

ferences remain to be reconciled before the bill can finally become law. One critical issue is the extent to which foreign panks will be allowed to open

Current law allows a foreign bank which chooses not to set up a full US subsidiary to open a branch in one state only. The House version would allow it to open branches in more than one state, but this is firmly resisted by the Democratic ers in Kentucky are particularly agitated about the issue, and opposition is led by their Senator Wendell Ford, who is the majority whip.

The Treasury has urged Congress to allow broader foreign branching, arguing that US banks essentially have this right in the European Union under the "single passport rules", which allow a bank established in one EU country

Top US Haiti adviser quits

The US State Department's top adviser on Haiti is stepping down following a prolonged conflict with exiled President Jean-Bertrand Aristide over how to return democratic rule to Haiti, AP reports from

Washington. Mr Lawrence Pezzullo decided to resign after meeting US secretary of state Warren Christopher last Saturday, according to the State Depart-

Mr Pezzullo is a former foreign service officer who was called out of retirement last year to become special adviser on Haiti.

Almost from the outset, his relations with Mr Aristide were strained by tactical differ-

Mr Pezzullo urged Mr Aristide to reach out to opposition forces in Haiti as a means of broadening his base with the aim of leaving the Haitian mili-

tary increasingly isolated. But Mr Aristide rejected such an approach. He believed the US should take the lead in arranging for his return to power. He has been a strong proponent of tighter economic anctions against Haiti.

Several members of Congress' black caucus sided with Mr Aristide and urged that Mr Pezzullo resign, holding him responsible for the continuing

curb aid for shipbuilders

other countries, which fear it

could make it harder to sell

vessels to US shipowners. A

further stumbling block in the talks is the Jones Act, the

long-standing US legislation

which requires a fixed

proportion of cargo passing

through American ports to be carried in vessels built in US

Though other delegations

have pressed for repeal of the

Jones Act most accent this is

politically unlikely and that, in

any case, the legislation affects only a small fraction of the

world's shipping fleet. Several delegations say they

are ready to settle for a US

undertaking that tonnages covered by the Jones Act will

not exceed recent levels.

However, the European Union,

under pressure from France, is

calling on the US to improve its offer.

France of using the Jones Act as a pretext to try to torpedo

the negotiations. They say

that, without subsidies, mos

French shipbuilders could not

compete with more efficient

lower-cost yards, particularly

The third difficulty is over

US demand for a provision in

the proposed agreement to allow governments to require

vessels financed by "home

credit" schemes, which benefit their national shipping fleets,

to be built in national vards.

Though other delegations blamed the breakdown of the

negotiations in March on the

last-minute tabling of this

demand, most now seem less

Some delegations suspect

vards.

world's leading shipbuilding nations plan a final attempt in Paris next month to conclude an agreement curbing inter-national subsidies after more than four years of neg-

The talks, which broke off acrimoniously in late March, will resume in the week of May 23 on the basis of a draft text prepared by the chairman, Mr Staffan Sohlman, Sweden's ambassador to the Organisation for Economic Co-operation and Development.

The negotiations have been given renewed impetus by the possibility that failure to agree would prompt the Clinton administration to back bills in Congress which would authorise US retaliation against ships built in

subsidised foreign yards. Retaliation, in the form of a ban on such vessels entering US ports, would severely disrupt maritime transport and could trigger an international

The seven delegations involved in the talks insist any agreement must be a comprehensive package deal. But though they have agreed some of its proposed elements including an end to direct budgetary subsidies - they remain divided on several

important issues. One of the biggest breakthroughs to date has been acceptance by Japan and South Korea of western demands for an anti-dumping code, providing for penalties on shipbuilders which pursued

injurious pricing" strategies. However, negotiators say a complex wrangle has developed over the procedures for settling disputes over alleged violations of the

proposed subsidies rules. The US, which exports few ships, wants strict procedures independent panel of judges.

'price cut' in Aids drug war

By Peter Wise in Lisbon

Wellcome has cut the price of its Aids treatment AZT by 56 per cent in Portugal, losing a hospital contract to a Portuguese com-pany marketing a cheaper ver-sion in a challenge to Wellcome's worldwide patents, the Portuguese company said yesterday.

Mr Augusto Paiva dos Santos, director-general of Farma APS, said his company had been awarded a contract to supply the Sao Joao Hospital in Oporto with 6,000 250mg capsules of Apo-Zidovudine, a Apotex of Canada, at 33 per cent below Wellcome's previ-

ous price. He said that Wellcome had since lowered the price of Retrovir, the UK comnany's version of AZT and its second biggest selling drug, by 50 per cent and 56 per cent respectively in tenders to supply two other Portuguese hos-

Decisions on the contracts to supply the Josquim Urbano Hospital in Oporto with 6,000 250mg capsules and the Sao Jose Hospital in Lisbon with 5,000 100mg capsules have not yet been made.

But Farma APS said its prices were lower than those tendered by Wellcome.

"The fact that Wellcome has lowered its prices to less than half of what its is charging in the rest of Europe shows that it must be making a fabulous profit on AZT," Mr Paiva dos Santos said.

His company was investigating the possibility of register-ing Apo-Zidovudine for sale in other European Union countries and in eastern Europe.

strongly opposed to it. However, some say they are The Portuguese government still concerned that its real has authorised the sale of Apoobjective is to enable the US to Zidovudine on the grounds that AZT is a drug in the pub-lic domain and that Wellexpand its merchant shipbuilding capacity by assisting the conversion of come's application of Retrovir military yards to commercial to treat Aids did not give it the right to prohibit the sale The negotiations, held under of other versions. the auspices of the OECD, also

Wellcome has said it will involve Finland, Norway and challenge the authorisation as a breach of its patents.

Services, a Bombay-based con-

Fresh push to Wellcome End of an eastern love affair

Kieran Cooke detects Malaysian disenchantment with Japan

his country's "Look East" policy. If Malaysia was to rea its goal of being fully industrialised by the year 2020, said Or Mahathir, it must learn from Japan. In particular it should make use of Japanese technol-

Malaysian love affair with the Japanese way is ending. The main issue is technology transfer - or the lack of it - with attention focused on Malayna's national car industry, one of Dr Mahathir's pet projects. At the end of last week Proton, the country's car manufacturer, announced that by the middle of the year it would begin casting its own engine blocks. The move is seen as an important step towards more

More than 120,000 Protons are produced each year in co-operation with Mitsubishi of Japan. The first Proton rolled off the assembly line at the company's factory outside

of its cars is well over 70 per cent. However, the core technology and high-value items, including much of the transmission system, is still imported from Japan. Proton has been working with Mitsubishi for 10 years. Proton feels the Japanese have been too

director, says that Proton does being increased to 150,000 per not have sufficient economies year. Last year more than of scale to make 100 per cent 17,000 Protons were exported, most of them to the UK where local content a realistic proposition. "The costs involved would be too high," says Mr it is among the best selling cars at the lower end of the Nadzmi. "Instead Proton may well opt for global sourcing." exports has been a cause of Next month Dr Mahathir will friction with Mitsubishi, as the Japanese car maker is concerned that the Malaysian car eating into its own export markets.

lane Proton is facing a number of problems. Though the Wira, Proton's new model launched in the middle of last year, has of the ringgit, the Malaysian dollar - has given new given a boost to sales, the highly protected home market is at near-saturation point. urgency to the question of high-value Japanese imports. This year a second car project, undertaken in co-operation with Daihatsu of Japan, is due

the cars on Malaysia's roads are now Protons. Production is

David Brown, the British businessman who engineered the highly successful launch of the Proton in the UK. Mr Brown was to have taken a 55 per cent stake in a new Anglo-Malaysian joint venture company which would market the Proton in continental Europe.

The ringgit has fallen by

its sales in Europe. But those

plans received a setback last month with the death of Mr

more than 6 per cent against basket of currencies this year, says a Kuala Lumpur motor industry specialist. "That has helped Proton's exports. But its yen imports have become more expensive - that's why its vital that more technology is trans-ferred from Japan. Either that or Proton has to find cheaper suppliers elsewhere.

The increasingly difficult relationship between Proton and the Japanese is part of : more general disenchantmen between Malaysia and its powerful regional neighbour. The Japanese have been less than enthusiastic about Dr Mahathir's plans for the formstion of a new trading body, the East Asia Economic Caucus

After a decade in the fast Japanese companies like to maintain tight control over local ventures, and rarely opt for overseas stock market listings. Malaysian investors have been frostrated that they have not been given more chance to take equity in often highly profitable local ventures controlled by Japanese companies. Malaysians also say that Japanese companies frequently fail Late last year Proton to promote locals to senior

to sweep up old disputes

yesterday adopted a controversial disputes panel report on Norwegian salmon only after the chairman said it did not set a legal precedent for future dis-

The move reflects a drive by the General Agreement on Tar-iffs and Trade to clear old disputes before the new tougher sputes settlement procedure under the World Trade Organisation comes into effect next

The panel report in question ruled in late-1992 that the US had not complied with Gatt's anti-dumping code in putting duties of up to 32 per cent on imports of Norwegian salmon. However, several signatories of the voluntary code, including paradoxically Norway itself, were unhappy about some aspects of the report's

analysis. They agreed to adopt the report only after assurances from Mr José Graca Lima of Brazil, chairman of the anti-dumping committee, that it did not apply to countries not involved in the specific dispute "nor does it represent binding legal precedents applicable to other disputes".

Gatt officials admit that the present disputes procedure has conflicting objectives in trying to settle trade rows by mutual agreement and developing Gatt

The WTO's semi-juridical disputes system will, by contrast, focus almost exclusively on securing conformity with strengthened fair trade

Separately, the members of the anti-dumping committee agreed to set up a panel, under current procedures, to investigate a complaint by Brazil that US duties on imports of cotton yarn from Brazil violate Gatt

BMW may seek Mexico partner

BMW is considering seeking a local partner with which to facility in Mexico and will make a decision by June. writes John Griffiths.

The German carmaker said it was "too early" to predict likely production volumes or employment levels, but confirmed Mexican re-ports that it intended to have the facility operational, assembling cars from kits, by mid-

Its own projections of the investment involved in the plant and setting up a distribution network are understood to be much smaller than indicated by Mexican government sources, at around DM300m

(£120m). The company said the cars would be sold only in the Mexi-

A CONTRACTOR

T n the mid-80's Dr Mahathir Mohamad, Malaysia's prime minister, declared

There are signs now that the

self-sufficiency at Proton

Kuala Lumpur in 1985. Proton says domestic content

slow to transfer technology. Mr Nadzmi Mohamed Salleh a Malaysian who last year

replaced a Mitsubishi execu-

tive as Proton's managing

Washington has threatened

Argentina with trade sanctions

unless it introduces intellec-

tual property protection laws,

stalled in Argentina's Congress

Mr Mickey Kantor, the US

trade representative, told Mr

Domingo Cavallo, Argentina's

economy minister, who was on

an official visit to Washington,

that be would place Argentina

By John Barham

in Buenos Aires

since 1991.

be making a private trip to France. It is believed the prime minister's main host will be Peugeot Citroen. The French car manufacturer has been cultivating contacts in Malaysia For Proton the recent rise of the ven - and the depreciation

Mahathir: car industry a pet project

Proton has been one of the success stories of modern Malaysia. More than 70 per cent of

on a US government priority

list. This would lead to

investigations into whether

Argentina's laws damaged US

companies, particularly phar-

maceutical laboratories. If this

was confirmed. Washington

Argentina's pharmaceuticals

market has annual sales of

\$3bn and has grown rapidly in

the past three years. Piracy of multinational companies' prod-

ucts has been estimated at

would impose trade sanctions.

Argentina may face sanctions However, Mr Cavallo said the threat was "irrelevant and

unilateral" and said Argentina

would appeal against US mea-sures to a panel of the General Agreement on Tariffs and He added that Argentina would introduce legislation to conform to new intellectual property rules included in the Catt's Uruguay Round.

Developing countries have a four-year grace period to bring their laws into line with new

TO SAVE ALL

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international minimum standards.

The government has failed to convince Congress to approve a bill first introduced in 1991 to replace its existing 1864 patent legislation. US officials claim that Congress has not passed the law because the government has not given it a high

priority.
Local laboratories claim the new laws would raise drug prices and accused the US of

By Shiraz Skihya in New Delhi

The Indian government is offering incentives to private foreign and domestic companies to invest \$4.7bn in 27 projects to construct bypass roads, bridges and expressways in 16 Indian states. This is the first time construction of India's national highways has been opened to the private sector, as part of India's liberalisation

Foreign private investors will be permitted to hold 100 per cent equity and regardless of the size of the project, would

be exempted from special clear- ture, Lessing and Financial ances usually required from the government's Public investment Board and the Cabinet Committee on Economic

Affairs. The Ministry of Surface Transport, which is offering the projects on a build, operat

and transfer basis, says the government guarantees "a minimum reasonable rate of return" to investors, without specifying what rate would be considered reasonable. The ministry has recently

signed a memorandum of

struction company partly owned by ORIX Corporation of Japan, and the International Finance Corporation, Washington, to build a four-lane 10.14km asphalt-concrete road bypassing Panvel town on the Bombay-Pune national high-

Toll rates applicable for each project would be decided in consultation with the government and the builder would be expected to operate the expressway for a period of 20 understanding with Infrastruct to 25 years

region, Reuter reports from Cairo. Delegates from the six companies, in Egypt to attend a trade fair, said they were looking for partnerships with Egyp-tian companies which might produce their

goods under licence for sales elsewhere in the Middle Rast. Egypt is the only Arab state to have signed a peace treaty with Israel and is

exempt from an Arab League boycott of

Mr Haim Ashkenazi, an executive with the Israel Export Institute, said the com-

Mr Elisha Ben-Nachum, sales manag at cables manufacturer Teldor, said his

The Arab boycott of Israel also blacklists companies with major invest-ments in the Jewish state, but there have been signs that this "secondary" boycott

a visit to the region in January, said a number of US companies on the boycott

Another Israeli company at the Cairo show said it was looking for joint-venture agroements with Egypt or other African countries to produce its emergency

back-up generators. One of the companies, national telecom munications operator Bezeq, is using the occasion to inangurate a direct telephone line linking Israel and Egypt.

first direct link between Israel and an Arab country," said Bexeq official Mr Daniel Charbit. The terrestrial fibre-optic line can carry

India opens highway investment Israeli companies look to Egypt

Israeli telecommunications companies, denied direct access to Middle East markets by an Arab boycott of their country, say they hope to use Egypt as a spring-board to launch their products in the

the Jewish state.

panies were the first Israeli telecommuni-cations companies to exhibit in the Arab

company would be discussing possibilities of joint ventures with Egyptian compa-

is slipping.

Mr Ron Brown, US trade secretary, on

blacklist had been prominent exhibitors at a trade show in Riyadh that month.

thousands of calls between Cairo and Tel Aviv. At present calls have to be routed

via submarine lines to Italy, Mr Charbit

ARAB REPUBLIC OF EGYPT

EGYPTIAN ELECTRICITY AUTHORITY (EEA) ADVERTISE ADJUDICATION NO. 128/93 SUPPLY OF INSULATOR STRINGS FOR EL ARISH INTERCONNECTION 220 K.V. **OVERHEAD TRANSMISSION LINES** NORTH SINAI DEVELOPMENT PROJECT

The Government of Arab Republic of Egypt (ARE) has got a Loan from the Saudi Fund for Development. Part of this Loan will be used for purchasing the equipment needed for El Arish power plant

SAUDI FUND FOR DEVELOPMENT LOAN

NO. 8/319

Interconnection 220 K.V. Overhead Transmission Lines (El Arish interconnection). The Egyptian Electricity Authorities invites interested Tenderers to submit sealed tenders for the supply of Insulator strings for the a/m Lines in two envelopes system (Technical & Commercial) at the specified time

accompanied by a bid security equals to \$20,000 (Twenty Thousand US Dollars) attached with the technical envelope. The Commercial envelope should contain the rest of the tender security to complete the value to be equal to 2% from the total offer value. Technical offers for this tender will be opened at 12 o'clock noon Cairo time on 30/5/94

and the financial offers will remain unopened until the complete evaluation of the technical offers. Tender documents will be available in EEA Cashier at the address shown below against a receipt for payment of US Dollars 300 into Account No 880/90/14 of the National Bank of Egypt (main branch - Cairo) together with an application (original stamped + 2 copies) addressed to

Director General of Central Purchases Department. Tenders shall remain valid for a period of 150 days after the date of Tender Opening. Interested tenderers should obtain further information regarding the Tender Documents from Egyptian Electricity Authority.

ATT Director General of Central Purchases Department TELEX 92097 FAX 2616512

EGYPTIAN ELECTRICITY AUTHORITY ABBASSIA, NASR CITY, CAIRO, EGYPT TELEX: 92097 POWER UN, FAX 2616512

EAST QUANTARA 220/66/22 KV SUBSTATION

The Government of Arab Republic of Egypt has obtained a losn from the Saudi Fund for Development "SFFD". A part of this loan will be applied for eligible payments for East Quantara 220/66/22 KV, 2x125 MVA Substation. EEA invites international eligible tenderers to participate in the following international

tenders (tenderer should be the manufacturer for main equipment) for executing East

Quantara 220/66/22 KV Substation project for the following packages: PACKAGE "A": Adj. No. 28/94, for 220 KV equipment (on turn key basis).

2, PACKAGE "B": Adj. No. 29/94, for 66 & 22 KV equipment, and (4) x 25 MVA 66/22 KV Transformers, (on turn key basis)

3. PACKAGE "C": Adj. No. 30/94 for two 125 MVA, 220/66/22 KV Power Transformers, (on franco basis). Tender documents are available at EEA cashier, against a receipt for payment of the

following amounts, to EEA Account No. 880/90/14 "National Bank of Egypt", main

1. US Dollars 2000 for packages "A" or "B".

2. US Dollars 1000 for package "C". The bank receipt will be enclosed with a purchase application (1 original and 2 copies) and addressed to the General Director of Central Purchasing Department, clarifying in detail: Tenderer's name, local Agent's name, address, telephone, fax & telex numbers, in Egypt and in tenderer's home country. Tenders (Technical & Commercial) will be

submitted according to tender documents in a sealed closed envelope on 27.7.94. The technical envelope shall include all tenderer's documents submitted according to "EEA General and Special Conditions". The commercial envelope shall include only EEA's "Quantitles and Prices" schedules, where only the technical envelope will be opened at 12.00 pm, while the commercial envelope will be kept, intact, to be opened latter for responsive tenderers. Tenders will be valid for 150 days after tender opening

A provisional sum of 2% of the total lump sum price of the tender will be submitted,

and divided in the following manner: An amount equivalent to LE 500,000 will be enclosed with the technical envelope. · The rest of the 2% after, excluding the A/M amount will be enclosed with the

commercial envelope. A pre-tender meeting will be held, on 27.6.94 to clarify any inquiry raised by participating tenderers.

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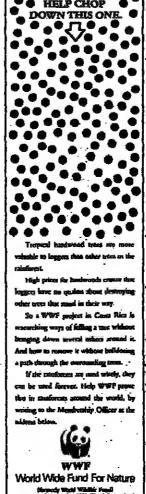


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World Wide Fund For Nature

Boardrooms retain 'old school ties'

By Richard Donkin,

Evidence that the eld-school-tie approach to the selection of non-executive directors still persists among many of Britain's biggest companies emerged yesterday in a survey by a leading firm of accoun-

The report by KPMG Peat Marwick into the role of nonexecutive directors also found that many non-executives were not receiving vital information in spite of the recommendations of the Cadbury report into corporate governance.

Chairmen's appointments have traditionally drawn from the old-boy network whereas the Cadbury report suggested that non-executive appointments should be made via a nomination committee.

Evidence also emerged that the number of individuals with multiple directorships remained high even though the directorships changing role of the job is creating greater demands on time and expertise.

The report, compiled from 235 responses to questionnaires sent to 430 of Britain's biggest companies, found that more than half of all non-executive appointments of directors surveyed were made by the chairman alone.

"It will be interesting to see if, in the future, the chairman's influence wins in this respect," said Mr Gerry Acher, KPMG's head of audit and accounting.

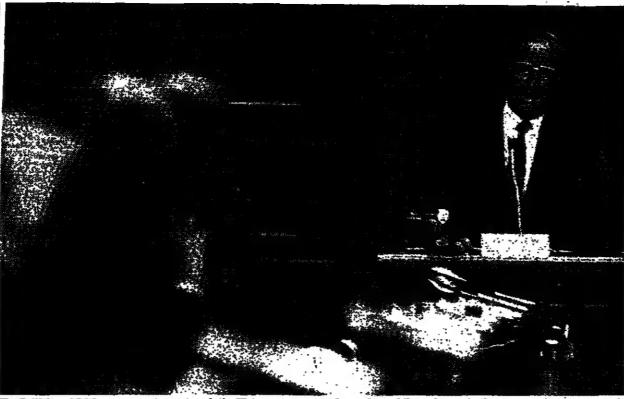
The report found that while companies were good at providing financial information to non-execs they often failed to provide other details.

This was most evident in some of the newer, yet strategically important, non-financial areas such as customer satisfaction, quality and management performance. More than half the directors said they did not receive information on senior management appraisals, quality indicators or comparisons with companies recognised as best-practice leaders.

"There are clearly areas where matters of strategic importance and the receipt of vital, pertinent information be brought into line, said Mr Acher. "The non-execs role should be to add to shareholder value rather than just protect shareholder value."

More than 60 per cent of respondents held more than three non-executive posts, 18 per cant holding more than five. Only 18 per cent held just one post. The highest number of directorships recorded among the replies was 13. On average respondents were spending 20 days a year on the role and a third of this

time was spent in preparation. The survey indicated that women still have little impact on boardrooms. Compilers said female non-executives comprised less than 10 per cent of



The British and Irish governments must push the Ulster peace process forward on a bilateral basis in the absence of developments in the province, Mr Albert Reynolds, the Irish prime minister, told backbench MPs from both purliaments at Dublin Castle

Gun dispute on Channel tunnel route

The operation of a full passenger service on the Chan-nel tunnel route could face further delays because of an unresolved dispute between Britain and France over extra territorial police powers.

A series of meetings between UK Home Office and French ministry of the interior officials have failed to reach throughout the tunnel link.

Stars that shine in Brussels unseen at home

The cross-border powers of one when stationed at the fixed British and French police control zones at Cheriton. But comes under the umbrella of a lengthy protocol agreement initialled at Sangatte in November 1991. It technically came into legal force last year.

The protocol gives extra-territorial powers of investiga-tion, search and arrest to police officers of both sides in "control" zones at the international terminals in London and

they are resisting French demands that these powers be extended to officers moving between tourist and freight terminais at Cheriton, as well as on the through passenger trains arriving and departing at Waterloo.

Under a draft operational plan drawn up by Home Office officials, French police officers would be asked to deposit their unrestricted movement of armed French police could lead to situations in which weapons are used, with potential for complex legal wrangles.

British police sources say there is also some concern that

to give way on the issue would fuel growing demands by some members of the British police that they to be armed. The French view was sum-

marised by a police official: "A gun is regarded as part of the uniform. Not to be allowed to carry it is equates to a derelic-

scrutinising Europe's institu-tions. "This is not a rubber stamp parliament," Mr Martin

says. "We do actually change

and influence the progress of

legislation in way that the

average Westminster back-

Britain in brief



Malaysia signals over contract ban

The Malaysian government believes that the British press has stopped writing negative stories about Malaysia. This emerged yesterday in comments made by deputy foreign minister Abdullah Fadzil Che Wan and reported in Bernama, the country's national news agency.

In the strongest sugger yet that Malaysia will eventually lift a two-month-old han on public contracts for British companies, he said the lack of recent critical reports in the British media was "a good

ginning". "If the British media continue to be responsible in their reporting [about Malaysia], there may come a time when we will consider lifting the ban," he was quoted

as saying.
"If they [the British media] choose to do the thing we expect them to do, we would recharocate with the right things. We are sensil practical and pragmatic people.".

But he said the government would decide to lift the ban only when it was sure the British media had stopped writing offending articles. "It would be pointless if the government lifts the ban now, and then the same thing happens again." he added.

Lautro sets penalty record

Lautro, the regulator for the life insurance industry, once again set a new record for the penalties it inflicts on life insurers for failing to meet its standards, by imposing a

2300,000 fine on Premium Life. The fine follows a second routine inspection visit carried out by the regulator last spring, at which Lautro's enforcement staff found that Premium Life had not acted to correct problems identified at a first visit the previous

Particular concerns were effectively both the direct sales gents and a number of the firms of appointed representatives through whom Premium life sells its products; as well as a failure to check that its direct sales staff were competent and of good.

Oxbridge pessimism

More than half of final-year lents at Oxford and Cambridge universities are so pessimistic about loyment prospects that they have not applied for any The survey of 1,500

final-year students at the two universities found that only 46 per cent of Cambridge final-year students, and 53 per cent of those at Oxford, had applied to employers. Almost a quarter had decided to "take a year off" after

"Milk round" presentations to undergraduates, still held by more than 100 employers appeared to be ineffective, with less than 40 per cent of students attending any events.

Euro-manifesto published

The opposition Labour party put the finishing touches to a manifesto for the European elections which will endorse the party's commitment to a minimum wage but leave working hours to employers and unions. · Labour hopes the manifesto

will destroy Conservative claims that it is committed to enforcing a 35 hour, four day week and scrapping Britain's veto on controversial legislation. The manifesto drawn up by a committee led by Mr Nell Kinnock, the former Labour leader, will be published at the beginning of the party's Euro campaign, three weeks before the June 9 election:

Plan for Scots share trading

A pilot scheme to develop a new mechanism for trading in the shares of small companies could get underway in Scotland later this year, as part of the plan launched on Tuesday by the London Stock Exchange.

The stock exchange has accepted an offer from Scottish Enterprise, the official economic development body. and Scottish Financial Enterprise, which represents the Scottish financial sector, to try to create a junior market for smaller companie in Scotland to meet shortfalls in its treatment of small

Jobs go at GM-Isuzu unit

About 300 jobs - 13 per cent of the workforce - are to go at IBC Vehicles, the Luton, Bedfordshire-based joint venture between General Motors and Isuzu of Japan which makes the Vauxhall/ Opel Frontera four-wheel-drive isure vehicle and Midi nanel

The job losses, intended to be all voluntary, mainly reflect sharply falling demand for the Midi van and what the company said yesterday is a continuing need for productivity improvements. Currently the plant employs

However, still-rising demand for the Fronters means that plans to move to single shift working from the current double dayshift system have

been cancelled About 80 per cent of IBC's sutput is exported, and the Midi in particular has been hit by one of the worst slumps in continental Europe's commercial vehicles market since the second world war.

Black workers get TUC seats

Three seats on the ruling general council of the Trades Union Congress, the univella body for UK unions, are to be set aside for representatives of black workers, it was

agreed yesterday. Union leaders passed the rule change to allow the 46-member council to be extended to include a black woman and a black representative from both a large and a small union

Digital to move PC unit

Digital Equipment plans to move its personal computer manufacturing operations in Scotland to a separate facility close to its existing plant in Ayr. Contrary to reports in the Scothan media, this will not represent an expansion of operations, according to Mr Enrico Pesatori, head of Digital's personal computer

operations worldwide. Mr Pesatori, who this week became Digital's number two executive with responsibility marketing and all Digital's computer products, said the company was "rationalising" its personal computer operations in Scotland

Digital's Ayr plant, one of two that the company has in Scotland, produces personal computers and servers for the European market.

Regulator warns on gas

The regulator of the gas industry yesterday warned the Department of Trade and Industry that she was ready to publish a key consultation document on the future of the UK gas market if the rnment continued to hold it up unnecessarily. Ms Clare Spottiswoode, Ofgas director-general, said she would rather rewrite the document herself than see the

delay continue beyond the local elections on May 5. The document will lay out the structure of the liberalised gas market in the wake of last year's monopoly inquiry into British Gas, and pave the way for a new bill regulating the industry. Mr Michael Heseltine, trade and industry secretary, originally promised it for early this year, but it has been delayed for several months for reasons which have not been disclosed. One theory is that the document is so sensitive

politically that the government wants to postpone publication until after the May

Row over energy trust The growing row about the

lack of funding for the government's Energy Saving Trust was inflamed further yesterday when government officials said that the shortfall might reach £300m a year by the end of the decade. Senior civil servants said that Ms Clare Spottiswoode, director-general of Ofgas, the gas regulator, was within her powers in refusing to allow the costs of the trust's projects to be passed on to gas

Paris, and in the shuttle termiagreement over whether nals at Cheriton and Coquelles. guns and travel unarmed with French police can carry their The British have agreed that their UK counterparts. guns without restrictions British officials fear the.

Britain's 32 Conservative and 45 Labour members of the European parliament have an image problem. Few electors can name their MEP, and few bother to vote: the turnout at the last election in 1989 was the lowest in the

European Union. On current indications, that dubious honour will fall to Britain again on June 9, when voters will elect 84 MEPs to an expanded parliament. Barring an unexpected turnround, MEPs will continue to be the invisible men (and women) of

Cross the channel to Brussels and Strasbourg, the twin seats of the parliament, and the picture changes. There, Britain's MEPs are widely respected for their skills in exploiting the parliament's great and growing power. MEPs from both parties have been appointed to chair committees, or to help run the parliament as vice-presidents. No national delegation has a

higher profile. The contrast irritates MEPs. Most say they work at least as bard as MPs, commuting to parliamentary and committee sittings for 46 weeks a year, and handling around 50 con-

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to be directed towards the pursuit of this prosen strategy."

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Administrating expenses

European Parliament but are unnoticed in their own constituencies back home stituents' inquiries a week on delegation. Drawn from the

issues from customs problems to planning permission for sec-"I work far harder than I did as a businessman, and for far less reward," says a disgrun-tled Conservative. "The so-called European parliament gravy train is a myth. There is nothing glamorous about tak-

ing 150 flights a year." continental MRPs such as Mr Klaus Hansche, leader of the German socialist delegation. who says the British have brought a unique combination of aggression, wit and provedural dexterity to the parliament. Mr Claude Cheysson, a French MRP who formerly served in both president Mitterrand's cabinet and the European Commission, says the British delegation is "by far the most effective" in the par-

liament Behind the contrast lies a paradox: Britain's MEPs may be ignored at home, but they take the parliament more seri-

ously than almost any other

LEEDS PERMANENT BUILDING SOCIETY

RESULTS FOR SIX MONTHS ENDED 31 MARCH 1994 Pre-raw profits increased by 37-1% (compared to see months ended 1) March 1991; to a record level or \$12.5 or Total charge for provisions for bad and doubtful debts documed by \$8.6 or (compared to see months ended \$1 March 1991)

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increased to 5.34% (compared to 544% at 50 beyonder 1999)

mainstream of their parties -Labour academics and trade unionists, Conservative professionals and businessmen they have built on the traditions of Westminster to exploit the parliament's rules to the

beir influence can be seen clearly during the parnament's monthly plenary sessions in Strasbourg. Superficially, the parliament makes a sharp contrast to the overcrowded, claustrophobic chamber at Westminster. There is none of the passionate argument which characterises the Commons, and very little drama. Voting, electronic and virtually instantaneous, rarely follows debates, underlining the point that the two are only

sely connected Yet the British have shown that there can be spontaneity. Many MEPs were surprised by their use of time set aside for questions to the commission to make detailed points rather

than broad statements. Many

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now follow suit. The British are also assiduous attenders. Britain's unique single member constituency system means prolonged absences would be quickly exploited by political oppo-nents. Continental MEPs elected under the list system can afford to spend more time

Kevin Brown on the image problem of British MEPs who enjoy a high profile in the

on domestic politics. But there is more to it than say the influence of both both Tory and Labour MEPs has increased as the number of Euro-sceptics has fallen. Labour now fields less than half a dozen sceptics, isolated within an overwhelmingly pro-European party. "These are yesterday's battles," says Mrs Pauline Green, the British Labour leader.

The issue is more controversial for the Conservatives, who have formed a parliamentary alliance with the European People's party of continental christian democrats. Publicly, Conservative leaders distance themselves from the EPP's determined federalism. Pri-

vately, Conservative MEPs admit that the delegation is overwhelmingly integrationist. Sir Jack Stewart-Clark, Conservative MEP for East St since 1979 and a vice-president of the parliament, says the party is being "held to ransom" by a handful of Westminster Euro-eceptics.

Asked whether he is a federalist, he says: "If anybody gone native I would say they need their heads examined." He nauses for thought before adding: "If we want to be a coherent unit, we have got to be more unified." Once, many of Britain's

MEPs saw the job as a training now do, although three Labour MEPs who have won Commons seats are leaving the parliament in line with party rules hanning the "dual mandate."

Many more, like Mr David Martin, Labour MRP for Lothian and vice-president for institutional affairs, say the

bencher could not hope to do." ● A Conservative MEP is stening to ask the European parliament to investigate the Department of Trade and HELLY'S European Union structural fund for customs brokers. The inquiry would be the first by the ombudsman's

office, which is being set up under the Maastricht treaty on European union. The ombudsman, who will have wide powers to investigate EU institutions, will be appointed after the European parliament elec-tions on June 9.

Mr Christopher Jackson, MEP for East Kent, says there have been virtually no payments from the scheme, set up in 1992 to help customs brokers to diversify following the parliament offers MEPs the implementation of the EU si chance to play a crucial role in gie market in January 1993. implementation of the EU sin-

Satellite dishes replace corsets in retail price index By Graham Bowley

Mutton, candles, tram fares, trolleybus fares and backlac ing corsets have gone. Satellite dishes, cameorders and con-

doms have arrived. These are just some of the changes since the retail prices index started life as a cost-ofliving index 80 years ago, a birthday to be celebrated by the Central Statistical Office

In 1914 the index was an estimate of the effect of price rises on the welfare of working-class people, so food, rent, clothing, fuel and light made ap the largest part of the bas-ket of goods used. Since then it has become

more sophisticated as the way the British live and spend their money has changed. Eighty years ago clerks using peus and inkwells com-piled the index of just 80 prices. Women could not vote, Asquith was prime minister,

Lloyd George his chancellor, and Blackburn Rovers won the English first division champi-Today shout 400 civil servants using computers collect 150,000 prices each month in 180 areas.

"The RPI is about real people and real spending habits," said the CSO. "It can tell us a lot about what life and prices were like 80 years ago and how society has changed." The index underwent its first facelift in 1947, becoming more a measure of what the average family was actually

buying rather than what the government thought work-ing-class people should spend their wages on - alcohol was not included. So in came radios, cycles,

prams, from bedsteads, galvan ised buckets, custard powder cinema and football match tickets, a pint of beer and a nip of whisky. The update in 1956 saw brown bread, pet food, televi-sions and washing machines join the index. But out went

teen meals, yoghurt and mort-

pers, the St Christopher pen-dant, men's vests and the

seven-inch single . record dropped, while in have come cook-in sauces, microwave ovens and videotopes. In 1914, 60 per cent of peo-

candles, rabbits and distem-In 1962 sherry and refrigerators were added, and roasting chicken replaced boiling fowl. After that the index was revised annually. The 1970s saw the addition of continental quilts. MOT test fees, can-

gage interest payments. During the 1980s, frozen ready meals, video tapes, CDs and low-sicohol lager were added to the index. The latest changes have seen lard, tinned rice pudding, kip-

ple's spending was on food. Now it is 14 per cent, rivalled

in importance by motoring and leisure. The index has charted a fiftyfold increase in prices over its lifetime. What cost half a crown in 1914 now costs more

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MANAGEMENT: MARKETING AND ADVERTISING

Competition laws and recession are helping retailers' own-label goods, writes Emiko Terazono

Japan's brands feel the pinch, too

aiei, Japan's biggest supermarket chain, has for years posed a challenge to the country's old-fashioned retailing industry, as it strove to remove long distribution lines and networks of wholesalers and allow more

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flexible retail prices.

Although it has toned down its revolutionary stance since Isao Nakauchi, its chairman, joined the Keidanren league of business leaders, the retailer has been the catalyst of the recent "own label" brand boom.

As in the west, retailer brands, which are not only cheaper than national brands but now also of high quality, are known as private label or no-name, and their pricing, shelf space and promotion are entirely in the hands of the

Although the concept was adopted by many Japanese supermarket chains during the late 1970s, the number of items was limited, and they were never a threat to national brands. During the consumer boom of the 1980s, Japanese shoppers became even more brand conscious than ever, forcing many retailers to scale down their

However, Daiei says private brands are entering a new age. Partly this reflects the recession but also supermarkets have gained purchasing and distribution power by expanding. The Daiei group has more than 6,000 retail outlets and holds 8 to 4 per cent market share of most products. Other big supermarket chains such as Jusco and Ito-Yokado are also seeing increasing private-brand sales.

The yea's recent appreciation has also beiped, allowing retailers to buy cheaper imports for their private-label lines.

This growing trend burts national brands which are already feeling the squeeze due to the tightening of the laws promoting competition. In the past manufacturers would threaten to stop supplies if a retailer failed to apply the retail price "suggested" by the manufacturer. However, US pressure to give

more power to Japan's Fair Trade Commission, the anti-monopoly watchdog, belped clamp down

on such practices. Recently, Daiei's private label video tapes, sourced from a Korean manufacturer, have forced TDE, the leading video tape maker, to abandon the low end of the domestic market. Meanwhile, national-brand

orange juice makers were compelled to discount their products after Daisi's grange ice, imported from Brazil, was sold at half the price of the leading labels.

The private brand boom is also opening the door to overseas manufacturers which lack the ability to set up distribution networks in Japan. Agfa, the German-Belgium photo film maker which recently agreed to supply Dalei with its private brand photo film, says the market

During the 1980s Japanese shoppers became even more brand conscious than ever

has been impenetrable. Since the brand is virtually unknown in Japan, the company says supplying Daiel will be good

Similar changes have also been seen in the higher end of the retail market, where leading department stores are creating lower-priced goods. The recent decline in consumer spending has hit high street retailers the hardest, and to bring back shoppers they feel the peed to differentiate themselves from their peers.

leetan, which has recently opened a store in London's Piccadilly, offers shoppers its "Only I" brand in its Tokyo outlets, covering a range from fashion items to food, developed originally or together with famous designers. The retailer says its "Only I" brand totals 8 per cent of total sales, and it hopes to bring the figure up to 20 per cent in the near future.

But while the penetration of private brands is growing, analysts estimate that retailer labels still account for less than 10 per cent of the retail

market. "We've nurtured our brand, putting in money for research and development and marketing. and consumers want to pay for the certificate of quality," says Fuji Photo Film, which holds 70 per cent of the Japanese market. Kao, a leading household goods producer, says marketing costs account for about 10 per cent of its retail price, but plays an important part in providing shoppers with information about

the product.

One major problem say the retailers, is the decline in choice due to the spread of private-brand items on the shelves. Takanobu Seko, chief of foods merchandish at Daiei, says its private-label orange juice accounts for 80 per cent of its total orange juice sales and it has to cut down on the shelf space of national brands. But retailer Jusco says its own label's current level of 6 per cent of total sales is just the right balance.

Nevertheless, manufacturers are aware of the shift in power to retailers. Some are rushing to form alliances with large-scale retailers to remain in favour and secure shelf space. Kao formed a marketing

alliance with Jusco last year in which they connected their computers to eliminate order and sales slips, and agreed to co-operate on marketing.

But Japanese manufacturers are also seeing their influence weakening due to international retail alliances. Retailer Ito-Yokado recently annot it had agreed a tie-up with Wal-Mart, the leading US discount retailer, to buy Wal-Mart's own-brand products.

And while until now most private brands have been products such as foods, household goods and clothing, retailers say they want to expand their range. "It would be nice to have our own consumer electronics line." says Atsushi Yemashiro

or well over half a century generic term for a vacuum cleaner. However, after more than 18 months of being linked constantly to the phrase "free-flights fiasco", the name may now be as readily associated in some minds with a disastrous sales

promotion.

Last week Maytag, Hoover's US parent company, disclosed that the ill-fated promotion had cost the company more than £48m - more than double the sum originally feared when Maytag took stock of the damage early last year.

The promotion which caused all the trouble closes this week. in reality, Hoover will feel the reverberations of its free-flights offer for some time to come. There are also signs that consumer attitudes have hardened towards "free offers" in general, with companies more cau-tious in their approach to sales pro-motions of every kind.

The problem for Hoover started in autumn 1992 when it promised cus-tomers who spent at least £190 on a Hoover product two tree air tickets to continental Europe or the US. From the customers' point of view, it seemed the bargain of the decade. Demand was such that Hoover, which employs 3,500 people in the UK, had to step up production of vacuum cleaners which were just over the £100 threshold.

It rapidly became clear that Hoover had grotesquely underestimated the take-up of the offer. Thousands of customers were infuriated by delays in obtaining flights. Maytag intervened. Three senior executives lost their jobs and a taskforce, at its peak employing 250 people, was set

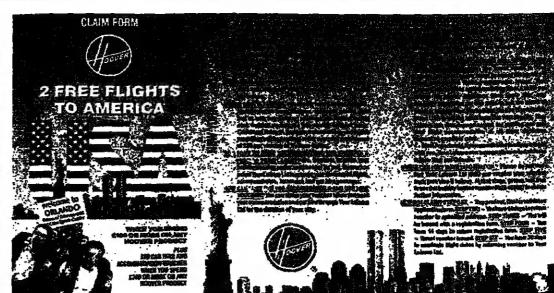
Peter le Conte, chairman of the Institute of Sales Promotion (ISP), says that Hoover could have done "a lot more a lot earlier" when it became clear the promotion was going awry.

"Perhaps instead of wriggling, it would have been better to have come clean and try and do something else," he says. Le Conte suggests, for example, that the com-pany might have been able to fulfil its obligations on flights over a period of years.

The offer itself was flawed, from the first, he adds: "In my book it doesn't stack up to be able to buy a product for £100-£200 and fly to America for significantly more than the cost of the product you purchased '

The sheer scale of the take-up of the promotion has been breathtaking: Hoover says 220,000 people have now flown or are booked on flights up to June. The taakforce is now winding down.

By the end of this month, or by the end of June, Hoover will have fulfilled its commitments and obligations," says Hoover



After the dust has settled

Roland Adburgham and Diane Summers look at the impact of Hoover's ill-fated free-flights promotion

spokeswoman, Caroline Knight. Not so, claims a group of dissatisfied consumers which has organised itself as the Hoover Holiday Pressure Group. Last week three leaders of the group flew to Maytag's headquarters in lown accompanied by boxes containing what the group said were 7,000 letters of complaint, and on Tuesday the group's repre-sentatives spoke at the company's

annual general meeting. The group has yet to decide whether it will pursue legal action in the High Court in London. Hoo-ver has already faced about 70 cases in small claims courts, all of which it has defended, and about one in

five of which it has lost. The Advertising Standards Authority (ASA), the advertising watchdog, is currently investigating seven consumer complaints and the ISP has also asked the ASA to examine whether the promotions industry's voluntary code of prac-

tice has been breached. The code sets out, in general terms, promoters' responsibilities not to disappoint consumers and to make realistic calculations of the likely response to a promotion. However, according to Keith Rich-

ards, a barrister at the Consumers' Association, the code lacks teeth. The association, which is still dealing with complaints from dissatisfied Hoover customers, would like to see the ASA, or a similar body, having the power to fine companies which breach the code.

"I'm sure consumers are now shaken and will not be so readily willing to be taken in by sales promotions," says Richards

Le Conte agrees that the Hoover case has "caused people to be more cynical, which is extremely unfortunate". But he says the ISP has seen a big upturn in companies seeking legal and copy advice before they go ahead with promotions. "Everybody is super-aware that promotions that go wrong can seriously damage your health," he says.

Hoover denies that any long-term damage has been done either to sales or to the company's image. Says Knight: "Customers are able to differentiate between a quality product and, regrettably, a flawed promotion. Our sales figures indicate that the brand has not suffered and we have maintained market

There does not appear to be any

been damaged. Scottish Power, one of Scotland's largest electrical retailers, says there was a temporary dip in Hoover sales after the offer, which was promoted particularly hard in its territory and pro-voked a great deal of adverse publicity.

It may be, though, that this dip was caused by a glut of second-hand vacuum cleaners on the market, as people disposed of machines pur-chased only to fulfill the conditions of the promotion. Whatever the reason, sales soon recovered, says the

Hoover even had enough confidence last year to offer a new travel promotion and could do so again in the future. Says Knight: "Travel remains a very key motivator in sales promotions."

Although the company must be assuming the worst is over, it looks likely that the consequences of the offer will drag on for months, if not years. In the longer term it can only hope the "free-flights flasco" will be a relatively short-lived association and that Hoover will mean vacuum cleaners for at least another 50



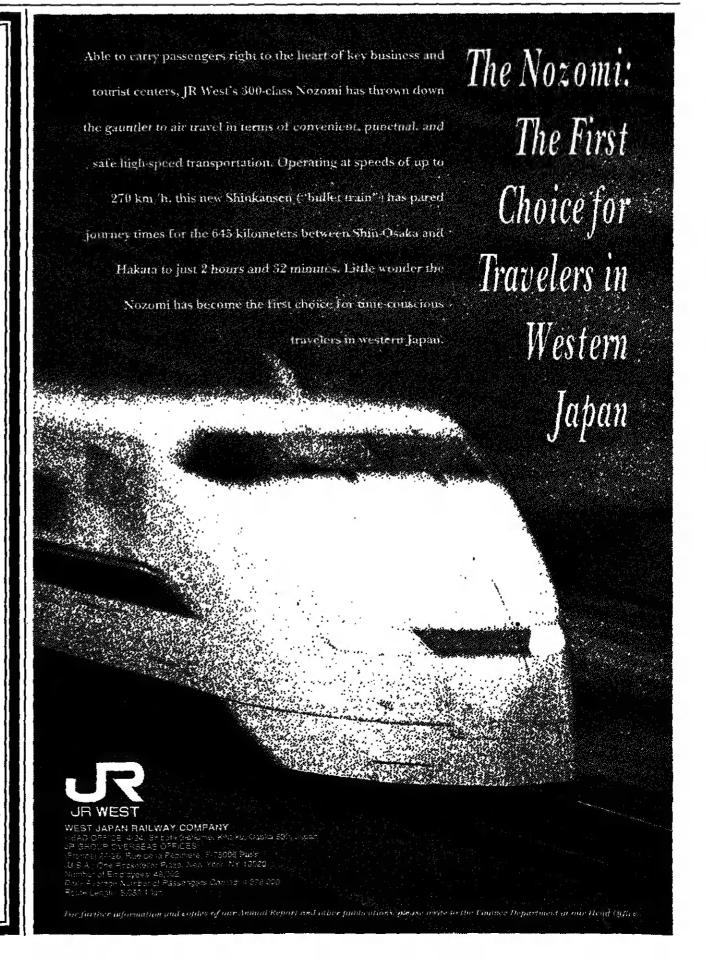
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FINANCIAL TIMES



Italian industry and universities are coming together as the state loosens its grip on research planning, writes John Simkins

The personal touch



authorities at Massa, on the coast of Tuscany, and the port of Marina di Carrara a few miles north, suffer from different aspects of the same problem.

The currents are denuding Massa's beach of sand while filling Carrara's harbour with

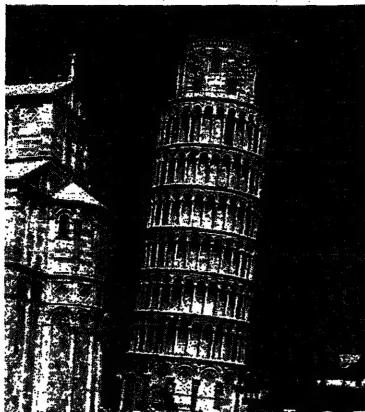
When Massa heard the port had to be dredged, it expressed an interest in having some sand back. But was it polluted? A study by the Pisa Research Consortium concluded that at 3m down the sand was perfectly suitable for sunbathing. The consortium is one of nine

attached to universities set up in the 1980s to help meet a need not fully catered for in Italy's highly centralised and bureaucratic research system: to transfer innovative technology from universities to industry. Francesco Archetti, gen-eral director of the Milan Research Consortium, describes them as merchant banks for research, setting up design projects which peo-ple in universities carry out". His consortium is however.

directly involved in a project called Improd, which has Ecu5.5m (£4.3m) of funding and comes under the European Union's Esprit information technology research initiative. In collaboration with research bodies and companies including SGS-Thomson, the French-Italian group which is the world leader in integrated circuits, the consortium's computer scientists are developing a tool to provide built-in quality. The consortium believes it improves on existing programs in that it forecasts out-of-control situations and diagnoses where the manufacturing process is going wrong.

The Improd approach has involved applied research, with consortium staff working on shifts at the Milan plant of SGS-Thomson, which is sufficiently pleased with the project to have introduced the second version of the technique at its factories worldwide. The tool is being refined a third time and could eventually be introduced at all European semiconductor plants.

The Pisa and Milan consortiums each have an annual budget of L5bn (£2.1m) and were set up by IRI, the industrial state holding company. and the National Research Council



(CNR) which is the biggest of the public-sector research bodies with more than 250 units, about 100 of which are inside universities.

The state plays a bigger role in research planning than in most OECD countries and the most common complaint is about excessive bureaucracy. "Italian researchers are very aware of the legal framework within which they operate and can quote the reference numbers of a wide range of laws," notes a recent British Council study.

But in the same way that the country's dominant state-controlled industry is being unwound by privatisation, a little freedom is filter ing into the academic system. This year, in line with reforms set in motion by Antonio Ruberti, former universities and research minister and now EU education commissioner, universities will be handed control over their own budgets. which will force them to face tough spending choices.

Moreover, a university's base-line funding could be affected by the

ministry's view of its efficiency. including its research performance. This implies a departure from the traditional a pioggia approach to research funding in which resources are distributed like a

shower of rain, evenly but thinly.

with insufficient attention paid to

the respective merits of projects and

sparse evaluation of results. The reforms should encourage stronger ties between universities and industry, which are weak compared with the rest of northern Europe, at a time when Italy is try-ing to tackle its budget deficit. "This should produce an electric effect but I don't think it has sunk in yet," says a foreign observer.

One university rector who is aware of the challenge is Luciano Modica, at Pisa. "We can't hope any longer that the money will just arrive. We must contact industry and offer our services." Research contracts at Pisa, including the consortium, amount to only 3 per cent of the university's budget. "This is too little," says Modica. "It ought eventually to be 15 per cent."

The irony is that Pisa is overflow-

ing with researchers - there are 2,400 in a town with a population of 100,000. Besides the university and consortium, there is a cluster of CNR units and the elite college of Scuola Normale Superiore founded by Napoleon. One three-year course at the college for science graduates is sponsored by the chemicals group Montedison and ENI, the state

Within the consortium, besides the environmental technology centre which conducted the Marina di Carrara study, there is a space tech-nology centre which, together with the aerospace company BPD, is developing advanced thrusters for space propulsion.

Because of its futuristic character, this project could not have been undertaken in strictly industrial surroundings," says Mariano Andrenucci, head of Pisa Research

One approach Pisa university intends to follow is to compete for big contracts attracting public funds, such as the Mediterranean basin environmental programme. Also, it will offer its laboratories as incubators to small companies developing products. On another front, at the request of the Flat motor group, the university is set-ting up a training course for using supercomputers in simulation tests.

One reason why university research has had a largely academic orientation, says Modica, is because contact with industry was felt to be the domain of CNR. Indeed, the five-year progetti finalizzati - targeted projects - chosen by CNR remain a main point of contact between researchers and industry.

But CNR operates within a bureaucratic straitjacket typical of a public-sector research system which benefits big companies familiar with red tape. Small enterprises rely more on the constant dynamic of Italian business - personal contact. This throws up centres of excellence and, as one professor put it, makes the Italian research pic-

ture maculato, or non-uniform.

The personal touch is likely to remain the main lubricator, even given reforms. "Our visiting cards are our graduates," says Modica. They often return to Pisa and say: 'Our company needs this."

Next week: South Africa

ocuments are going digital Electronic printing "on demand" is likely to become as common in offices, factories, universities and libraries as voluminous files of paper and shelves of books are today. Some companies already save time and money by storing, sending and printing their information digitally.

Xerox, the US document processing company, has even invented a new term for this. Just as people are getting to grips with the information superhighway, it has come up with the notion of the document superhighway. There are even "on ramps" and "off ramps". in the form of equipment such as document scanners and printers, to link users to the new digital communications networks (the data highways) being set up worldwide, notably in the US.

As with many announcements in the computer and electronics world, the message Xerox sought to put across in New York last week was somewhat overwhelmed by the breathless show business nature of its presentation. It mixed in news about improved equipment, software to integrate the stages in the life of a document from creation to printing, nies to help develop the

manufacturing and operating standards for future products and services.

Beneath the hype, though, Xerox's basic message was simple: that the worldwide users of the many billions of business, government, educational and other documents would increasingly be able to collect, store, distribute and print them electronically where, when and in what form and vol ume they pleased — "the ability to plug in and publish anywhere and everywhere," as Peter van Cuylen-berg, Xerox executive vice-president, puts it. This would mean big savings on logistical and transport costs, which R.R. Donnelley, the US commercial printer, says can account for more than half the cost of a document.

"Today," adds van Cuylenberg, "you can pick up and telephone anywhere and call anywhere else. It should be the same with documents and publications." But there is a long way to go before this digital dream is realised and the offset printing industry loses large chunks of business to electronic techniques. Current digital technology allows only black and white printing with colour highlights, though Xerox says colour is on the way; full offset quality (using plates and ink) will still be demanded by many document

Digital dream come

true

Xerox is hoping for a document 'highway', writes **Andrew Fisher**

Xerox recognises this. "They're not going to roll over and play dead," says Paul Allaire, the group's chairman, about the offset printers. "We understand that."
Even so, it intends to capture as large a slice as possible of the section of the offset market which could eventually go digital. This amounts to some \$93bn (264bn) worldwide, according to a study by the US Department of Commerce and Gartner Group. consultancy.

Electronic printing 'on demand' is likely to become as

common in offices and libraries as files of paper and shelves of books are today

While commercial book printing could also become digital eventually - some educational publications are already printed this way, especially in the US — the main switch from offset is expected to occur in the more mundane area of basiness forms, training mannals, brochures and newsletters. Offset printers will still con for this business, as will other companies in the digital document business such as Hewlett-Packard and Kodak.

Document users who have started taking the digital route have achieved significant savings. Tektronix, the Oregon-based com-puter graphics, video system and measurement company, can now print its complicated product manuals electronically at a day's notice compared with up to 28 days by conventional methods. It can insert changes more easily and its whole printing operation

runs in line with the product man-

ufacturing process.
At the Los Angeles county health department, responsible for six hospitals and 50 clinics, annual savings of some \$220,000 have been made by moving to digital methods. Massachusetts-based Technical Documentation Publishing saved 26 per cent of the cost of one job for a client wanting bulky files sent to Europe; it sent them electronically to the UK for digital

printing.
The industry-buzzword for all this is "connectivity". John Seely Brown, Xerox's chief scientist, describes it as "taking the sides off the boxes (the high speed doonment scanners, storage devices and printers] and making the machines truly modular."
Towards the end of 1994, it will sell new software called Docuse. (document services platform) to integrate the boxes and link them with personal computer-based desktop publishing operations.

Looking to the fature, Xerox is entering into alliances with more than 50 information technology concerns to speed the development of new open systems which can be used by all equipment and soft-

ware suppliers.
It also announced a link-up with
AT&T in the US to enable document data to be sent along telecommunications lines. Similar deals are being made with Belga-com, the Belgian telecommunications operator, and PTT Telecom

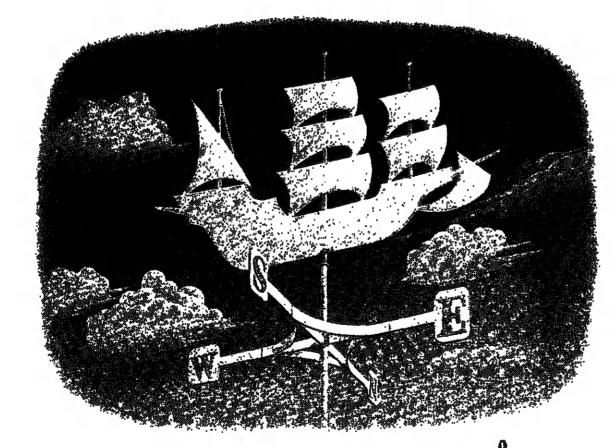
Netherlands.

Net all the digital expertise in the world will not help if document users cannot keep a close eye on the growing mass of infor-mation bombarding them. Zerox has thus evolved new ways of viewing large amounts of data so that items of varying imperiance and relevance can be seen together without cluttering up the

Its Information Visualizer. based on scientific and psychological research, will enable users to call up files and keep them in context. One method already in use is the "cone tree" on which file names can be identified as this is rotated, then pulled out to examine data. Another is to put file names on a computerised wall which can be moved to view items of both central and peripheral

Seely Brown, who also heads the group's Xerox Parc research unit, believes such technological changes will help take the grow-ing chaos out of office work by making complex equipment easier to use. "I have the feeling that technology is finally getting now-erful enough to get the hell out of the way.

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PEOPLE

From one privatisation to another Finance moves

AEA Technology, the newly companies.

created arm of the Atomic Accordin be privatised later this year, has its first chief executive. He is to be Peter Watson, the British Rail main board director for engineering. Before joining BR in 1991, Watson spent most of his career at GKN, the engineering group, where he rose to be head of research and development, and

ran two operating divisions. Watson, 50, was selected because of his combined experience of science and business. as well as his knowledge of both public and private sector

According to Sir Anthony have a unique opportunity to create for Britain a flagship science and engineering ser vices company, and we needed someone with the right credentials to help realise that vision." Meanwhile, Watson believes that AEA is capable of being a leader in the world" as a provider of high technol-

Though the sale of AEA Technology is expected to realise about 2200m, decisions have still to be taken on the form of its privatisation.



Vice-Admiral to steer BSI

Retired Vice-Admiral Sir Neville Purvis has been appointed chief executive of the British Standards Institu-

Sir Neville served until February as Chief of Fleet Support in the Royal Navy. BSI says Sir Neville has "extensive experience at senior management level in a complex and diverse organisation like BSI".

The BSI has been without a chief executive at the bridge since last year when Michael Sanderson stepped down after 18 months over what the BSI called a "deep disagreement on important matters of policy and management". The BSI will not expand on the dis-

BSI's problems came to a head last November when a row with its members turned down plans to strengthen the powers of the directors and to double directors' fees.

Sir Neville said yesterday that the BSI had faced "problems of communication rather than substance". He said the BSI was an important conduit between industry and the international organisations where many standards are now

Douglas Kinloch Anderson, chairman of Kinloch Anderson, has been appointed president of The ROYAL WARRANT HOLDERS ASSOCIATION. Angus McIntosh, director of research consultancy at Richard Ellis, has been appointed visiting professor in property development and set management at the UNIVERSITY OF SALFORD.

■ Gordon Paul has been appointed chief executive of THOMSON's business education and information group; Robert Kiernan is appointed md of Thomson Corporation Publishing, and Stuart Garner is appointed chief executive of Thomson Regional Newspapers. Sandy Robertson, formerly md of Irish Carton Printers, has been appointed chief

of JEFFERSON SMURFIT for Bass Take Home, has been appointed customer services and sales director for BASS

executive of UK Corrugated and the Cundell Group, part

Robert Balley, director sales, David Gosnell, director – procurement, and Bill Winthrop, director -- internal services, have been appointed to the board of H.J. HEINZ. Alan Mackinnon, formerly marketing director of Wardle Storey, has been appointed vice-president, sales and marketing Europe, for

■ Proteus International, a UK biotechnology company that uses computers to design drugs, has appointed Jurek Sikorski as business development and marketing director. Biotechnology companies usually spend many years developing products before they can be sold, and Sikor ski's appointment reflects Proteus' confidence that some of its 30 development programmes will come to finition

Ten products are scheduled to be in clinical trials or the veterinary equivalent by the end of the year. The first product, an anti-diarrhoea treatment for cattle, should be on sale later this year, says

shortly.

Sikorski, 42, comes from healthcare group Smith and Nephew, where he was inter-national marketing director. Previously, he worked in marketing for Wellcome Diagnostics and UK biotechnology company Celltech, where he was chief executive of a US subsidiary called Boots-Celltech Diagnostics.

Sweet taste in the mouth for Malik-Noor at Regina

Shiraz Malik-Noor yesterday completed his victorious return to power at troubled royal jelly company Regina by being appointed chief executive; Monday's extraordinary general meeting had put him back on the board.

Paul Geoghegan, the chairman who fought valiantly to keep Malik-Noor away from. the company at which he [Malik-Noor] is major shareholder, has stood down.

He has been replaced by Guy Neely, a former finance director at Glazo and treasurer of the Mercers Company, who was voted onto the board at the tumultuous EGM. Malik-Noor had called

another EGM in order to propose the removal of Geogbegan and finance director Tony Shakesby from the board, but this has been cancelled and Shakesby will

Europay International has recruited Jim Rafferty, the director of payments services gihen its pro UK. Rafferty will take up the post of general manager for the UK/Ireland region.

Rafferty spent nine years at the Royal Bank, working on computer and technical operations before becoming managing director of group services, and then moving to become director of payment service in 1991.

Europay international is the European arm of MasterCard and licenses cards held by 94m customers in Europe.

Rodney Schwartz is joining PARIBAS capital markets to head its financial institutions group in the investment banking department. He moves from Lehman Brothers, Europe, where he was mil and co-head of equities since 1991; before that he was an analyst of European banks for Paine.

David Plucinsky, formerly ceo of Hoare Govett, has bee appointed senior vice-presider and director of operations and systems at FIDELITY BROKERAGE.

■ David Parrish has been appointed director of finance and operations at FIRST MORTGAGE SECURITIES. Young Han Kim has been appointed general manager of the London branch of SHINHAN BANK; Sung Jong Kim has returned to ho in

Michael Lucas, formerly chairman and ceo of The Network, has been appointed director of institutional sales-North America, for STANDARD CHARTERED

Equitor Group.

Andrew Waldman (below) chairman of Switch debit card scheme UK, has been promoted to the new post of director of ... card services at The ROYAL BANK OF SCOTLAND.



حبكذا من الاعل

Cinema/Stephen Amidon

Buddha from Seattle

ernardo Bertolucci has always been fascinated by arising meets East, whether it be the mir of an anglicised Chinese Emperor American expats adrift in the Moroc-can desert. Now, with his sumptuous Little this thematic concern becomes more explicit as the slant of his recent work to depict an attempted merger of the mis cul-

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tures. The film concerns a nine-year old American bor (Alex Windship anger) who is suspected by Buddhist monks being be reincarnation if a recently lama (Ying Ruocheng) from Bhutan 🖬 🚟 🏭 🔟 order 🔛 👊 vince his parents (Bridget Fonda 📶 Isaak) that he should allowed to return to the monastery to see if he truly does possess the blessed soul. Not surprisingly, the wealthy yuppies resist the idea at first, though after suffering personal loss they agree to take the boy East for the spiritual examination.

Bertolucci's story Million the what might have been w intriguing film. Man all, what do if four charming, saffron-robed monks showed up on your doorstep claiming your child min minor deity? Send them packing? Lamind proof? he the possibility II saving more in boarding school? Indian items

The dramatic man had un rich, and the film comes white tolucci explores the Unfortunately, he then proceeds to add long, digressive sequences dramatising the life of Siddhartha (Keanu Reeves), the young prince who became the Buddha. While these lyrical passages are often spectacularly filmed, their schools programme tone sape the film of its dramatic strength. By the end, when the true nature of the boy's soul is revealed and the old lama is tossed into the cosmic recycling bin, it is hard to feel any emotional connection with either of them. That is the problem with tackling the universal - you lose the personal. And while shandoning the personal may be what Buddhism is about, there is little room for it in screen storytelling.

Deadly Advice calls itself a black comedy, though a more appropriate colour would be drab gray. Former Blackadder director Mandie Fletcher's first feature deals with a bookish waliflower (Jane Horrocks) who decides is kill her domineering (Brenda Fricker) on the strength of advice given in her by the ghosts of such as Dr Crippen and Jack the Ripper. The body count escalates as the locals become suspicious, until the once retiring Horrocks stands ready to join the company of serial killers who have been haunting her.

Although the film's premise is ripe for dark laughter, Fletcher and writer Glenn Chandler have trouble raising even the lightest chuckle. instead of the delirious unpredictability and cheery nihilism of previ-

> LITTLE BUDDHA (12) Bernardo Bertolucci

DEADLY ADVICE (15) Mandie Fletcher

VIIII U BLEEDING (18) Peter Medak

> MOTHER'S BOYS (15) Yves Simoneau

ACE VENTURA: PET DETECTIVE (12) Tom Shadyac

ous British black comedies such as Kind Hearts and Coronets, we are instead left with a cosily inoffensive little picture that refuses to challenge either itself or the audience.

There is nothing cosy or inoffen-sive about Romeo is Bleeding, Peter Medak's woefully misguided attempt to venture into the mean streets that belong to Martin Scorsese and Abel Ferrara. Gary Oldman plays a corrupt New York policeman in the pay of the mob. When they order him to murder a renegade hitwoman (Lena Olin), he unwisely falls in love with her instead, putting his job, mar-riage and life in dire jeopardy. By the time the smoke clears there are countless victims, none in worse shape than our credulity.

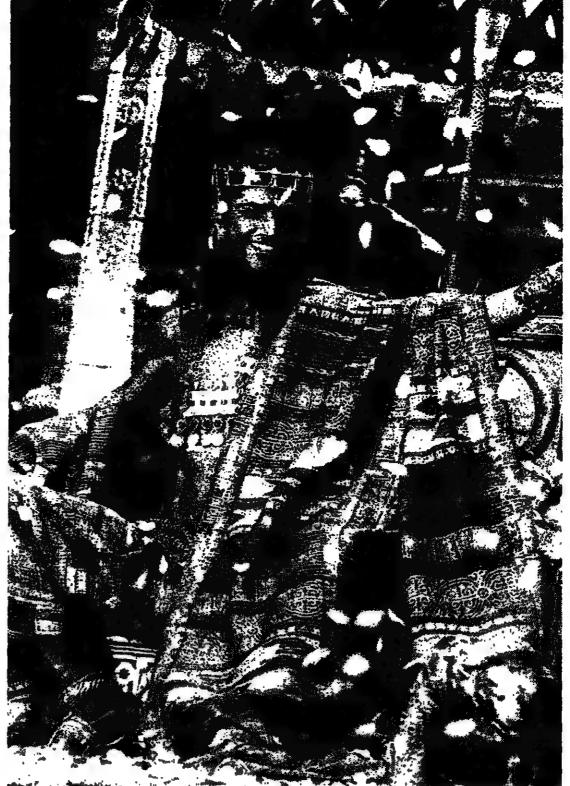
Hilary Henkin's absurd and pretentions screenplay was once chosen by a leading magazine as one of the "Ten Unproduced Scripts in Hollywood", which makes you think town knew what it was doing. For his part, Medak seems to believe that if he throws enough and and blood at us we will not notice the mess. None the actors fares very well, although commiseration must be extended to the usually fine Olin. who spends the entire film wearing Wonder and little Even after losing her arm she still has to play the bimbo.

For its first half hour, moner : Boys promises to be the sort of serious family drama Hollywood is reluctant to make these days. III concerns a feckless woman (Jamie Lee who comes back to her family after having abandoned them without explanation three years earlier. Her husband (Peter Gallagher) is none too happy about her return, especially when she announces that to resume mothering their three sons. But there is little he can legally in to stop her, even in she shows herself intent on wrecking his relationship with his new girlfriend.

Early the director, The Simosketches this uneasy relationships with particularly in the scene where Curtis performs a mock-innocent striptease in win back the affections of her estranged 12-year-old boy. But the film soon becomes a preposterous thriller, culminating in a final scene in which half the cast dangles un the edge of a

Californian cliff in a Volvo.

I am not sure what it says about the state of modern cinema when the most accomplished film on offer in week is Ace Ventura: Pet Detecbut II cannot be good. This is sort II shaggy dog film that some people love, while the rest will be left slack-jawed in wonder that such dafiness ever got made. The convoluted plot of dolphin-napping is little more than an excuse for the antics of the American comedian Jim Carrey, undoubtedly one of the more original talents to hit the acreen of late. With his rubbery face and cartoonish voice, Carrey is like a manic blend of Pee Wee Herman and Lassie. His Ace Ventura only takes on cases involving animals, drives with his head out the side window and keeps a flap on his freezer door so his pet penguins can get in and out. When his admiring girlifiend says that he must really love animals, he answers: "If it gets cold enough." A must for pet owners



Keanu Reeves as the prince who becomes the Buddha in Bertolucci's latest spectacular

Opera/David Murray

Lively new cast for Figaro revival

he 100th season in the BBC Sibelius' "Karelia Suite"; and Rakh-Proms opens on July III and maninov's Plano Concerto No 1. Proms opens on July III and yesterday director Old traditions have been revived. Drummond a programme wallowing in nostalgia and auch as a Wagner night; a Viennese night; and the Beethoven symphonies played in chronological order. Heather Harper comes out of retirefascinating oddities. This is not a time for ambitious new works (they ment to sing on July 19; Ida Haen-del, who made her Prom debut in 1937, plays Britten's violin concerto come in 1995, when pieces have been commissioned from 18 composers including Berlo, Birtwistle, Elllott Carter, Steve Beich, Maxwell on July 18 in front of the Que Davies, and Henze): the only major premiers John The who is making her first appo at a Prom; and on July 22 Bernard Apocalypse" on August 14, an ambi-Haitink recreates the programme which marked his Proms debut in Instead the heroes and herotnes of

Proms Past are honoured. Among As well as the biggest music feetithe more interesting concerts is the val in the world the Proms is the re-creation, on July 16, of a typical most successful, with 83 per cent audience capacity last year. Yester-day John Drummond paraded the Prom of the turn of the century: the programme of September 6 1900. consisting of 17 war including patriotic Boer War songs such as amazing statistics: 42,000 works performed in 5,400 concerts over the century, with Wagner receiving almost 4,500 performances, 2,000 more than Beethoven. Sir Henry When the Boys come Home" Eight pay tribute in Proms personalities, including founder Sir Henry Wood; Basil Cam-Wood conducted on almost 27,500 occasions, a long way ahead of Sir Malcolm Sargent with 2,400 Proms. And Wagner's overture "Tamp eron; Constant Lambert; Malcolm Sargent and more. There will also be 68 performances of works which the performed received their British premieres at

The Proms plan a nostalgic

centenary season

work: it has been played 280 times.

Used linear interpolations. There is no reason in limits with a loutishness. Covent Garden Johannes Schaaf has his 1987 production of Mozun Le nozze di Figaro, this time with a largely new cast. It makes rewarding evening: as whole, a creditable were than red-letter one, but with enough very

Among those things are most of the comic and expressive touches that Schaaf has lavished upon the action, with eager compliance from his actors. He began his career as a straight theatre director, and II shows. The Act | bedroom-scene is stuffed with bright, characterful might think that hily-giking, but it a long time since I saw this and sympathetically milked for its comic potential.

Schaaf does however succumb to an illusion rife among modern producers, which is that you can stretch Mozart's rapid-fire recitatives indefinitely, and even leave silent gaps in them to w funny li business. That is wrong, as Schaaf's Act 1 proves; he leaves so many holes in the musical texture that the Antony Thorncroft | "real" | begins | sound like

good things to give substantial plea-

doubt de Mozart expected most of his passages to run fast, and to inflate them is to spoil his from start to finish, but Sylvia music-theatre proportions. This item hour evening would in that: crucially she lacks Sus-Schaaf's class among into Mozart's real-time score. A vulgar reason for hastening in

this Figaro - vulgar in 🔤 sense that it is a bit stupid to go to Figure. an ensemble-piece www excellence. ind min of any star performance - is in the name-part young Bryn form is memorably good. Though bear, in the style of Gérard Dépardieu, his reactions and furis are quickly transparent: venomous relin "Se vuol ballare", fine comic timing, his full-blooded romantic baritone cannily reserved for III right places later.

Plenty of feeling too, and with diction, and he is nifty on his pins (Romavne Grigorova's choreography is a model of pretty tact). But socia-Figaro metal in a void; fortunately, Teros has a sharp match in Jeffrey first-rate preening style, underpinned by

staging of Bizet's Pearl Fishers (final

performance tonight), Yevgeny Onegin with Peter Coleman-Wright

and Cathryn Pope (till May 6) and

Judith Weir's new opera Blond

Queen Elizabeth Hall David

South Bank Centre Tonight:

Jun'lehi Hirokami conducts RPO

in works by Sibelius, Bruch and

Rakhmaninov, with violin soloist

Boris Belkin, Tomorrow, Luciano

Berio conducts world premiere of

his latest work, in be performed

cast headed by Anne Sofle von

Velser-Möst conducts LPO and

Debussy, Park and Dat (071-928

Barbican Tonight: David Josefowitz

conducts London Soloists Chamber

in works by Mozart and Beethoven.

Orchestra and Pro Musica Chorus

Sat: Carlo Rizzi conducts RPO in

Sun afternoon: James Galway

symphonies by Haydn and Mahler

recital. Mon: The Dubliners. Wed:

Rizzi conducts RPO and Brighton Festival Tema in Rossini's Stabat

Otter and Olaf Bar. Wed: Franz

by primary school children, the Halle

Thurs: Georg Solti conducts concert

performances of Cosi fan tutte, with

Orchestra and IL clown, Next Tues.

Freeman's Opera Factory is in

for the next two week

with The Progress (071-928

Eckbert (071-836 3161)

CONCERTS

The women are blacker. The best Susannas seem to control the action McNair's in too cultivated and shy to melting "Deh vieni". Similarly, Mon-Bacelli - whose youthful reputation preceded her less agree ance lett - is a franching which fetching "Vol che sapete" comes imi his to compensate in her watery. over-subtle "Non m più": we am

the honestly wracked in the As unhappy Countess, McNair's younger American colleague Curder Brewer ruit a maternal figure and delless her in diva-style. a nasty hangover for her limb appearance, a continuing holic III III In principle, his emphasis upon her guilty attraction to young Cherubino - which librettist da Ponte 📥 🖶 play down, against le original with Bacelli's bantam-sized, Cherubino stretched upor Brewer's ample nightgowned it becomes too inappropriately l'and in belief.

Della Jones is ■ sparky who justifies her extraneous Act 4 aria, milli Philip Doghan's Don Basilio with is, though his slimy, whey-faced blandness is irreproachable. Gwynne Howell, John Lasen Deborah Toll and La veteran Federico Davia 💷 a 🕶 crusty son-of-the-soil gardener, Antonio) are fine. Dividing Hartmut Haenchen keeps sound tempi, tral inche et le generously illetive to his singers, stopping just of full, long-sighted authority.

Xenia Hausner's surprising everything happens under a painted, symbolical Baroque canopy-ceiling -The surtitles are mingy, and seem to support tief every has enough ground-level like is do will any translations in all in some places: not true, M course. Yet none M !!! Figure will mere very well as a first sink to a miraculous. haustible opera, or as a fresh reading for the hands. Mornet was 30 when he must it.

Sponsored (1987) by Illimak, in repertoire until May 25

with Charles Dutoit and BBC

Ballet **Phoenix** Dance Company

boenix Com-pany has so much in favour - splendid dancers; enthusiasm; a devoted public - that it is sad in find these advantages than well in the choreomaterial that the company choses, and also in a doc-trinaire attitude to the fact being limit dance troupe.

The ensemble II one of the

triumphant justifications for dance in secondary tion. In the early 1980s, Hare-hills in part of its curriculum. Three Harehills boys decided w make dance their career, and Phoenix resulted, growing in skill, in size, in public acclaim, and acquiring women members ... the years passed. In and attainment have been real and thrill-But the years I choreography, in the main, has land behind the dancers' abilities.

Even half-way decent choreography 📑 🚃 🖬 🖬 premium, and the programme which Phoenix offers Lik www iii INDER WEIS IN LINESWARE TO always with indifferdances, the literate III minimised, trapped in typical performers. They wastly better than IIII material, 📶 the identities their choreography imposes on them - nota-bly in a dire piece by Donald Byrd - show them as arrather than the artists proudly should be. They est challenged by Darshan Singh Bhuller's Heart of Chaos, which deals emotionally and physically brutalising boxing and allows from of the man le crisis positive characters.

I males to suggest that instead always lies new and line line ill-conceived work, l'Illanti acquire lished or unjustly neglected repertory pieces from the greatest names of modern needed to the Graham Taylor or Tharp, and might acknowledge British dance's debt by presenting work by Robert Cohan. The tmage of Phoenix proposed by Donald Byrd's Fatal Strategy is so blatant, and ultimately so vulgar to its admixture of bad ballet and strutting, that we ought not to leave the theatre with this as our final view of the ensemble. (Its score, Mio assault on the ear-drums).

oun Face, which the programme, comes burdened with a note about blackness. but the dance neither identifies nor comments upon this in any cogent fashion. We merely see admirable dancers posing on handsome metallic screens (by Christiane Ewing) and indulging in predictable "modern" activity. I admire Phoenix and

respect il attainments too much to want anything but In he for its dancers. The troupe's identity should not on leopard-skin knickand gimcrack sexuality but on the grandest modern dance, which we do company's rightful beritage.

Clement Crisp WHII until April 30.

INTERNATIONAL

the Proms, an extraordinary list

including Mahler symphonies;

Tchaikovsky's First Symphony;

BARCELONA

tious two boar work.

Palau de la Musica Sat evening. Sun morning: Gary Bertini conducts Barcelona City Orchestra in symphonies by Mozart and Mahler (268 1000)

■ BERGAMO

The annual festival at Bergamo and Brescia opens tomorrow at Bergamo's Teatro Donkzetti with a performance of Bach's Matthew Passion by Drottningholm Baroque Ensemble conducted by Eric Ericson. The festival runs till June 11, with instrumental soloists including Uto Ughi, Natalla Gutman, Stanislav Bunin, tvo Pogorelich and Ton Koopman (Bergamo: 030-375 7974)

■ BOLOGNA

Teatro Communale A new production of Verdi's I Lombardi, starring Ruggero Raimondi and Norma Fantini, can be seen tonight, tomorrow and Sat. Mischa Malsky is cello soloist with Prague Chamber Orchestra on Mon (051-529999)

FLORENCE Maggio Musicale Mikhali Baryshnikov's White Oak Dance Project gives a guest performance tonight in the Teatro Communale. Zubin Mehta conducts concert performances of Schoenberg's Moses und Aron tomorrow and Bartok's Duke Bluebeard's Castle next Wed and Thurs. The programme also features a Bob Wilson spectacle inspired by Noh theatre, Luc Bondy's Salzburg production of Salome, recitals by muel Ramey and the Chung Trio, and concerts by the Dresden Staatskapelle, Oslo Philharmonic and Pittsburgh Symphony Orchestras. The festival runs till July 1 (055-277 9236)

LONDON

THEATRE Love's Labour Lost a transfer of lan Judge's RSC production from Stratford, where it was enthusiastically received last year for its high-energy comedy. Starts previewing tonight, Press night next Tues (Barbican 071-638 8891) Eiger's Rondo: Alex McCowen In Di Trevis' RSC production of David Pownall's funny and moving

play about the great Edwardian composer, Just opened (The Pit 071-638 8891) Les Parents Terribles: Sean Mathias directs a new production of Jean Cocteau's greatest stage success. In repertory in the Lyttetton with Sam Mendes'

production of Harold Pinter's The

Birthday Party. Next Thurs in

Cottesioe: first of 18 performances of Peter Brook's The Man Who (National 071-928 2252)

The Weekend: first stage play by ex-Monty Python comedia Michael Palin, about the chaotic events after the arrival of unwanted guests at a family home. Cast includes Angela Thome and Richard Wilson, directed by Robin Lefevre. Now previewing, opens next Tues (Strand 071-930 8800) A Month in the Country: Helen Mirren and John Hurt in Turgenev's languid portrait of romantic evasions

(Albery 071-867 1115) Travesties: Antony Sher heads the cast in Adrian Noble's RSC production of Tom Stoppard's 1974 play (Savoy 071-836 8888)

Hamlet: Rory | Hamle is the Danish prince in Julia Bardsley's Fallini-style production (Young Vic

071-928 6363)

The Rivals: Sheridan's comedy of manners opens this year's programme at Chichester Festival Theatre, first night tomorrow. Richard Cottrell directs a cast headed by Patricia Routledge (0243-781312) OPERA/DANCE

Covent Garden The Royal Opera has a final performance tonight of Harrison Birtwistle's Gawain, with John Tomlinson and François Le Roux, plus revivals of Carmen with Elena Zeremba, Marie McLaughlin and Richard Margison (till May 20) and Le nozze di Figaro with Bryn Terfel, Jeffrey Black and Sylvia McNair (till May 25). The next new production is Giordano's Fedora, opening on May 13 Mars Mirella.

Cerreras (071-240)

na ENO ham Philip Impanto

(071-638 **-** n)

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MADRID Teatro Lirico La Zarzuela Tonight: final performance of Un ballo in maschera with Luis Lima, Juan Pons and Anna Tomowa-Sintow, Mon:

Raina I (01-429 Auditorio Nacional de Musica Tonight: Octav Calleya conducts Malaga Chamber Orchestra in works by Mozart, Schubert, Haydn and Roussel. Tues: Lithuanian Chamber Orchestra plays Mozart and Tchaikovsky (01-337 0100)

MILAN

Teatro alla Scala Tonight: Kenneth ballet Manon. Mon: Kurt Masur conducts Leipzig Gewandhaus Orchestra. May 9: Garrick Ohleson plano recital. May 14: first night of new production of Rigoletto (02-7200 3744)

PALERMO

Teatro Massimo Tonight, Sat, next Tues (also May 5-8 and 10-12); La traviata with casts including Giusy Devinu, Salvatore Fisichella and Paolo Coni (091-6053 315)

PRAGUE

Christopher Seaman conducts Czech Philharmonic Orchestra tonight and tomorrow at Dvorak Half in works by Vaughan Williams, Britten and Elgar, with tenor Barry Banks and hom soloist Jindrich Petras. In Sat. Michael Gielen conducts South West German Radio Orchestra in symphonies by Mozart Bruckner (02-2489 3352) This year's Prague Spring Festival runs from May 12 to June 2. The opening performances of Ma Vlast are given by the Prague Symphony Orchestra conducted by Neeme Jarvi. Guest ensembles include City of Birmingham

Philharmonic Orchestra under Yan Pascal Town and Linclude Agnes Baltsa, John Williams and Josef Suk (Prague Spring Festival, 18, 11800 Prague 1. Tel Fax 02-536040)

ROME

Teatro Olimpico Tonight: Schubert evening with soprano Elizabeth Norberg-Schulz and others (06-320 1752) Teatro Valle Tomorrow: Sandor

Vegh conducts Salzburg Camerata Academica. Sat. Mon and Tues: Charles Mackerras conducts Orchestra dell'Accademia di Santa Cecilia in Handel's Israel in Egypt, with vocal soloists including Lynne Dawson and Laurence Date. Sun: Kurt Masur conducts Leipzig Gewandhaus Orchestra. May 6: Radu Lupu. May Maurizio Poliini. May 20: Andras Schiff (06-678 0742/ 06-6880 3794)

TURIN

Teatro Regio Tonight, Sat, rest Tues, Wed, Fri. Maniel Julia Taymor's production of Zauberflöte. including Tschammer, Patrizia and Daniela Lojarro (011-881 5214)

■ VENICE

Teatro La Fenice Sat, Tues and Sat: Tristan und Isolde with Siegfried Jerusalem and Gabriele Schnaut (041-521 0161)

ARTS GUIDE Monday: Deal York and

Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Gar-many, Land Control of the Control of th Thursday: Italy, Spain, Athene, London, Prague. Friday: Exhibitions

European Cable 📶 Satellite Business TV European Time) MONDAY TO FRIDAY NBC/Super FT Busi-Today 1330; FT Tonight 1730, 2230

MONDAY NBC/Super Channel: FT STATE STATE

TUESDAY FT Reports 0745, 1315, 1545, 1815,

WEDNESDAY NBC/Super FT Reports 1230

Reports 1241 Sky Lead FT Teach LET, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430,



whose making genius created Time Warner, the world's largest media conglomerate, used to

say he learnt the art of handling people when he ran the Riverside Chapel, a Manhattan funeral business owned by the father of his first wife, at the start of his extraordinary career,

"It's service business," Ross would explain. "You vice people in an emotional time - you learn about their needs, their feelings... If you say to people who are grieving, 'Can I help you?' they will say, 'No one can help me'. So I would say, 'Can I be of service to you?'" It is a telling anecdote. For as Connie Bruck points out in this fine biography, Ross's almost visceral ability to cultivate people, and win their favour, was a key ingredient in the transformation of that modest funeral business into Time Warner, with interests ranging from Hollywood's Warner Brothers film studios to the Time maga-

zine publishing empire. In attending to the needs of Hollywood stars - the ultimate service industry - "the professional empathiser par excel-lence of Riverside Chapel had found his rarefied home.

Yet the handsome, charming Ross, who died of cancer two years ago, also stirred up immense controversy, most notably of shady business and the lavish lifestyle he and his top executives enjoyed at the company's expense. His attorney, Arthur Liman, once described him as "the last great pasha of American busine

Having warm the museum himself. I found it to irad the line between what was his and what belonged to nothing despatching jet from Caribbean U Total to inflat some paties Faller's hot dogs. We epigram framed in his wife wall "More

Ms Bruck, a strong in line Yorker magazine, 属 clearly drawn to main maverick, larger-than-life risk-takers. of the Indiana Ball, and

MASTER OF THE GAME By Comie Bruck Simon & Schuster, \$25, 395 pages

the best books on the rise of Michael Milken, the junk bond king of Drexel Burnham Lam-

impoverished lower middlebackground which propelled upwards many worksholic high-achiever. He the Brooklyn builder who had lost his money and a socially ambitions, doting mother. From an early he displayed skills in mental arithmetic and an entrepreneurial drive, rising at 4am to sweep the snow from

He started his business career at the Riverside Chapel, which he merged with Kinney System. York car park company with underworld links, and took the new entity on an acquisition binge which culminated in the 1969 takeover of Warner Brothers-Seven Artists, the film and record

That company, much enlarged and renamed Warner Communications (WCI), merged in turn with Time Inc in 1989. And while Time, a blue-blooded member of the US business establishment, ostensibly took over the raffish Warner, Ross emerged on top of the combined group, it was his finest negotiating hour. Bruck may not reveal any

great secrets about Ross's career, but her book fleshes his life out with a mass of fascinating new detail, held together by a strong narrative line and a crisp, lucid prose style.

The tale drags only once, when she presents the tortuous evidence in the Westchester Premier scandal, where Warner and of making Illegal investments in a Mafiarun theatre. Ross escaped pros-ecution, leaving his best friend and company colleague, Jay Emmett, to plead guilty. The league of the book is

that great - if flawed - individand make must companies. One of Ross's great strengths apart from a gambler's bravado - was strategic vision. He was one of the first US business-

it possibly survive without

the increasingly global nature

of the entertainment industry.

Another was his deal-making

rowess. He prepared carefully

for every negotiating session, memorising personal details

about his opponents, which he

could throw into the conversa-

tion and catch them off-guard.

kind of father figure, shower-

ing his favourites with lavish

gifts and acts of personal kind-

ness. His favourite question was: "Are you having fun?"

Yet this paid dividends too.

Says Bruck: "His apparent psy-

chological need (to be the pro-

vider of good news, good for-tune, good food, good times] meshed almost sublimely with

ball stra . For by

engendering such unusually

company from the rapid turn-

destructive in other entertain

However, luck seemed to des-

art him after the Time Warner

deal. The merger has been marked by squabbling between

the two corporate cultures and

over the strategy, pursued by

Ross and his successor, Gerald Levin, of selling off minority stakes in the "crown jewel"

entertainment business to pay

down the heavy debt burden

Bruck suggests that Levin

while being a persuasive and far-sighted manager, cannot adequately fill Ross's shoes

and she concludes that the Time Warner merger was probably not worth while, given its

legacy of debt and personality clashes, and the lack of genu-

ine synergy between most of

It may yet be undone. See-gram, the large Canadian drinks company, has built up a

14 per cent stake in the group and could be preparing to launch a hid, though it denies

Perhaps Steve Ross is smil-

ing from the grave: after all, he was Time Warner. How can

resulting from the takeover.

But he was no manager.

ritish economic per-formance has this month received an accolade from an unexpected source, the European Commission in Brussels. In its 1994 Annual Economic

Report it remarks: "The UK enters 1994 with better short-term prospects than most of the other member states: continued growth in output is expected, with inflation remaining under control." At the same time there has been "a turnaround in unemployment which was both earlie and sharper than expected.

These real improvements have been combined with a closer fulfilment of the Mass-Instead, he devolved power to his divisional heads and bound tricht fiscal criteria than that what he called the "Warner of most member countries. For family" together by acting as a instance the UK general government deficit is expected to come down to the Maastricht reference value of 3 per cent by the financial year 1996-97.

The Commission does, of course, put in some qualifiers and cautions. The combination of the debt overhang and the weight of tax increases could still depress consumption growth. It was this fear that caused the chancellor, Kenneth Clarke, to argue for a cut in strong loyalty within WCI, Ross was able to protect his interest rates – against the scepticism of the governor of the Bank of England, Eddle George - according to the published version of their February meeting. The Commission urges, instead, that exports

and investment "contribute increasingly" – a virtuous exhortation we know by heart. Meanwhile, it would be folly to take risks with minuted rates to ward off a threat which may not occur - espe cially as the yield on long-term glits is continuing to rise and sterling to slip. Neither develcoment is alarming so far, but both need to be taken into account. The CBI itself has stopped pressing for base rate cuts. The most disappointing enswers in its April Trends Survey from businessmen relate to confidence and expec tations. The harder evidence of output and orders remains firm. Goldman Sachs points to a similar discrepancy on the consumer side, where there is a quite unusual contrast between low confidence and the actual trend of consumer

One of the best recent innovations of the Central Statistical Office has been the publication of an early flash indicator for Gross Domestic Product. This saves a great deal of work in putting together a vast amount of scattered data from Martin Dickson all parts of the economy. Much of this can now be discarded,

ECONOMIC VIEWPOINT

It's time to put UK | Country relative to the thick line contains a large element of work, the broad trends are correct. What they indicate in the bottom-section is that France, policy in neutral

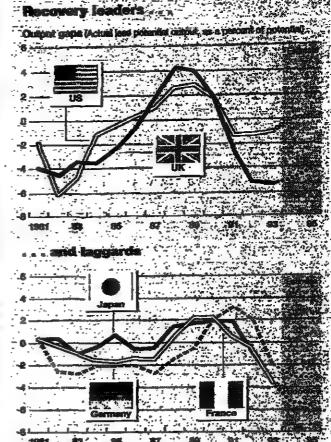
By Samuel Brittan

except for forward-looking indicators. These flash GDP estimates are no more inaccurate than the more comprehensive estimates that appear about a month later. The latest flash shows total real GDP in the first quarter of 1994 some 21/2 to 3 per cent above both the same quarter a year ago and the pre-vious quarter when expressed

In most circumstances i would go by a somewhat lower figure which excludes the voiatile oil and gas sector and which has been rising more modestly. But, on this occasion, any upward bias from the of the North Sea sector is probably at least offset by a downward bias due to the derstatemen 🕡 exports.

I have previously alluded to the remarkable increase in sterling export prices since the UK left the ERM in 1992. While some upward movement was likely, the recorded rise has heen too large to be convinc-ing; and it is affected by the pean Union trade statistics. These are quite likely to overstate export prices and under state export volume. They may understate import volumes too, but that would not affect GDP. The net result is that UK output is not only rising, but prob-ably rising somewhat faster than the growth of productive capacity. Some of the para-doxes about the fall in unemployment are being resolved by ward revisions to estimates of the numbers of jobs, which unfortunately suggests that productivity, even in manufacturing, is not now rising quite as fast as it seemed to be a

If the UK economy is doing so well, how come government popularity is so low? There need not always be an economic explanation for everything, especially in view of the vitriolic attacks made on John Major by sections of the so-called Conservative media. In this case, however, it is not difficult to find at least a con-



increme by only I per mail to annum over am past years, compared into in per the previous Consumer spending only just regained its 1990. level; and future increases will depend for a while on reductions in the personal savings

The une on personal from the need to raise governmust revenues to reduce the Budget manu Em a rising there of profits - tubicade beneficial to economic growth - is also making a contribution. As the recovery proceeds and tax increases become a thing of the past, personal prosperity should recover with

- although whether this will be sufficient to save the Conservatives at the next election is far more doubtful and not a matter about which non-parti san economic analysts should

fret too much. The adjoining chart shows the relative positions of the main western economies in a more interesting way than usual straight up and down measures. It plots the esti-mated difference between actual and potential output, as estimated by the IMF. Ideal stable growth would not be an upward line, but a horizontal line coincident with the thick zero line on the chart. For on this line output is growing at trend rates; and there is nelther a gap nor an excess com-

pared with potential. Although the exact position of each country relative to the thick.

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amounts of slack in their econ-omies which they show little sign of eliminating, irrespec-tive of whether their economies grow very slightly or con-tinue to decline. The largest amount of slack, and the propect of slightly worsening of recession, is evident in the case of Japan, which some opponents of individualistic capitalism still want us to take as a model. The German finance minister. Theo Waigel has offered to bet the manag ing director of the IMF. Michael Camdessus, that the projection of slow or no growth for his country is wrong.

the US has had on the other hand, the shallowest recession of the whole group, and has now more than eliminated the output gap - so much so that the Fed has begun to tighten to The UK is again in a different position: it has quite a lot of slack left in the economy, but alack which may be eroding more quickly then the chart

My own policy advice has, boringly, been the same for a good many months: namely, leave well alone. What is, however, badly lacking in the UK -as in other countries - is not fresh government measures but a criterion for policy neutrality. What should have rates be if the Treasury and Bank are trying neither to squeeze nor to stimulate the economy? Ultimately, we should go by the growth of the national moone in money terms. But, for an immediate policy indicator, the Bank of England might take a leaf out of the Fed's book and aim at a modest posi-tive real rate of interest.

As underlying inflation is now around 2% per cent per annum and base rates 5% per cent, we have a short-term real rate of around 2% per cent and obviously somewhat more for most businesses that burrow at above base rate. This is a shade above average. Against this, evidence from gilts yields suggest that over the next decade. Snancial markets expect en inflation rate of 4 to 4% per cent - clearly above the government's target range. Thus, weighing up all the con-siderations, I come back yet again to: leave well alone.

There's nothing a Regent concierge can't handle.

Even a lullaby or two.



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FOUR AND IN 19 COUNTRIES.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fex 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

unions not a misplaced objective

Sir, Your leader, "Latin

America" (April 18), argues that income inequality in Latin America would best be tackled by reducing inflation and implies that the call by Mr Lawrence Summers, US Treasury under-secretary, III strong unions is mis-placed.

On the contrary, there is a close link between reducing income inequality and encouraging trade unions, since only strong trade unions will be able to raise incomes for the low paid and so reduce income inequality which, as you will be aware, is higher in Latin America than in any other region of the world.

As you correctly observe, present labour laws in 🚻 region are very unevenly applied - indeed, it would be more correct to say that they are seriously violated in many countries, such as Colombia where man 100 inch unlikelis were murdered last union activity.

Mr Summers is, therefore, quite right in many in strengthening of trade as a basis for limit in

this region.
I experim of countries
proceeded I privatise I
health systems,
which your advocate, has limit in mitmut decline in the quality and availability of services and the introduction of user fees.

According to the interna-Haral Labour Organisation, this has had me efficiency but has a a worsening www. able indiction of the india والالا واحتلون والعناوات

This hardly the less way to the second problems. Lak Anderson, general secretary International Organi of Workers, (regional organisation of 🖴 Military Confederation of Free Trade Unions), Bd Emile Jacqmain, 156, B-1210 Brussels,

Strong trade | Beguiling, but not realistic

proposals for company consultative bodies is beguiling; \$33,000 per multinational is not the cost of this proposal. Dr Jones would know this were he to look at the latest Commission proposal.
The EL publication Euro-

pean Participation Manual Turnel Hat "overall, University seemed to be little difference in transmission of water and financial information Property orangem which are the they have legislative partici-pation". Commission-funded on a medi tradi proper de po beautil to me obtained from requiring multinational myur ntion in introduce manife

The blind Commission was

company. The costs of such meetings, based on the Commission's own assessment of their impact, is "less than 10 Ecus per employee in a husi-ness employing several thou-sands". For each multinational with, say, 100,000 employees, cost will be at least £750,000 per company per year. EEF research leads us to believe that these costs are significantly understated. We estimate each meeting involving employee representatives and advisers :- with travel, accommodation, meeting facilities, translation facilities, support staff and pay - will cost more than £100,000 per occasion. The involvement of management

From Mr Gruham R Mackenzie.

Sir, Dr Bryn Jones' letter bers of the "Furo-double this cost. With pean committee" and its employee pre-meetings and attendant advisers", all of debriefings the cost escalates which must be paid for by the even further, so 2250,000 per meeting is foresteable. The employee pre-meetings and debriefings the cost escalates even further, so £250,000 per-meeting is foreseeable. The number of meetings, which are at the employees request, is Dr Jones should think again.

With unemployment and com-petition on the agenda throughout the EU, any suggestion that European business should increase its operating cost simply to give trade unions an "institutional significance", but with no benefit to itself, is not in the real world. Graham R Mackenzie acting director general, Engineering Employers' Federation,

Broadway House, Tothill Street, London SWIH 9NQ

No reason why savings should not be delivered

From Mr D L Graham. Sir, A report has highlighted that government agencies have spent more than £500m on conchecking whether they were receiving value in "Whitehall over consultancy projects attacked", April 26). This is not surprising. This company reduces overhead

costs on a basis that no fee is charged unless and until the client actually As might be expected. parte firms make the In contrast, by we recently dishow we with a government agency, we were advised that "no savings - no fee" would be against official policy and that our proposal would have to be restructured to provide for payment, irre-spective of results achieved.

How can government hope to improve its efficiency if it refuses to adopt the management strategies of the private

D L Graham, managing director, The Cost Protection Partnership. 18 Seymotir Place, London W1

From Mr Chicken J Arms Sir. The carried and of the China Office report on the apparent 🔼 🔳 value deliv-THE DY CHICAGO CONSTRUCTION

to government departments are disturbing. However, many of the pitfalls in the procurement of consultancy services can easily avoided if the purchaser and supplier mutually prior to commencement if the project, the scope, risks, dependencies and measureable benefits to be delivered. Value for money is a prime concern, and fee structures based on the financial savings achieved are being offered by the more progressive consultancies

It is also sound practice for the client to work in partnership with the consultancy through implementation in order to ensure fast delivery of agreed benefits rather than have the client struggle with implementation after the consultancy has withdrawn. There no reason why

external intervention should not provide very significant financial benefits if the consultancy diese for the a strong track record in achieving defined objectives. References should be taken up wherpossible. Consultancies which cannot demonstrate. such expertise avoided

Stephen J Jones Oasis Group, Tectonic Place, Holyport Road, Maidenhead, Berkshire.

Subsidiarity should be for the birds

From Mr Alon Trench. Sir, Leolin Price QC (Letters, April 25) thinks that the issue of the Cardiff Bay barrage raises serious concerns about the European Union and the principle of subsidiarity. However, he does not seem to understand what subsidiarity requires in the form implemented by the Maastricht treaty (and, for environmental matters, by the Single European Act).

Subsidiarity means not only that the EU should not act when it is inappropriate for it to do so, but conversely that it should act when it is appropriate.

In the case of the Cardiff Bay barrage, the principle of subsidiarity positively requires action at Union level, because habitats such as this are used by birds which travel across Europe Only when birds can be made to stay within national boundaries will the situation be otherwise. The real cause for concern is that the Commission has left it so late in the day to show interest in a scheme which will have such a far-reaching effect Alan Trench,

26 Charleston House, Peel Street. Nottingham NGI 4GN

FINANCIAL TIMES

Number Com Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 1111 Fax: 071-407 1111 Thursday April 28 1994

Germany's Europe

glorious. The leader counglorious. The leader country is indeed the geographic, economic and political heart of Europe his for yesterday, Mr Helmut Kohl, Europe failing to prosper, either politically or economically, largely because Germany is not leading. Germany's to the presidency of the European Union, next July, is the occasion for it to start doing so once more.

The agenda Germany confronts is simultaneously lie own and Europe's: how to extend the zone of western stability to its eastern neighbours; how 🖾 deepen 🕪 integration with its western neighbours, particularly with France: in III European economy.

signal virtue is that understands the nature of the he, in country and Europe confront. It to to Germany's historic dilemma: choice between east Germany's strategic solution is to seek stability in the east, while being safely embedded in a procperous west. So long as it is deprived of capacity for indepen-dent action, the problem posed by an overmighty, sovereign Ger-many might at last be resolved. The failure of British politicians is their inability to recognise that the nightmare Germany's leaders wish to avoid is the 19th century palance of power politics that the British deem normal.

Starting point

The German strategy is right. The difficulties arise with the tactics. The starting point must be to Germany's east, where shaken electorates may yet turn their backs on an EU that is often seen to have turned its back on them. The Europe Agreements with Bulgaria, the Czech Republic, Hungary, Poland, Romania and Slovakia were a start. But the EU remains far too protectionist,. notably over agriculture. These agreements provide for free trade in industrial goods between the EU and the countries of eastern Europe, but not among the east Europeans. There is, more importent still, no ledder leading them to the EU membership that they seek and the EU promised, conditionally, at the Copenhagen Europeen summit in 1963.

What is to be done? First, the decision must be taken that, whatever it costs, Poland will become the east of the west, not the west of the east, Second, the EU's barriers to the industrial exports of central and eastern Europe must be eliminated and agricultural access also expanded. Third, existing trade agreements need to be made multilateral, embracing the whole region. Fourth, central and but cannot afford to turn its back.

realistic

100

Europe be into i European by modifying i still-born European Economic Au In Dail purpose.

Last but not least, the issue of BU membership, which the countries concerned think crucial for the credibility of their engagement with Europe, must be broached. But membership 2010 only if the common agricultural policy, the probably voting weights reformed. This an that Germany, pivotal 🖿 all 🗀 🕳 questions, must

Europe's plight

Enlargement to the north is pace the European parliament, decided. Enlargement to the east must be started. But what then of deepening? To the extent that a larger Europe must be bureaucrat-ically streamlined, institutional reform is inescapable. This issue will be the heart of the agenda for the next intergovernmental con-ference, due in 1996. Ideas must be floated now if that conference is to be less messy than the political side of the last one.

Realistically, however, rapid further deepening of the soon-to-be Europe of 16, still more of the Europe of 20 or so that should emerge within the next decade, is sible. The solution must be deepening among fewer countries. This is already implicit in the Maastricht treaty's approach to economic and monetary union. me version of Emu must occur this century, if the EU is to retain credibility. But it will then exclude several members. Germany will have to be tough with its partners about whom it is necessary to exclude and whom it is essary to include.

Perhaps the most fruitful way for Germany to secure early deep-ening to the west is by strengthening its foreign and security policy co-operation with France. With the US disengaging, the UK equi-vocating and Russia looking more threatening, it is difficult to envisor European security
Franco-German integration. But Germany must first commit itself to participation in envisaged security action. If it has power, responsi-bility, as happened in the former Yugoslavia, European security

policy becomes internally divisive

and externally ineffective. Germany's presidency starts a run of large countries - France, Spain and Italy - with an integrationist outlook. But it is primus inter pares. It alone can set the agenda for a revitalised Europe. forthcoming elections will make it difficult. But Europe's plight makes it essential. Germany must be bold and imaginative. As for the UK, it may be on the margins of Germany's Europe.

Venezuela shoots a messenger

office in February facing a host of markets. Mrs de Krivoy told the political, economic and social problems for which it bore no responsibility. Now, the adminis-tration of President Rafael Caldera is adding a few of its own making.

The resignation this week of the head of the country's nominally independent central bank is a blow to the credibility of mone tary policy and a setback to attempts to right the economy.

As central bank president, Ruth de Krivoy could not alone have solved Venezuela's economic difficulties. But, while there, she was viewed as a guarantor that at least monetary policy was on course. However well respected, her eventual replacement will find it difficult to shake off the perception that he or she is in the government's pocket.

The dispute that brought about her departure arose over the government's desire to see lower interest rates to stimulate an economy now facing a second year of recession. With little leeway in fiscal policy - according to Con-sensus Economics, the average expectation of private economists is for a public sector deficit equivalent to 5 per cent of GDP year - the government alighted on

Banking crisis

One part of the government plan was to persuade banks to reduce the generous lending spreads being charged on loans. However, many banks are attempting to rebuild balance sheets to comply with a new banking law. This in the wake of January's banking crisis, which led the government to take over the country's second largest bank and shore up at least eight others.

The other element was apparently an attempt to reduce inter-

Venezuela's government took est rates in Venezuela's money government that attempting this would probably backfire. Venezuela's high interest rates were not a cause of Venezuela's economic difficulties but a symptom of them: the money markets were merely

the message bearers.

The risk of artificially depress ing interest rates is clear more capital flight into the dollar, which will accelerate the depreciation of the bolivar and thereby

Wider lessons

The Venezuelan experience holds wider lessons about the limitations of central bank autonomy. It suggests that a strong central bank needs the type of institutional backing that is lacking in many states in Latin America and elsewhere. Legislation alone is no guarantor of independence, especially in those places where the executive is unaccustomed to restrictions on its exercise of

It also shows that unless there is a broad national consensus over the importance of low inflation and over the means of achieving it, even a nominally independent central bank will be relatively weak. Achieving that national consensus takes either a long time or an economic crisis, such as the hyperinflation which overtook

rgentina in 1989. Mrs de Krivoy understood this. In an interview last year, she described an important part of her mission as "having to explain that it's not just a matter of forcing interest rates to come down in a way that doesn't reflect the true situation of the country". It is to be regretted that she failed to convince those who most needed to be convinced: Mr Caldera and his

orean vehicle makers fortable speed in III rear-view mirrors of America, Europe 💹 Japan.

With stunning disregard for overcapacity the or or industry, leading for proexpanding assembly capacity a rate that recalls the startling growth if III Japanese industry in earlier decades.

second-largest Korean carmaker, that it

assembly
four-wheel-drive sports/utility
Germany - the
will be by Karmann, II

automotive engineering
group - is the latest move mark Time's rapid Come into Supported by a rapidly growing,

mill highly protected, market, Hyundai, Kia min the industry's line media Exports, developing and to regions North Europe, are growing, III is illin of plans for assembly plants.

Hyundai Motor, leading

carmaker, plans la production capacity by 60 in 2m we by 2000 m present, according to Mr Yung Chung, many and It be duction sites to reinforce its pres-

ence in overseas markets, he says. n envisage manufacturing operations in NIEU America, Rurope, and the last in the Middle Individually Hyundai, Kia and

Daewoo are all voicing the ambition of becoming one of the world's top 10 producers, an aim that would mean shouldering aside the likes of Missubishi, Mazda, Chrysler or Fiat. The threat of a growing tide of Korean exports allied to the high berriers to foreign car imports in the domestic market, where imports accounted for well below 1 per cent last year, are rapidly forcing the issue of Korean expansion towards the top of European carmakers'

"South Korea, one of east Asia's 'tigers' has been pursuing an aggressive export policy, which seems set to disrupt markets, not only for the Europeans and Americans, but also for the Japa-nese themselves, who are being hurt by the high yen, and from whom the Koreans have learned a great deal," the European Automo-bile Manufacturers' Association (Acea) warned this week.

Kla has just launched its cars into

the US for the first time under its own brand name. Mr Greg Warner, executive vice-president of Kia Motors America, states openly that

s western politicians work themselves into a moral

frenzy over Bosnia, there

is something refreshing

about a senior western diplomat

who is dubious about the role of

the Scott inquiry, which is considering allegations that Britain avoidably abetted Saddam Hussein by sell-

ing him weapons and components.

He sees no case to answer. "I'm not

embarrassed or ashamed of British

policy at that time; it was in fact as

close to being honourable as inter-

national circumstances permitted."
The series is billed by its pro-

Exit, chased

■ After less than two years in his highly lucrative post, Hong Kong governor Chris Pattern is showing

distinct signs of itchy feet. Surely he's not pining for the grey skies

One cannot blame him for being

government officials more or less refuse to have anything to do with

him these days; when Lu Ping, China's top official on Hong Kong

affairs, comes to town next week.

No wonder, then, that the wily

more of a ceremonial role - letting his top officials make the running

in promoting government policy.

The truth is that Patten never

really lost his love of Westminster

He stays remarkably well-informed

about the progress of friend and foe alike, and takes every opportunity to travel back to

Britain for increasingly leisurely sojourns. Next month, as well as

Philosophical Society, he has made

the newly-renovated Glyndebourne

disclaiming any interest in a return

sure to take in a performance at

Moreover, he has given up

to the British political scene.

ddressing the Manchest

he won't even be seeing Patten.

Brit has been saying for the past

approaches, he will be adopting

month or so that, as 1997

by dragons

a bit browned off. Chinese

of Britain already?

John Burton and Kevin Done examine the global ambitions of a rapidly expanding Korean cur industry

Risky manoeuvres in the fast lane

the key to the company's hunch strategy will be "disruption", as it seeks to under-price its rivals by a significant margin.

"Our greatest impact will be on Japanese makes," says Mr Warner. Kia's first US belevision advertising campaign has featured clips from a 1960s science fiction film Gorgo, with a gigantic monster trample across the buildings of a city centre to the accompaniment of screams.
There's only one thing more frightening to Japan," says the text, "A

The limit government in playing a key role in the auto industry's expansion. In a glittering cere-mony Hyundai Motor recently unveiled the Accent, the successor to the country's most popular car model, the Excel small family car. As the first Korean car to be based entirely on domestic technolcant success for the governmentsponsored X-5 programme. Started in 1991, X-5's goal is to transform Rorea into the world's fifth-biggest vehicle producer, after Japan, the

US, Germany and France, by 2000. The government estimates that it will cost \$36bn, financed by soft state loans, to achieve this. Sixty per cent of these funds are going into doubling production capacity to 4.65m vehicles by the end of the decade. The rest is earmarked for research projects, such as the devel-opment of electric cars.

Korea is well ahead of schedule: it may become the fifth-largest pro-ducer this year by overtaking Can-ada. It will produce 2.4m cars and ercial vehicles versus Canada's 2.35m, according to forecasts by the the Hyundai Automobile Research Institute. It predicts that Korea will exceed French vehicle production by 2000.

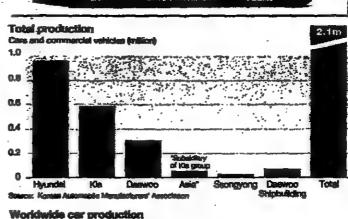
The increase reflects buoyant exports, which reached a record 640,000 vehicles last year, as Korean producers gained a price advantage over their Japanese rivals, thanks to a 20 per cent fall in the value of the Korean won against the yen. The continued weakness of the Korean currency means exports may reach 300,000 vehicles this year. Despite the undoubted alarm

among western carmakers, some

industry observers believe that the

South Lurse's carmakers: Europe bound





9052 9947 9753 9376 8824 9295 6967 6294 5687 2854 7967 3268 1498 1882 2366 1375 1587 1983 984 1128 1238

fears are exaggarated. They predict that the Korean car industry is rac-production capacity and force consolidation. "The Koreans are betting on a lot of positive factors that may prove false," says Mr David Bloom, manager of the Seoul office of Hawtal Whiting, Im UK automotive engineering consultants.

One cause of concern is the increasingly cut-throat competition in the domestic market, which accounts for 70 per cent of total sales by Korean car compenies. The offer of low-interest consumer fin-

ancing by car companies | | | demand lim depressed profit

In addition, productivity improve-ment has been made difficult by industrial action, which shut down Hyundai plants for almost two months last spring.

Domestic competition is expected to become more intense in the next few years. Ssangyong, which produces commercial and four-wheel-drive vehicles, will enter the passenger car market in 1996, with a range of cars that it will produce in co-operation with Mercedes-Benz of Germany. Samsung, one of the

nation's biggest industrial groups, is also seeking in into car manufacturing. It is negotiating
III. Toyota and Japan
technical support for the project,

which it is estimated would cost at The optimistic Korean vehicle The optimistic Korean vehicle

that there still
plenty of room for growth. Only 35
per cent of Korean families own a
car and some companies
they can double this number.

There are signs that domestic
demand is weakening, however. The
rate of growth in sales in Korea has
slowed from 40 per cent a year in

slowed from 40 per cent a year in the late 1980s to 18 per cent last

Adding to domestic pressures are the growing demands from Korea's trading partners for imports to imports to imports to imports to imports to import imports to import in the import in the important in the imp held foreign car im im year in boll of total domestic "luxury" models and by making intimidating

hile imports make inroads at already account for half of production with Korean vehicle makers gaining ground fast in the developing world. Half of Korea's car exports go to the Third World, up from only 7 per cent five years ago. All three leading companies are erecting assem-bly plants in Asia, the Middle East. Africa and eastern Europe.

Korean cars can compete better in the developing world, where price is more important than quality. Complaints in the US about the quality of Korean cars blunted an export boom in the late 1980s.

But the Big Three are not neglect ing the US and west Europe, and are expanding their sales and marketing operations in these markets. Hyundai has been established for several years in these regions, but it has now been joined by Kia, and Daewoo plans to enter west Europe in 1995 and the US a year later.

"The strategy of the Koreans is clear. They hope to use the Third World as their main market for the next decade, giving them time to improve the quality of their cars and finish preparations for a bigger marketing presence in the US and Europe," says Mr Don Lee, motor industry analyst for BZW Securities

Korea previously taken in rapidly expanding such as shipbuilding and semi-conductors in spite of warnings that it was creating a production glut. The gloomy predictions proved false and these industries now enjoy growing prosperity. Korean carmakers are betting that their gamble may prove as successful.

A problem aired

Bruce Clark previews a portrait of the UK Foreign Office ducer Stephen Lambert as the closest British television has come to stoically through an artillery battle, the Rurds or in any other part of bridge british television has come to

ethics in foreign policy.

The diplomat is Mr David Gore-Arabia, and former head of the Midthe heart of government. It provides hilarious insights into the horsedle East department at the Foreign Office. His world-weary musings on trading before a European summit; the rights and wrongs of arms sales follows a consul into a Thai prison; provide one of many startling depicts the opening of lonely outposts in ex-Soviet cities; and follows vignettes in a documentary series the dreaded cost-cutting inspectors on the British diplomatic service entitled True Brits, to be screened

to Washington.

It is the existence of the latter which explains the sudden onset of on BBC2 over the next six weeks, starting tonight. glasmost at the Foreign Office. Like everybody else, the diplomats want to show that they provide value for You have to factor in the morality because that is what British public opinion and the British value system demands," believes the taxpayers' money. But in throwing open their doors, the diplomats ambassador. "But it cannot be the overriding factor because Britain have been remarkably bold. has to survive by exporting."

Mr Gore-Booth is talking about

In one episode, we see the prag-matic Mr Gore-Booth, who speaks for British policy at its most hard-boiled and mercantilist. In another, we meet two women diplomats who are blazing idealists. There is the formidable, elegant

Ms Gwynne Evans, head of the UN department, who is unmarried, a self-confessed worksholic, who has devoted her working life to what she calls "public service". We see

Nowadays he just throws the

not believe a cradible sca

Makes Saenz

Emilio Ybarra, the coolly

for Banesto, Now Botin has

collected chairman of Banco Bilba

Vizcaya, is angry. On Monday night he lost out to Spanish banking's other Emilio – Banco Santander's

Emilio Botin - in the takeover race

recruited BBV's brightest and best

Alfredo Saenz, whom Botin has appointed Banesto's chief executive, was a BBV vice-chairman until

ailing bank. So what does a grateful

Not likely. We are witnessing commercial Spain's hard new realism; Santander outgunned BBV.

Unsurprisingly, Ybarra wanted

of Banesto's stock among its senior

Saenz back; tough tapas. Botin's promise to distribute 1 per cent

directors clearly concentrated

We may now see a steady

haemorrhaging of Saeuz-picked

seconded by Ybarra to rebuild

Ranesto, after the Bank of Spain

recently sacked the board of the

Bank of Spain do? Hand Banesto

to BBV on a plate?

Saenz's mind.

anestion.

question back, asking under what circumstances be might make a

comeback. Glumly, he says he does

Why he should be upset by that,

given the present government's manifold troubles, is another

makes some proposals about how to Mass in a local church. She is too clever to think there are easy answers in Bosnia, and that makes her all the more likeable.

That said, most viewers will relate more easily to the engaging, vulnerable personality of Ms Frances Guy, a young Scotswoman who deals with Iraq. One moment she is saying goodbye to her hus-band and baby daughter in a mod-est London home; the next she is helping the Kurds of northern Iraq rebuild their villages under cover of the "no-fly" some.

The two women seem at times to live on a different planet from Mr Gore-Booth. On reflection, however, the worlds of all three are closely intertwined. Ms Guy may represe a gentler school of diplomacy than Mr Gore-Booth, but she too has realpolitik to consider. With disarming frankness, she explains the reason why she cannot be too zealous in promoting self-government amona

see it as a bad precedent.

"You have the Iranians who are scared of democracy, you have the Saudis who scared of the democracy...and they control a lot of the British economy."

Which brings us back to Mr Gore-Booth. The Saudis may not like western political systems, but they do care about their co-religionists in Bosnia and they expect Britain to care about them too. We see Mr Douglas Hurd, foreign secretary, telling his man in Riyadh: "We have to show also that we're not just sitting being careless of Mos-lem lives."

On the subject of Moslem lives: one of the "international circum-stances" to which Mr Gore-Booth refers is the fact that five years ago. most of Iraq's pertners did not see the use of poison gas against the Kurds as grounds for cutting off arms sales. So a unilateral UK boycott would arguably have hurt Britain more than Iraq. This "circumstance" was cer-

of much "worse" acts than poisoning his citizens - such as invading Kuwait. If the west had "factored in the morality" a little earlier, perhaps the Gulf war, and the human tracedy of the Iraqi Kurds which Ms Guy is trying to alleviate, could have been avoided. Nor is Mr Gore-Booth a mercantilist all the time. Confronting a del-

tainly regrettable, for it was soon apparent that Saddam was capable

egation of British businessmen who want better relations with Iran, he tells them bluntly: "We believe the Iranians are trying to acquire a nuclear bomb." So there are, it seems, some cir-

commence when maintain need to be length, even length, opportunities beckon. Defining those circumstances never been easy for professional diplomats, and it is not easy for the ordinary tax-paying citizen either.

Even allowing for the interest of the Foreign Office in self-promotion, it is still extraordinary that it has allowed the viewer quite such a candid glimpse of its own dilemmas and the differing ways in which its

staff respond. Foreign apparently wants its dilemmas to become the public's dilemmas too; and that is a worthy aspiration. It also makes for gripping television.

OBSERVER



If everyone voted for minority

BBV talent into the Santander-Banesto cup years ago the government chose Francisco Luzón, another BBV high-flier, to run the partially-privatised Argentaria. Since then, Luzón has poached former employers.

Tov soldiers of twisting themselves in knots over the D-Day

How history repeats itself. Three some 70 clever managers from his

celebrations, the Brits and the French might well surrender gracefully and decamp en masse to Chicago for positively the biggest ever re-enactment of the Normandy

On June 1 - two days early, but who cares, it's a Saturday and the organisers are hoping to poll in a crowd of about 200,000 - some 500 US second world war buffs will storm Montrose beach on Lake Clad in American, British, and

Canadian uniforms, their 14 period landing craft will be backed up by a dozen vintage aircraft, while an allied missile trigate will fire at the bathing centre doing service as a well-manned German hunker. Nearly \$125,000 has been spent at the firework shop for the for the four-hour

Unfortunately, the organisers failed to advise Chicago city alderman Helen Shiller of their manoeuvres; when alerted late in the day, she was minded to block such gallivanting on a crowded family beach, but has apparently been brought round. Retired colonel Kenneth

Plummer, chairman of the extravaganza, meanwhile, says it is a serious commemorative act. "It's not our hand to turn this into a circus," he says.

Like clockwork

 Swiss and Swiss Bank Corporation have long been paired in the minds of 🖿 businessmen as being a little

susceptible to the blandishments of management consultants; they seemed to troop in regularly to advise on grand restructurings which, to the untrained eye, never seemed to amount to a row of

Now the consultants have talked their way into the boardroom on a more permanent basis. Last November, SBC poached Peter Wuffli, a partner in McKinsey & Co, Switzerland, to be its chief financial officer.

Yesterday, Swiss Re capped that by hiring Lukas Mühlemann, McKinsey's Swiss managing as mext With such professional reorganisers in-house, how ever will they find time for the business?

Drug drag

While its dealers may relax with heavy metal, Lehman Brothers as a company is apparently more in tune with heavy paper. Its forthcoming survey of the world's pharmaceutical industry, called PharmaPipelines, weighs in at 1.8 kg, only fractionally less than the mammoth 2.2 kg Yellow Pages telephone directory for

The result of the efforts of 11 stockmarket analysts and some powerful computer software, it is somewhat lacking in the narrative drive department. But it's got to be a best-seller for investors in the pulp and paper industry.

FINANCIAL TIMES

Thursday April 28 1994



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Business interests row delays Berlusconi's call to power

The expected call to Mr Berlusconi yesterday iii form Italy's 53rd postwar government was delayed amid fears of a conflict of interest over the media magnate's Fininvest empire and a row over allocating ministerial posts, especially the key interior ministry. President Oscar Luigi Scalfaro

had been expected to ask Mr Berlusconi to form the government yesterday, a month after he led the four-party Freedom Alliance to victory in general elections.

But that Mr Berlusconi not yet ready with his cabinet and many politicians were unhappy about the suggested formulas for distancing his new political responsibilities from his ownership of Fin-

By David Gardner in Brussels

The European Lands and yesterday for full II

EU mobile telecommunications,

in aimed overcoming

fragmentation within the Union market and consolidating Europe's place in world mar-

group in Europe. Last night, offi- because it had been impossible to cials said the move had been put

Mr Scalfaro proposed on Tues-day that he himself act, in his role as guardian of the constitution, as guarantor against any conflict of William But that proposal left many per-

The populist Northern League has threatened to press for Mr Scalfaro's resignation once the new government is formed and several members regarded that as a disguised means of ensuring that the president remained in office. The view was also shared by the neo-fascist MSI/National Alliance, the other main component of the future government along with Mr Berlusconi's Forza

However, it

EC presses for free market

erence technology by digital

mobile systems, and become the global standard.

mars of the suppliers have

international comparative

But nationally ori-sing has resulted in parallel

national systems, with no con-

Europe's mobile telephony

in mobile phone systems

an independent watchdog to monitor any conflict of interest. The opposition parties on the left were reluctant to see such a role conferred on parliament because the Freedom Alliance had an absolute majority.

Mr Berlusconi has not detailed how he believes he can act as prime minister and retain ownership of the second-largest private group in Italy. "The matter will be resolved by common sense; parliament, the press and the

Mr Mario Segni, leader of the centrist Italian Pact, told Mr Scalfaro during formal consultations on the formation of the next gov-ernment this week that Mr Berlusconi's business interests were premiership. The conflict of interest was raised in varying degrees by everyone consulted by Mr Scalfaro - not least by Northern League leader Mr Umberto Bossi.

Hurdles also remained over ministerial appointments. The League has been fighting a tough rearguard action to secure the key interior ministry. That port-folio has always been in Christian Democrat hands and traditionally has been a source of enormous power. The battle underlined the difficulties faced by Mr Beriusconi in putting together a cohesive team.

ones but will balance the weights of Forza Italia against the League, the MSI/National Alliance and the small rump of the old Christian Democrats, the Christian Democratic Centre

Paris told to open up **Orly routes**

Continued from Page 1

could be a condition for approval of the state aid but it is strongly

resisted by trade unions.

Paris has a month to appeal to the Council of Ministers, which could overturn the order with a qualified majority. The solid bloc of airline liberals led by the UK makes this recourse unlikely, leaving France the possibility of action through the European

France had agreed to the Third Aviation Package. Moreover, as part of the 1990 deal under which the Commission approved Air France's takeover of Air Inter and UTA, the long-distance car-rier, Paris had promised to open up eight routes, including from Orly to Marseilles and Toul-

ouse.
"The Commission has decided that the undertakings of 1990 have not been respected," a Commission spokeswoman said.

THE LEX COLUMN

Unenterprising approach

Enterprise Oil has lost the first round in the battle for Lasmo. Its opening shot a statement extracted from it by the Takeover Panel against its will, failed to make clear whether it was going to bid or not. Reading between the lines, there is little doubt that chairman Mr Graham Hearne's ambition is to acquire Lasmo. But yesterday's indecisive statement will have done nothing to deter rival bidders, whether British Gas or some international group, from entering the fray. It also failed to provide any rationals for putting the groups together.

The industrial logic of merging the two companies looks pretty thin. There may be cost savings from cutting overheads in a larger group. But a bigger organisation could also lack the dynamism needed to discover new oil and gas reserves - a task at which neither company has excelled recently. Nor is it as though Mr Hearne can plausibly sell himself as the man to put Lasmo's house in order following the Ultramar fiasco. Under chief executive Mr Joe Darby, Lasmo has already done much of the stable

cleaning for itself.

The financial logic also seems lacking Given that Lasmo's £219m rightsissue is now irreversible, Enterprise
can no longer argue that its smaller
rival is desperate for cash to shore up
its halance sheet. Moreover, at current oil prices, a merger would dilute Enterprise's earnings per share. The suspicion is that Mr Hearne simply enjoys the idea of running an even larger empire. Enterprise will presum ably think up some clever arguments for combining the groups if and when it bids. But it is now starting from

Germany

The Bundesbank has been miserly with interest rates for so long that resterday's generous cut in the repurhase rate comes as something of a shock. The quarter-point reduction in the discount rate a fortnight ago has already been reflected in money market rates. This is especially surprising given the improving economic out-look. There are still risks, but German government forecasts of 1.5 per cent growth this year no longer look over-

Still, the Bundesbank has a record of cutting interest rates after the economy has turned, as it did in 1982-83. inflation is widely expected to fall this year, so real rates would rise without further action. Most independent



growth forecasts have been nadged higher in anticipation of a strong export performance, which should not rekindle inflation while output remains well below trend. With M3 growth running at 15 per cent in March, money supply poses the only credible inflationary threat. This gives the Bundesbank a strong argument for caution on the pace of interest rate.

The explanation for its recent spurt may lie with the foreign exchange markets. The weakness of the dollar this year has meant an effective tightening for Germany, especially if exporters are expected to drive recov-ery. The Bundesbank may also be try-ing to relieve pressure on the French franc. Even allowing for its delight in wrong-footing financial markets, though, an official rate cut following today's council meeting looks

Williams Holdings

The rights issue from Williams Holdings is an admission that the company does not expect to generate sufficient cash internally to fund its bolt-on acquisition programme. But then the recent pace of spending has been such that it would have been hard to imagine anything else. At least the lasue secures the funds to carry on for a couple of years without constant pressure on gearing. And the purchase of Solvay's woodcare and tile adhesive businesses looks sensible. The prodnets have a strong market presence, there is room for margin improvement pean distribution of Cuprinol.

more acquisitions at prices which will enhance its earnings. Otherwise it would not only stand accused of stinply raising capital for purchases already made Lack of gearing would also dilute earnings at a time when tight cover is likely to hold back dividend growth compared with other

Williams obviously believes it can clinch the necessary deals. Vesterday's share price fall just below the exrights price suggests the market erromarginally on the side of scepticism. A policy of focused acquisitions looks a sensible strategy for the side. a sensible strategy for the sober 1990s. It would be comforting to think that, when the rights money is spent, the pace will have slowed to one that could be reasonably financed by inter-nally-generated funds – and that the cash will be flowing to support it.

Compass shareholders of a nervous disposition will fear their company has lost its bearings by buying Canteen. The likely rewards seem out of all proportion to the certain risks. Gorporate UK's record of buying US peo-ple businesses is atrocious. There must be a real danger Compass will only extend that run

Compass argues it was able to n tiate exclusively with Canteen's par ent. Flagstar, and is buying it at a firesale price if so, Kohlberg Krawis Roberts, Flagstar's 67 per cent share holder, should string up its managers by the thumbs. Canteen would surely be worth more to a US rival, which could have rationalised the merged business. They may also have paid a premium to keep a better capitalised competitor at bay. But the exit multiple of 19.5 times is hardly cheap, even nough tax benefits effectively reduce Canteen around given its poor trading his per cent to 3.3 per cent since 1990 on static turnover. As a subsidiary of such a highly-indebted parent, Cantean is unlikely to be carrying exceptions.

Compass shareholders may be tempted to back the company's adventurous learn, considering the rights lastic price is at a 28 per cent discount to test mentil's peak price. The shame is that Campass had been doing per-

The appeal the step that the EU process is a second to the EU process is a second to the second to t aistent approach to provision of compatible. That "failure to adjust to market requirements could jeopardtion by 1998. It is contained in a 228-page green paper adopted by ise Europe's current strong posiservices via both fixed and mobile networks, which implies the right of independent operation," the green paper warns. Mobile communications experts point out, however, that two years of research. The paper in unusually pre-scriptive for a annihilation docuthe referring

the US and Japan are likely to use non-GSM technology. and aim the barriers holding back potential of what Commission and By 1995 the US will have 20m callular telephones, but the move from existing analogue systems market research predict will be the fastest growing area in teleto digital ones is being compli-The paper the pan-European GSM (Global System Mobile communications) is

sing and award procedures, in cated by a Federal Communica-tions Commission requirement that new digital technologies such as GSM must be compatible with existing analogue services.

· Abelities of all remaining exclusive or special licensing rights in the sector. Removal of all restrictions on the provision of mobile services

inter the main changes:

across the EU. • Full freedom for mobile operators to develop infrastructure networks, whether by providing their own or sharing another company's infrastructure. • Full freedom to offer combined

 Mutual recognition of htms. approval, and equipment type

The Commission predicts are mobile communications users in the EU by 2000, and eventually

\$1bn boost for US high-tech challenge

in San Francisco and Michiyo Nekamoto in Tokyo

government = expected to announce a \$1bn package today III fund the development and benedicture of flat panel displays, such as those used in portable computers. This represents the largest US governmentfunded programme for commer-

Japanese dominate
\$4bn-a-year panel display
long been
for the US Defence Department, which increasingly uses flat panel in military systems, well in for US computer industry, which

Industry groups have been urging the US government to provide funding to help establish flat anel display manufacturing in

the US for several years.
The Clinton administration has in- d technology development funding and is expected to matching funds if up to for companies willing to establish flat panel display facturing in the US.

large-scale manufacturing in the the eventually would supply and a sixth of world

nd for such displays. Until now US government Research Program Agency has provided funds to companies flat panel displays. The Pentagon is also subsidising construction of a pilot production line.

Those efforts will now be expanded, with the Defence and Energy Departments expected to provide a total of \$450m, over the next five years, in grants. The displays are considered to

The goal is 🗀 establish 🔤 be one of the few critical technologies in which the US has failed to keep pace with foreign competitors. Sharp of Japan, the world's largest producer by far, is esti-mated to have a 50 per cent marfunding has focused largely on ket share. NEC, which has about

market, Japanese companies capacity. Sharp, which already has two plants and produces about 100,000 10 inch display panels a month, is adding a third, planned to come on stream

NEC, Hitachi and Toshiba an investing or planning to invest in the field, and IBM and Tosbiba have a joint venture in Japan.

South Korean manufacturers including Samsung and Gold entered the market.

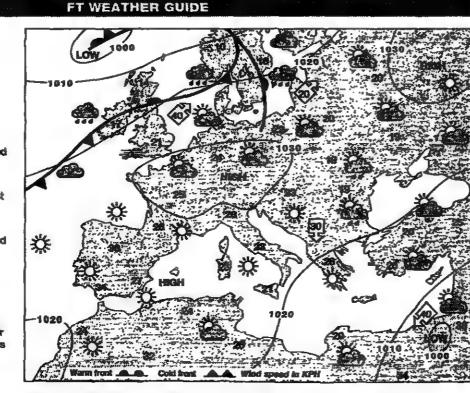
dependent upon foreign suppliers. The suppliers and development. The suppliers that to 30 per cent by next

Europe today The Benefux, northern France and northern Germany will have a mostly cloudy, misty morning followed by some afternoon sunshine. Southern Scandinavia will be cloudy with periods of rain, especially along the west coast. Further north, it will stay mainly dry with sunny periods. Occasional rain is expected in Ireland and western

Scotland, while England will have a damp and and warm, but the Salkans will have limited sunshine with widespread showers. Fewer showers will occur along the Black Sea coast

Five-day torecast Most of the continent will be rather sunny and

warm on Friday, though Scotland Scandinavia will remain cloudy with periods of rain. South-east Europe will also be unsettled. The Balkans will have a few showers, but southern Turkey will see more widespread showers and thunder storms. Conditions in this region will improve during the weekend. Western Europe will turn cooler with scattered showers as a front approaches from the north. The front will eventually stall over central France on Sunday.



TODAY'S TEMPERATURES



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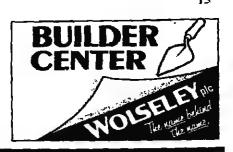
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FINANCIAL TIMES

COMPANIES & MARKETS

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Drodd IN BRIEF

Agco takes over Massey Ferguson

Ageo, acquisitive US farm machinery group has clinched its most and the deal yet with Massey Ferguson, L. UKbased group which is one of the best-known names in the world tractor industry. I'm 18

An increase in demand for value-added telephone services helped BCE, the Canadian telecomm tions holding its first-quarter by 14 per cent. 17

US advice for Chinese operator Nynex Network Systems, the principal international subsidiary Nynex Corporation, the telecoms , yesterday plans to LianTong Communications, telephone operator, on its Arma development. 19

Compass seeks funds for US buy Compass Group, the UK catering and healthcare concern, has launched a rights issue to raise almost £146m towards the cost of buying Canteen Corporation, the third biggest caterer in the US for \$450m (£308m). Page 21

Profits rise at Trinity Trinity Holdings. It leading specialist vehicle manufacturer, has reported a 50 per cent rise in pre-tax profits in its first full year as a publicly quoted company. Page 23

DFS Furniture, the UK specialist upholstery retailer, yesterday reported maiden interim pre-tax

Leeds Permanent up 37% Leeds Permanent Building Society, the fifth largest society in the UK, yesterday reported pre-tax profits of £123.7m for the six months to March 31, up 37 per cent from the comparable £90.2m. Provisions for bad and doubtful debts III Leeds, fell from 284.1m to 251.9m. Page 22

Not so long ago cocoa was referred to as "green gold" by planters in east Malaysia. But now increas ing numbers of planters, despairing of a sustained rally in world cocoa prices, are tearing up their cocoa trees. Page 24

Nikkel rises amid low volume

Many investors were absent ahead of the Week holidays, but buying by financial institutions and investment trust funds helped stocks achieve modes gains. Volume was 210m shares, the lowest for the year as many investors refrained from activity due to the string of holidays For which start on Friday. Rack Page

Kia Motors of South Korea is looking at supplying Ford of the US and Mazda of Japan, its two largest shareholders, with its Sportage four-wheel-drive sports utility vehicle. Page 19

Companies in this issue

iiii Jerome (S) Ka Motors AMR 18 Kleinwort Bernor Alriques II Leeds Permanent BCE Lion Nathen Murray Split Cap Tet Northern Telecom Bett Brothers Northumbrian Foods Bombardiar Brixton Estate Orenstein CF8 . Colorvision Regina Compass DES Furniture. 111 Data and Research

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Misrket Statistics

Annual reports service Benchmark Govt bonds Bond futures and options Bond prices and yields Myklends arm EMS currency rates Eurobood prices Eurobinia proces
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Scottish Nation

Trinity Holding

21 Shilloh

18 Xerox

Chief price changes yesterday

430 + 10 + 25 + 21 + 10

Jeroma (S) Regent Corp

Thursday April 28 1994

IBM to sell its chips to rival Hitachi

International Business Machines is to sell the microprocessor chips that are at the core of its future mainframe and parallel computer products, to Hitachi of Japan, long and bitter rival in the mainframe

computer market.

The move is an extraordinary alliance of former enemies, For pure, IBM with Hitachi and other Japanese computer over required of stolen indesecrets. Instead of fighting to protect in technology, IBM is now willing to sell it, even to one of its largest competitors.

Mr —— Thompson, IBM —— vice president, explained the move saying:

ness case for us to this.
"We will by licensing

our technology, than would by not doing so." The BM include use of its semiconductor manufacturing capacity, and Im potential III expand the market for large scale systems,

effectively neutralised the threat of competition from Hitachi. "Each Hitachi will revenue and profit for IBM," said Mr Thompson. "IBM will gain access Hitachi's many base especially in

the IBM will supply

microprocessors. These chips represent the core technology of a new generation of IBM mainframe computers im will not require elaborate cooling today's mainframe computers. They built using the same complementary metal oxide semiconductor | wow technology in personal computers.

The chips supplied to Hitachi will modified to include Hitachi's specifications, IBM said, and will be used in computers being developed by Hitachi for introduction in 1996

IBM will also supply Hitachi with its latest Powerparallel computers, to be by lim Japanese company. Trans weeks ago and represent a new generation large computers which IBM will play a central role in comput-

ing in the III levelop III own products for this sector of the market, based on IBM's President microprocessors will will make the IBM chips "one II III primary architectures" is the future.

The companies have all agreed in study the potential for the development of future the mainframe

Other areas for possible future collaboration include promotion of industry dards in computing.

David Lascelles and Peggy Hollinger report on moves in the independent oil sector

Lasmo set to rebuff bid from **Enterprise**

By Peggy Hollinger in London

Enterprise Oil h expected to move on rival oil explorer Lasmo this week following yesterday's statement that it was consider-ing an offer for the company. Any approach is expected to be heartily rebuffed by Lasmo which yesterday said a bid would be "entirely unwelcome". The group just two weeks ago took steps to bolster its weak balance sheet with a £219m (8319.7m)

rights issue at 105p. Enterprise was forced into its initial statement by the Takeover Panel, which is believed to have asked several companies to state their interests following recent heavy trading in Lasmo.

The high volumes sparked speculation that a predator was building a stake in advance of a possible bid. However, it is peligyed that Enterprise has not been buying Lamno shares, leav-ing open the possibility of an alternative bid.

A number of potential bidders have been mentioned, from British Gas to Arco of the US, Since the beginning of the month Lasmo's shares have risen from 114p to last night's close of 182%p. Enterprise shares closed 6p lower at 445p.

Enterprise said yesterday that if an offer were made, it was likely to be pitched at less than Tuesday's 153p closing price. Mithat level, Lasmo would be valned at £930m. However, the company stressed that it was considering a number of options regarding Lasmo and had not yet decided on a bid.

Analysts greeted the news of Enterprise's interest and the timing following Lasmo's rights issue with some puzzlement.
The question is whether investors want to swap their Lasmo shares for another oil and gas play," said one. "Enterprise would probably have to offer shares with a reasonable cash

alternative." The group is thought to have held back from launching a full bid earlier due to the stringent requirements of the New York Stock Exchange where both companies are quoted.

Enterprise's production is set to flatten out by the mid- 1990s and the acquisition M Lasmo would production growth to the turn of the cen-

"Banks might be more willing to fund a cash alternative given the fact that sentiment in the sector is improving," said Mr Graeme Gilchrist of brokers Barclays de Zoete Wedd. Lex, Page 14; LSE, Page 25

lthough they started out Tweedledum and of the UK industry, the industry of Enter-prise I and Lasmo hardly have turned out more differently. Both are medium and independent III companies with strong North Sea

smaller operations elsewhere, mainly multiple with both are closely geared mexploration made production, and both averaged avoided diversifying the life But whereas Enterprise, under its chairman and chief executive

reputation for strong manage-ment and far-sightedness, Lasmo has been battered by disasters and disgrantled investors. Much of its tarnished reputation stems from the £1bn (\$1,46bn) accussition of Ultramar in 1991. Although Lasmo subse-

quently sold off many of Ultra-

mar's assets, the view remains

Mr Graham Hearne, has built a

that it greatly overpaid. The strain of the acquisition came on top of a high cost structure, and an investment cycle which left Lasmo having to make its heaviest outlays at a time when the oil price was close to a 20-year low. One of its biggest projects is Liverpool Bay, a large natural gas development off north-east England which does

not start up until 1996. These strains culminated in the departure of Mr Chris Greentree, its chief executive, last year and its subsequent decision to pass its dividend. This month Lasmo also appointed a new chairman, Mr Rudolph Agnew, and went to shareholders with a £219m rights

Enterprise has managed to cultivate a much higher reputation in the market. It has traditionally been seen as the better managed and financially stronger in the two companies. But even Enterprise has not been immune to the

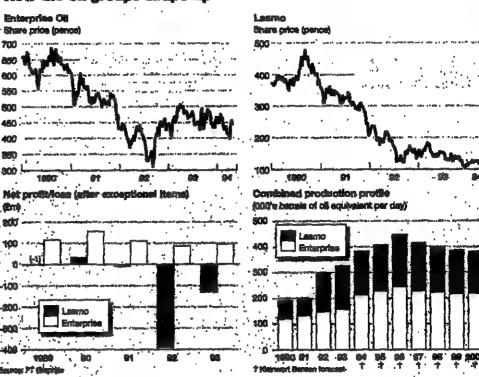
If Enterprise was going to make a bid, it should have done so six months ago

Recently III financial perforits 1998 profits were only up because of exceptional tax items, and the dividend was left unchanged. It has been slower than Lasmo in replacing production with new reserves. However, with big new fields coming on stream, such as Nelson in the North Sea, cashflow is strong, and Enterprise needs to find a home for its finan-

The logic in bidding for Lasmo is twofold. First, Enterprise could acquire a substantial amount of new production, probably more cheaply than drilling for it itself. Second, it would virtually double its size, and emerge as a much

Analysts fear the errors of ambition

How the oil groups shape up



more formidable force in the oil

Although the companies overlap geographically, strength in Enterprise's blas towards oil. It the oil price continues the recent run which has taken it from \$12 a barrel 🐸 over \$15, Enterprise therefore | on to a

profitable having mil that, there was we have writer town to a bid in the yesterday. Think would be in wrong thing to Mr Mehdi Varzi, oli industry analyst at Kleinwort Benson. He points out that Enterprise would have to find 170m barrels of oil a year to top up the combined companies' reserves.
"That's a tall order," he says. He believes Enterprise would do betwe expand by buying up oil and gas assets selectively rather than "the whole baggage".

Lasmo to be "fully valued" as an Now that the worst seems to have passed at Lasmo, the share price has recovered strongly from its low last December, partly on the strength of US buying. But Mr Lars Reierson, at Morgan Stanley, the US investment bank, said yesterday he doubted that any US companies would make a bid much above the present price level. If Enterprise was going to make a bid. it should have done so six months

The fear is that Enterprise could end up making precisely the same mistake that got Lasmo he led one of the great takeover into its present predicament. By defences of 1980s when he taking on an over-embitious off attack by acquisition which could double Afficence to 1484. his company's size on paper, Mr Hearne might end up finding, as Mr Greentree did, that one plus

one equals no more than one. And if Enterprise did go ahead. could quite a battle.

made yesterday, ii
would not welcome a bid. Its new chairman, Mr Agnew, is a hardened take-over warrior. As chairman of Consolidated Gold Fields,

With so little going for a bid, speculation in the market yesterday that Enterprise was must interested in

flushing out another bidder than in making a lite of its own. Lasmo's fate is of vital interest to Enterorise because the two companies compete so directly. If so, the next few days could be quite

CRA puts **Pasminco** on the block

By Nikki Tait in Melbourne

Pasminco, the only primary producer of refined zinc and lead in Australia and a leading player in the zinc industry, has tively been put up for the by CRA, the Melbourne-based diver-sified mining and resources com-

CRA, in which Britain's RTZ 49 per interest, sell yesterday it prepared sell its per in minco "subject receiving an which sell its prepared sell its per in minco "subject receiving an which sell its per interest. price and conditions".

In addition to its current shareholding, CRA 🔤 option further per cent of Pasminco - which are currently held by North Broken Hill Peko, another Australian mining and group.
This expires on June 6.

If CRA were to exercise the option and then sell on the shares, it could provide a buyer with a 49 per cent holding in Pasminco. Analysts estimated that stake could fetch around A\$550m (US\$387m).

Speculation over possible bidders ranged widely. Names men-tioned included international companies such as South Africa's Gencor and Minorco, and Canada's Teck, as well as local mining groups, such as Normandy Poseidon and BHP. Pasminco shares closed 5 cents lower at A\$1.77.

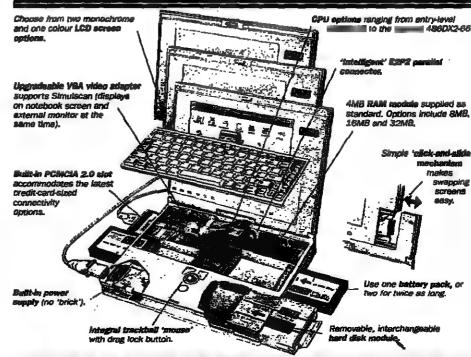
CRA said the sale of the Pasminco shares would release cash to fund the development of the Century zine-lead-silver deposit in Queensland. Mr John Raiph, CRA's chief executive, said the company had yet to decide on the size of development, but regardless of size, expected a development cost of around

A\$600m to A\$800m. This would make Century of the largest projects un taken in the zinc and lead industry as an initial development,

For most of the 1990s, the Melbourne-based company has been dogged by the lowest zinc prices (in real terms) for three decades,

and heavy debt levels Yesterday, North Broken Hill said only that no decision had been taken over whether North might be a possible buyer of CRA's shareholding in Pasminco. "It is unlikely that any such decision would be taken by North until after [the CRA] option lapsed," added Mr Campbell Anderson, North's managing director. CRA profits warning, Page ■

NB-400 notebook PCs from Elonex.



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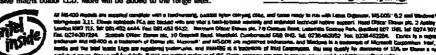
seds change. You can simply upgrade the CPU, RAM, screen, deo card, batteries or hard disk as and when you need to. There are the NB-400 hard disk modules, for example, ranging from 80MB to a massive 450MB. These can also be used with conventionel desidop PCs. Ill communications cable comes as standard for loading applications or trading data with other PCs. external 3% disk dine is also available as an one

Soner's NE-400 nonebooks of for a choice of three difference of the action of the control of the The unit achieved a SKr170m profit last year on sales of

Earlier this month SAS sold

You might be surprised to learn that all this power and flexibility is very in at £1,445 + for a ful configured 4885X-25 system, you'll find Elonex NB-400 model cost no more than *ordinary* notebooks from other manufacturers
Find out more about the NB-400 notebook PC range, Cal





SAS close to sale of two biggest non-core units

By Christopher Brow In Stockholm and Michael Skapinker in London

Scandinavian Airlines System (SAS) said yesterday it was well on the way to selling its two biggest non-core business units, SAS Leisure and SAS Service Partner,

to European buyers. The airline said it had almost finalised a SKr870m (\$111m) deal sell SAS Leisure, Scandinavia's leading tour operator, in Airtours, the UK holiday group. It added that it was about to begin detailed discussions with Swissair over the sale of its Service Partner airline catering unit. This unit has been valued at up

to SKr2.5bn.
Mr David Crossland, Airtours' chairman, has long expressed the desire to expand into continental Europe. Airtours, the second biggest III tour operator

agreement to buy a cruise ship for \$24m. The vendor of the cruise ship is believed to be Kloster Cruise of Norway.

Last year SAS Leisure made a SKr199m pre-tax loss on sales of SKr4.44bn. The performance followed a

SKr209m profit in 1992 and reflected depressed travel indus-try conditions, recession in the Nordic region and the weakness of the Swedish krona. The deal, which could be finalised today, received a cool wel-come from the City of London, which marked Airtours' shares

heen criticised in recent weeks for its acquisition record. SAS Leisure's operations include two tour operators, Ving and Always, a 50 per cent stake in Premiair, the charter airline,

and a 49 per cent stake in Span-

down 18p to 448p. Airtours has

around the Mediterranean. SAS wants to concentrate on

core tlying operations after four consecutive years in the red and last year's failed attempt to merge with Swissair, Austrian Airlines and KLM Royal Dutch Airlines in the Alcazar project. The group is also cutting costs by SKr3bn by shedding nearly 3,000 jobs over the next 18 months. SAS said Service Partner would

be combined with Swissair's catering division, Gate Gourmet, if talks with the Swiss airline

Diners Club Nordic, a credit and charge card operation. It has also sold a stake in LanChile, the

Finmeccanica issue to reduce state holding

Finmeccanica, the Italian state-controlled engineering and group, is planning to about L1,700bn (\$1bn) with a rights issue, which should reduce the state's shareholding to 58 cent from 85 per cent.

The company described the capital increase, announced yesterday, as 🛮 means 🚻 privatising a large part of the group, which im main industrial and high-technology arm of IRI, the state holding

IRI will subscribe L493bn new in Finmeccanica, and further L1,000bn will be provided by consortium of Italian and international banks and financial institutions. The halance will be med directly

Finmeccanica intends to issue 852m ordinary shares, 🕍 L2.100 each, on ■ one-for-one basis Iw each ordinary or savings share already held. Finmeccanica's shares closed before yesterday's announcement at L2,462 in Milan.

Finmeccanica also announced a group net profit L33.2bn for 1993, in spite a a compares with ■ L186bn net profit in 1992. Turnover was slightly down L10,971bn

The rights step in a restructuring and privatisation of Italy's owned industry. In March, the outgoing government go-ahead to reorganisation of the state-controlled industry with I IA.068bn in capital for

companies, including helicopter manufacturer Agusta, to pass from Efim, the state holding company now in liquidation, to Finmeccanica without burdening the new owner with an estimated L7,000bn in debts. Finmeccanica already controls

the Alenia aerospace group. Finmeccanica said yesterday that the capital increase would be used for the acquisition of Agusta and its sister compenies, and for the reduction of its own debts, which stood at L5,097bn at the end of 1993, against 1.5,310hn in 1992.

During 1993, Finmeccanica sold minority stakes in Union Switch & Signal and Elsag Bailey Process Automation on the US stock market, and floated 19 per cent stake in its quoted Ansaldo Trasporti sub-

Bayer rises 18% to DM755m

By David Waller in Frankfurt

Bayer yesterday became the of Germany's big three chemicals groups to report a robust increase in profits for the first quarter of this year.

The pre-tax pro-its by 18 to DM755m the II months march, reflecting the impact in extensive cost-cutting measures and an increase in all business sec-

The Hoechst's 16 per mett bibrone in Sec quarter pre-tax profits.

announced on Tuesday. Figures from BASF, due today, are likely to reinforce the impres-that recovery II firmly under in in III European industry.

Bayer confirmed its earlier would rise by 15 per cent to 20 per cent. Last year, pre-tax profits fell to be to DM2.35bn.

Group sales in the first quarter rose by 6 per cent to DMilbn, mainly because of a Il per cent increase in volume

Exchange rate adversaria

contributed 3 per cent of the Together these fac-tors offset per cent fall selling prices.

Baver explained that while sales were little changed in Germany, marked growth in Italy, the UK and the Benelux countries offset the downward trend in France and Spain. Sales in Europe rose 2 per cent in the US to DM2.5bn.

increase in sales in Asia, half If which was not to the increase in the value of the

DAF had Illian on ordinary

Orenstein plans DM144m rights

By Michael Lindemann in Bonn

Orenstein and Koppel, the German construction equipment maker, plans in Film DM144m with a rights issue and expects "modest overall profit" this year.

The company reported a 150 DM65m, compared with a DM116m loss the year make Krupp Hoesch, I'm steel mill engineering group which was any war capital not subscribed by minority The company all its today Frankfurt, following

year into the purpose is not expected in the manual man for a mountain in 1988. Mr Manfred Link, chief executive, a ordered a 30 per min pay cut for members of

adimine ind year, but lies of further DM60m finance ongoing natural no disidenti will be paid this 750 jobs would be lost this leaving the pungui with all a employees by of 1994.

Redundancy - were high because IIII workers being management board made redundant had been with 15 per cent cut for senior executives. Mr Link hopes this

Williams' cash call prompts share fall

By Peggy Hollinger in London

Williams Holdings shares fell 9p to 379p in London as the UK industrial conglomerate called on shareholders for £267m (\$484m) to carry it through the next set of acquisitions.

The rights issue confirmed speculation over how Williams would fund its strategy to build up its three core divisions - fire protection, secu-rity and building products.

The group has spent £205m on acquisitions in the past 16 months and was perceived to be constrained by a balance sheet weakened through good-will write-offs and increasing debt. Analysis feared that with a rights Williams would be forced into a series of vendor placings to fund acquisitions. "Even a small acquisition

could have resulted in a substantial increase in gearing," said Mr Ian Hilliker of brokers NatWest Securities. "They now have flexibility and...can utilise the cash flow which will be coming through from recovery." After the issue, debt as a percentage of share-holders' funds will fall to 7 per

cent from 75 per cent.

Proceeds from the cash call,
a one-for-seven issue of 82.5m a one-for-seven roose in commandates at 330p, will fund the 564m purchase of a building products business in Europe. products ousiness in Europe.

Mr Nigel Rudd, Williams' chairman, said the balance of the rights cash would be used for a series of "bolt-on" acquisitions, particularly in Europe. Further announcements are expected in the second half of

the year.

The acquisition of the wood care and adhesive businesses of Solvay, the Belgian chemi cals group, marks Williams' first large purchase on the continent and is its third buy in four months. Williams last month paid \$50m for a US burner management systems group. The businesses returned pre-tax profits of 27.9m, before one-off items such as pension costs which will not be incurred by Williams. Sales for the con

Hutchison stands by its Orange

The Hong Kong group is bullish about the UK, writes Simon Davies

or a man who less than five months ago killed Hutchison Whampoa's Rabbit CT-2 phone system at a costs of HK\$1.4bn (\$182m), Mr Canning Fok, chief executive, is surprisingly gung-ho about The 42-year-old Hutchison

chief yesterday launched the company's Orange Personal Communications Network (PCN) in the UK, saying Hutchison has expanded its budget for the system, due to the increasingly positive outlook.

"When we did our business plan in September, we didn't envisage the current level of growth. We are extremely encouraged by the marketplace," said Mr Fok.

He will have to go some way to silence detractors, who feel Hutchison would do better to concentrate on its core area: the higher growth economies of Hong Kong and China. The detractors have history

on their side. The push by Mr Fok's predecessor, Mr Simon Murray, to diversify Hong Kong's largest trading con-glomerate away from its reliance on the colony, has achieved little more than man-In 1991 and 1992, the company wrote off HK\$2.2bn against its investment in Husky Oil, the Canadian energy company, which had

In 1993, as Husky recovered. the UK telecommunications



Carming Fok: 'we are extremely encouraged by the market place'

business contributed an exceptional loss of HK\$1.4bn, and operating losses all but wiped out the sizeable contribution from the successful Hong Kong nunications busine

Analysis say the overseas businesses may have lost FIK\$5hn between 1989 and 1994. redundancy payment to the strategy's main architect. Mr Murray. Since Mr Fok took over in September, overseas a mention in company state ments and annual report. The latter states that Hutchi-

son "will continue to develop its businesses in Hong Kong, with increasing emphasis on Mr Fok said he would silence detractors of these overseas businesses in the most fundamental way. by demonstrating

strong profits. He has set a precedent. Star Television was dismissed by hrokers as a black hole, but Hutchison achieved \$HK1.6bn exceptional profit last year from selling a 64 per-cent stake to Mr Rupert Murdoch's News Corp. So far, Hutchison has

invested 2500m (\$752m) in the UK business, according to Mr Fok, and a further £250m will be ploughed in over the next few years. The business is not budgeted to contribute a cent until 1997. Mr James Golub, analyst at Warburg Securities

would be handicapped by the high price of handsets and the lack of consumer distinction

between the analogue and digital services. Standard Chartered Securities is expecting Orange to make losses of more than HK\$500m per year for the nexttwo years. Mr Fok said the operating performance remained within budget, and he refuted the assumption that

227

25.17

- Mr Fok admits that Hutchison is not looking to develop new businesses outside south-east Asia, but that Orange does not stick out like a sore thumb" in the context of Hutchison's ambitious telecommunications strategy in Hone

the Orange system would be

It is planning to invest SHK3.5bn in building up a fixed line network as Hongkong Telecommunication's monopoly position gradually fades. It is bidding for a PCN licence in Hong Kong, where new entrants such as Wharf and New World Development are making telecommunica-

In the short-term, Hutchison's Asian property, container terminal and energy busi-nesses can more than smooth over UK losses. Standard Chartered forecasts net profit to increase 22 per cent to HK\$7.7bm this year, in spite of

Unions urge protection | EniChem seeks buyer for bank shareholders

Italian bank trade unions yesterday called on a new government to protect small shareholders against the influence of institutional investors on the boards of Italy's newly pri-

In the last 10 days, the outat Banca Commerciale Ballans and Credito Italiano has led to claims that the state sell-off has concentrated power in the hands of a few institutions, led by Mediobanca, the secretive Milan merchant bank On Tuesday, IIIIIVI new

as chairman, following the unexpected departure of his shareholder meeting. Mr Adler is chairman of Car-

board named Mr Lionello Adler

tiere Burgo, a quoted Italian paper manufacturer owns just need per cent of BCI and has strong links with

The merchant bank is said to have been behind a last-minute decision to remove BCI's former chairman, Mr Sergio Siglienti, from a list of 14 BCI directors proposed in the group's shareholder assembly

for detergent division

Shares in EniChem Augusta, the Italian manufacturer of intermediate chemicals for detergents, rose sharply on the Milan stock market yesterday after lie parent company it would sell its majority stake.

About 84.25 per cent of Eni-Augusta belongs, directly or indirectly, Eni-Chem, the loss-making petrochemicals subsidiary of the state-owned Eni energy and company.

EniChem announced on Tuesday that it had appointed

mergars and acquisitions arm to seek a buyer or buyers for

to seek a cuyer or cuyers for its EniChem Augusta stake.

Yesterday, there was lively activity in the few shares of EniChem Augusta quoted in Milan, with the price rising from 12,820 to 13,178 at the close. At that price, the sale could raise more than 1390bn (\$177m) for the parent company, which is trying to cut debts of about L10,000bil.

Last week, EniChem Augusta reported a net profit Lighton in 1992, on turnover of L788bp, cp 15 per cent.

This second only



Garuda Indonesia US\$50,000,000 Revolving Credit Facility

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> The Sumitomo Trust & Banking Company, Limited, Singapore Branch Tat Lee Bank Limited, Hong Kong Branch

> > Managers

Bank Bumiputra Malaysia Berhad, Hong Kong Branch (RLB) **BRI Finance Limited** Bumi Daya International Finance Limited, Hong Kong Korea Commercial Finance Limited Korea First Bank (Deutschland) GmbH Korea Industrial Leasing Company (Hong Kong) Limited Korea Leasing (Hong Kong) Ltd. The Mitsui Trust & Banking Co., Ltd., Singapore Branch The Sakura Bank, Limited, Singapore Branch Staco International Finance Limited, Hong Kong

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PT Bank Pembangunan Indonesia (Persero), Hong Kong Branch **KEXIM Asia Limited** L.F.C. Far East Limited

February 1994



P.T. Pacific International Finance US\$40,000,000 Transferable Loan Certificate Facility



KEXIM Asia Limited L.F.C. Far East Ltd. Overseas Chinese Commercial Banking Corp., Tainei Westdeutsche Landesbank Girozentrale

Lead Managers

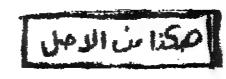
KEXIM Asia Limited London Forfaiting Asia Limited Overseas Chinese Commercial Banking Corp., Taipei Westdeutsche Landesbank Girozentrale

The CNB Leasing (Hong Kong) Limited Bangkok Bank of Commerce, Ltd. Hanil Leasing & Finance (H.K.) Ltd. Korea Industrial Leasing Company (Hong Kong) Limited Korea Leasing (Hong Kong) Ltd.

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April 1994



INTERNATIONAL COMPANIES AND FINANCE

China introduced to new foreigner-friendly exchanges

The SEC has eased regulations to encourage more overseas companies to list shares in the US, writes Patrick Harverson

eign securities, Mr India Boyle, ADR

The points and that it area, its

investors and \$19ba of

non-US equity **By

1992, and figure had \$190bn and, by the end of the decade, it forecast in

The growing hunger im for-

investments in III IE has

caught lie in of management

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ticularly the newly-privatised

companies of Triel Europe

approach nearly \$1,000bn."

corporate trust

r Arthur Levitt, chairman of the Securities and Exchange Commission, is expected to sign memorandum understanding his counterparts today in towards allowing more compaim from that country to list their shares on US stock

The which commits the SEC provide technical to Chinese lators, can be seen in the of a long-running map paign by the more foreign companies in sell IIIII shares in the US. It in lows series of adopted by the designed to the it easier and cheaper for foreign companies tap III US capital memora In lightening the regulatory on prospective foreign the US remains competitive with other important world markets u a mun if capital in foreign issuers. It to ensure that And from III menton for foreign securities not and by We strict reporting eign companies find costly

1-12

Last week's

time-consuming

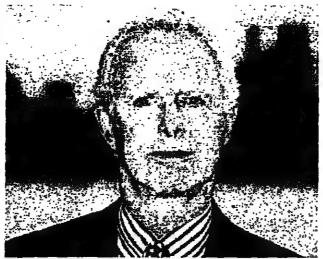
is present temb/loss etaposente prepared in accordance international accounting dards, rather than US ing principles as currently

 allowing more companies use a shorter form of the little standard documentation, which will reduce the man filing the forms; and simplifying ne pro-

registering share issues with

Other, earlier, similar vein have involved broadening the category if allowed to buy and privately-placed securide issued by foreign nies; accommodating foreign reporting practices, which in and installed the miles of UN. style quarterly reports; and granting individual companies exemption from SEC rules erning lim trading is securities immediately if the burnediately in the limit distri-

Linda Quinn, Anthir II the little division of money finance, of the recent changes: "This 🖬 🚻 📷 🖫 mandet etter by the SEC III make clear to foreign US. While information key to accessing the US market, recognise the issue of cost and try to be responsive to the



Arthur Levitt: SEC is committed to helping Chinese regulators

the information being pro-The looking to

foreign needs - it knows that in the past. Un other mischards of United disclosure have deterred many foreign from selling their in US. With fernami hir foreign alacks growing rapidly, the SEC THE WILL DESCRIPTION OF THE REST ket's growth.

There is appearance appearance tite from US barrens by forincapable supplying enough to their capital needs. Consequently, foreign stock issuance in the US running at record levels. According to the financial information group Securities Data, \$2.7bn of common Nucl

and Latin America - find that their domestic markets are

was sold by non-US companies in im first quarter of this year, well up on the the \$1.3bn in the same quarter the total of total in non-US decision. inco abaid to broken this

The one capital markets in not lead the is in land equity line ings in and exchanges. The York Stock Exchange, for example. If some was behind London Stock Exchange its main rival in the global securities markets - in

ondon lists 635 foreign stocks. Excluding the d shares of Canadian companies - which long listed markets and trade much like panies - NYSE III only ill foreign margary stocks. Among Him III markets, the American Exchange just (in are listings common stock, but of ADRs, or American depositary receipts, which bundle individual to US exchanges blamed the SEC's strict reporting requirements for the fact they

behind London. I'm most commonly-cited in the SEC's restrictions is the company share listings in the German and Builte scaret principles differ greatly

from those in the US, cially in that they allow companies disguise the late their earnings perfor-For years, the SEC insisted accounting standards; for years, German and panies

A year however, the SEC and Daimler-Benz, Germany's biggest industrial group, reached compromise that allowed Daimler to the Innorm on the York Sud

Although = the some omising **and thos** by Daimler, ilm company's arrival m III NYSE - MAZET ... breakthrough. The NVSK hoped it wall persuade Swiss companies to seek a US listing. Yet, since Daimler, no other German or seems companies Breeden, SEC chairman when Daimler decided in the III markets, 🛢 not surprised by this lift if

follow-up. "Typically, there 🖪 🚮 a period of longer than a grant from a country in in comwatch [the first company's] experience 🔚 about a year, to the trading in the securities looks like, and the benefits seem in be."

hese days Mr Breeden helps foreign companies
their shares in the US in his capacity as head of the financial services group at Coopers & Lybrand.

NYSE chairman Mr William on, while applauding the SEC's it to make it easier for foreign leasers to the the US markets, still admits to frustration in the in in right direction, but I'd like 🝱 see 🗷 happen faster," 🜬

However, Mr points that Us SEC is not a min for UH stock exchanges. "The SEC's minutes investors." should should in splobal mos to isses disclosure was

Declining oil price hits profits at Chevron

By Patrick Harverson In New York

Chevron has become the latest US oil group to suffer from declining oil prices, with a 14 per cent drop in first-quarter earnings, to \$424m.

After special charges of \$36m environmental remediation and the resolution of certain royalty group posted net income M 388m. or 1614 a 6

Blaming lower oil prices for the earnings decline, Mr Ken Derr, chairman and chief utive, said the group's "crude oil realisations" about \$4 per barrel im than in year's first quarter". He im said temporary stoppages squeezed the group's Miss margins.

The negative impact of lied developments partly by higher production volumes and downstream sales margins from international operations, rising US natural prices. and lower operating and administrative which 📖 🖫 cents a barrel 🕨 \$6.47.

Total group fell s8.3bn, from in in

BCE ahead 15% in first quarter

By Bernard Simon in Toronto

Rising for many telephone services helped BCK. Or Commission International tions holding company, boost first-quarter earnings by 14 per

But BCE, Canada's biggest private-sector company, warned yesterday that regulatory barriers in Canada could slow the convergence of telephone, television and computer technologies which has become high priority of its corporate

The are increasingly nervous in [the min and regulatory] environment," Mr Iller die executive. told the annual mether in Toronto. "They perceive the regulatory in as uncertain, the direction policy as him markets will be to

us as imminen in Occasi First-quarter earnings rose to C\$251m (US\$181.8m) # 74 share, from C\$221m, or 66 gar earlier. Revenues men C\$5bn against

The bulk of the earnings from Canadian telecom-

d Himance

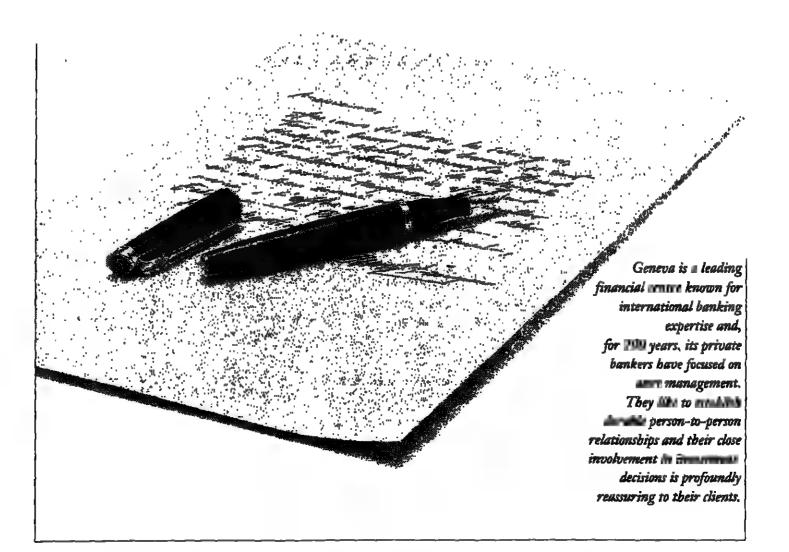
munications, mainly Bell Canada, Ilm country's biggest phone to consolidated earnings, up from C\$132m Land The performance higher sales La growing of optional phone services, growth w access my vices, its payments from long-distance competitors for

access in local BCE's mile include a 58 per mer stake in Northern Tributan, the telephone equipment maker; 20 per cent of Mercury, the UK telephone company; and N per cent of Anne Liment TS-based cable-TV operator.

uted C\$63m of BCE's firstquarter earnings, up from C\$47m. But most of the 1994 contribution came from a C\$51m gain from the sale of a

Mr Wilson said while recent results have been disappointing, BCE has firmly positioned itself in the telecoms business by selling all non-telecom ets. After costly diversification in the early 1990s, Mr Wilson pledged that telecoms is "the only that we intend to pursue".

It is comforting to entrust one's assets to a Geneva private banker.



sells US finance arm By Bernard Simon Northern

Northern Telecom

another step in li restructur-ing by selling its in arm in GE Capital, the fast-growing US financial group challed by Huma

The bis of Northern Teles in Nashville, Tennessee, will US\$600m. Pro-will mainly in mainly in reduce Northern's long-term debt, which are \$1.51bn ile end 🗹 1993.

GE Capital an ambitious expansion strategy in months, ranging from

a \$2.2bn bid for Kemper, the Chicago-based financial mutual-funds group, to the acquisition of Canada's biggest vehicle-leasing company, and an Austrian computer finance

Its assets totalled \$118bn at the end of 1998, and it has a strong balance sheet, having been one of the most consistently profitable US financial more companies.

than \$1bn from sales. In based submarine cable business and a fibre-optic manufacturing plant in Saskatch-

Leisure product sales bolster Bombardier

By Bernard Simon

Bombardier, Canadian transport equipment maker, lifted fiscal IIII earnings by aimost a third, due chiefly to a surge in demand for its recreational energy valuates. ational snow vehicles and

The Montreal-based company's railway rolling-stock business continues to suffer infrom Eurotunnel contract, though this segment is expected to return to The this

The quarterly 11 from 5

Net earnings climbed C\$175.6m (US\$127.2m), or C\$1.12 a share, in the year lanuary 31, from cores or so cents, lanuary 31, from core lanu C\$4,77bn from C\$4.45bn.

Pre-tax earnings from motorised consumer products soared to C\$76.4m from C\$28.6m. The sharp increase was attributed to

motorcycle), ■ revamped line of Ski-Doos (which is a motor-cycle with skis

wheels) income fell (C\$136.5m Although revenues and operating income were unchanged, interest charges rose steeply, reflecting heavy capital invest-

Bombardier's aerospace include in Brothers Northern ireland, the business imaker Lear, and imaker Lear, the Toronto-based commuter

alreraft maker.

Pre-tax
equipment narrowed to from Chile with revenues growing slightly C\$1.3bn.

The company predicted a "slow recovery" in this segment in 1994-95, partly to the settlement reached with Eurotunnel last



In Geneva:

BORDIER & Cie - DARIER HENTSCH & Cie - LOMBARD ODIER & Cie - MIRABAUD & Cie - PICTET & Cie

1 111 1994

"A" share, a dividend of

11 2.40 plu a tax credit

for each CIP, di llend

of 11 1.20 i.e. a ...

dividend of 1 3.60,

of FF 3.65 at a tax

orothe of FF 1.825 i.e.

Coppind Uncrease

The issue of new shares

finked to the transport with

Institut Mérier and the

arghbalian ... Cooper-

(+.25,196)

k in Rhône-Poulenc's

capital to FF 7.874.962.0=1

a gree dividend of

¥Γ 5.475.

for each III III

APPROVAL

OF THE 1993 ACCOUNTS The General Shareholders' Meeting held on April 22, 1994, approved the and allocation of profile for the ITM financial year. Consolidated income FF 962 million. Though profit is slightly down compared with last year, as m result of the difficult economic climate, the Group has nonetheless progressed in reducing its debt and stepping up productivity,

BOARD OF DIRECTORS Shareholders and renewed the mandate of, a should to, ihi Board years: J.R. Fourtou, C. Bébéar, S. Kampf, F. Kourilsky, AGF, BNP, Crédit Lyonnais Im Financière et Immobilière Marcel

The other Board
General Shareholders' Meeting of
December 24, J.M. Bruel, A. Mérieux, Société FIAT France, Société Générale,

TRENDS FOR 1994

The results the stabilisation is the economic conditions, but n Group ор делијае upturn in the European economy

However, by strengthening is strategic operations, productivity improvement programmes and following through in a good position to continue its

MERGER WITH

INSTITUT MERIEUX Shareholders approved IIII merger Institut Mérieux and a la line increase Rhône-Poulenc's capital by FF 1,120,736,250.

The transaction - Rhône-Poulenc to strengthen its health activities, especially in **the** rapidly growing area of preventive medicine. It allows Institut Mérieux, world leader in vaccines, in benefit from it support a Group with financial and research capabilities, in order continue it expansion.

SUCCESSFUL FRIENDLY ACQUISITION Dry about: OF COOPER to be paid from

Shareholders approved acquisition of Cooper (a pharmaceutical product distribution and manufacturing company) and, as ■ result, decided to increase Rhône-Poulenc's capital by FF 414,000,000 in order exchange Cooper shares for Rhône-Poulenc shares.

The transaction will enable Rhône-Poulenc m develop its family medication business and Cooper, which already markets Doliprane® and Vaxigrip® on behalf of Rhône-Poulenc. strengthen position and services for retail pharmacies.

OTHER RESOLUTIONS

The other resolutions and mainly with the anthorisation to buy and sell Rhône-Poulenc shares on the Stock Market, the possibility of a capital increase, notably by I issuance of same us shares, and the authorisation of stock purchases

If you would like to receive: – a summary 🎜 🕩 Amual General Meeting

the minute latter (published quarterly),

- "Rhône-Poulenc in brief", (a summary Manager Annual Report).

- the complete Annual Report,

contact: The Investor Relations service. 2 qual Paul Doumer 92408 Courbevoie cedex France

Tel. (33.1) 47.68.00.97

COMPAGNIE BANCAIRE

FRF 500,000,000 A40% BONDS DUE 1999 with coupon reinvestment option

Common up 4 : 3108708

and conditions of the Bonds, notice is hemby

given that 538
supplementary upon
exchange against
Coupons on account

payment of interest. New total nominal

emount outstanding es of : 30/04/94 : FRF 648 100 000

Principal I ging Agent SOGENAL SOCIETE GENERALE GROUP

APONTMENTS ADVERTMENT

province to the Chica from Westernier & Thursday for hearmalisms edition every? For hearns introduction

Gareth Jones of 972.073.3779

971 873 4054

Avenue Emile Reute LUXEMBOURG





CREDIT NATIONAL

FRF 700,000,000 9.25% BONDS DUE 1999

with coupon reinvestment option

Common Code: 3081249

According to the terms and

conditions of the Bonds, notice is hereby given that 716 supplementary Bonds

have been created upon

nave been created upon exchange against Coupons on account of payment of New total nominal amount outstanding of: 30/04/94:

THE PRINCIPAL PAYING AGENT SOCIENAL SOCIETE GENERALE

GROUP

15. Avenue Emile Reuter
LUXEMBOURG

The Board of Management of Akzo Management N.V. - announces that the Annual Meetics Arnhem April 26, 1994, has distribute for the fiscal year | 1 a dividend = 1 a 6.50 per married share | 1

An interim Albani w NLG 1.50 was make The last state of NLC at 0 per common share, and all withholding tax, will be payable as from May 16, MAN Coupon No. 🔛 of the Company's shares of common to be surrendered in

Paying agents in the United Kingdom:

Bardays Bank PLC BGSS Depository Services 168 Fenchurch Street London EC3P 3HP Midland Securities Service Paying Agency Section 5th Floor Mariner House

Penys Street

London EC3N 4DA

SOCIETE GENERALE FRF 1,000,000,000 25% BONDS DUÉ 1999

with coupon nvestment option

Common Code: 3063054

According to the terms and conditions of the Bonds, notice is hereby given that 951 supplementary Bonds have been created upon exchange against Coupons on account of payment of interest. New total nominal amount outstanding

amount outstanding FRF I 255 700 000

THE PRINCIPAL PAYING

AGENT SOGENAL SOCIETÉ GENERALE

GROUP

15, Emile LUXEMBOURG

U.K. Residents Dividends so payable for U.K. residents will be paid less 15% withholding tax, and U.K. income tax will be deducted from the gross

Residents of other countries For residents of countries other than the United Kingdom with which the Netherlands has concluded a Convention for the Avoidance of Double Taxation, the rate of withholding tax (if any) will be adjusted upon presentation by the authorized depository of the necessary documents (Form 92, etc.). If no such form is submitted, withholding tax at the rate of 25%. United Kingdom tax at the standard rate will be unless are accompanied by

information concerning any of the above mentioned documents may be obtained from Bardays Bank PLC and Midland Securities

Arrihem, April 27, 1984 Aizo Nobel N.V., the Netherlands

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Südwestdeutsche Landesbank litement

collared rate 2004

Notice is hereby given that the notes will bear and 5% per annum from 28 April 1994 to 28 October 1994. Interest payable on 28 October 1994 will mount to US\$254.17 per (IS\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

SKOPBANK (CAYMAN) LIMITED

USD 50,000,000 Currency 1994 in with its property

of the Bonds, notice is hereby given
Period from
34.04.93 until 24.04.94, payable on
the Bonds will bear a rate
of an of 8.792135 morninal

The amount oaveble per 1,000,000 Bonds and USD 224,015.74 to proceeds. With reference to the original USD 50 million.

DKB international pic London Agent Sank

INTERNATIONAL COMPANIES AND FINANCE

Agco clinches Massey takeover

By Andrew Baxter in London and Laurie Morse in Chicago

Agco, the acquisitive US farm machinery group, yesterday clinched its most ambitious deal yet with me takeover of Ferguson, the UK-based group which ■ one of the best-known names in the world tractor industry.

Agco, based near Atlanta, is paying \$310m in cash and 500,000 of its own shares to Massey's parent company, Buffalo-based Varity, which wants to concentrate on its core interests in Perkins diesel engines and Kelsey-Hayes automotive braking systems.

The deal thwarted \$350m offer from a European group of managers led by Mr John Sword, a former chief executive of Massey.

But, as expected, Agoo won the contest because of its close ties with Varity following its 1992 purchase of Massey's North American marketing and distribution operations.

Varity in 1986.

The historic sale ends a long association between Mr Victor Rice, Varity's ebullient chair-man, and the farm equipment industry. Mr Rice led Massey Ferguson, then based in Toronto during its financial restructuring retrench-ments of the late 1970s and early 1980s. The parent company name was changed to

Yesterday's deal was greeted with relief at Massey, whichhas seen Varity's strategic pri-orities changing as it has become more deeply engaged in the automotive industry. "Agco is in the farm equip-

ment business, which is our business," said Mr Dominic Chauvin, Massey's president

The deal will more than double Agco's size, giving it sales of about \$1.5m this year. It will allow Ageo to expand its North American farm equipment distribution network worldwide, and give it a significant European manufacturing base. Massey's last North American factories closed in the 1980s and its remaining plants are at Coventry in the UK and Beauvais, France.

Massey has dealers in 140 countries, which Ageo plans to use to market equipment lines now sold principally in North America.

Mr Chauvin said the deal would reinforce Massey's position in North America, and offer extra opportunities for

stressed that Massey would continue as an entity and as a

Mr Robert Ratliff, Ageo's chairman, said it had agreed to pay a premium to book value for the first time because of the high regard the Massey Ferg trademark commands. Ageo intends to finance the purchase with an equity offering or through subordinated

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Varity said it expected to use the proceeds to reduce debt and invest in high-return high-growth" product programmes at Perkins and Kelsey-Hayes. It said Ageo had negotiated a 10-year supply agreement with Peterboroughbased Perkins, whose engines are fitted on virtually all Massey's products.

June date for Procter & Gamble slips 4% launch of and chief executive, said that fell to 64 cents from 66 cents By Richard Tomkins in New York **Euro Disney** the quarter had been a strong

rights issue

The Euro Disney banks yesterday finalised plans to underwrite a FFr6bn (\$1bn) rights issue as part of the trouhled leisure group's FFr13bn rescue package, and hope shortly to officially launch the

By Alice Rewethorn in Paris

All the 61 international banks belonging to the Euro Disney loan syndicates were asked to participate in the underwriting of the rights issue, which forms a critical

part of the rescue deal.
Walt Disney, the US entertainment company that owns
49 per cent of Euro Disney, is committed to taking up its full entitlement, leaving the banks to organise underwriting for the remaining FFr3.06bn in

The banks, which last week endorsed proposals to waive their entitlement to interest payments from Euro Disney for 18 mouths, have for weeks been in intense discussions over the underwriting arrangements. However, a senior banker involved with the negotiations said that by yesterday the underwriting had been over-subscribed. Calsse des Dépôts, the state-

controlled French financial institution, will be the leading underwriter after Walt Disney, having volunteered to sub-Banque Nationale de Paris and Banque Li-joint heads of the banks' steering counting have offered in take up FFr300m

and FFr200m respectively.

The banks now plan to press shead with the final preparations for the rights issue. The terms of the issue and price of the shares will be announced within the first two weeks of June. The issue is scheduled for completion by July 14 at

BNP and Indosuez are now attempting to secure unani-mons agreement from the banks to authorise the entire FFr13bn renun package, which includes Euro Disney repaying half its FFr20.3bn net debt and Walt Disney waiving entitlement to le from the European company.

A majority of the 61 banks

have already formally accepted the package. BNP and Indosuez originally set a deadline of yesterday for the remaining banks to agree. However, some 10 banks last night had not yet given their agreement, BNP and indosuez to have their approval by early next week.

AMR in PWA deal

AMR, the parent of American Airlines, has demond a morton agreement with Canadian Airlines, an alliand al PWA, through which AMR will make an equity investment ■ C\$246m (US\$178.2m) in Canadian for a one-third economic interest, Reuter reports. The deal is for a comprehen-

sive, 20-year ment and in the first full year Ilm revenue value in AME would be about US\$115m.

the diversified US

manufacturing group, said that

economic in Europe

and Japan and unfavourable

currency fluctuations contin-

ued III hamper its performance

Net income slipped to \$306m,

ur Ti Galli a share, from

\$330m, ur 📆 cents, in the first

I a previously-announced

charge 🖭 \$35m 💆 to

breast-implant litigation were

excluded, earnings would have

All figures adjusted

come in share.

By Frank McGurty In New York

in IIII first quarter.

three months id

Pre-tax operating profits were up 20 per cent from the

Procter & Gamble's recentlyrevealed losses on financial derivatives resulted in a 4 per cent fall in third-quarter net the US consumer products group reported yesterday.

Earlier this month Procter to growth internationally. Gamble said it would be taking Last year the group embarked on a plan to close 30 plants and shed 13,000 jobs to charge of \$102m against quarter to close out two highly-

leveraged Infinite with water contracts that turned sour. Without the charge, which the company described as an unusual item, net earnings by 16 per

Mr Edwin Artzt, chairman

comparable period, he said, partly as a result of cost-cutting measures and partlybecause the group had seen solid unit volume gains in the US and double-digit volume

cut costs and in hrands competition from low-price and own-label products. Sales in latest quarter improved by only 1 per cent to \$7.44bn from \$7.85bn. Earnings

per share, fully diluted and including the \$102m charge,

For the nine months to date, sales fell by 1 per cent to \$22.79bn from \$23.07bn though the company said if the impact of exchange rates were excluded, they would have risen by 3 per cent. Net income for the nine

months was \$1.81km.

Procter & Gamble said comparisons with the previous year's \$563m were not meaningful because the earlier figure had been restated to reflect changes.

Underlying earnings, excluding the \$102m charge, had risen by 13 per cent to \$1.91hn. from \$1.69bn and on the same basis, fully diluted earningsper share had increased to

Zenith Data aims to break even to aid privatisation of Bull

By John Ridding in Paris

Zenith IIII Systems, 🔤 loss-making microcomputer subsidiary of Groupe Bull, the French state-owned computing group, expects a strong increase in sales this year and sins to break even at the operating level, Mr. Jacques Noels, chief executive, said yesterday. An improved financial pertermance at ZDS is seen as an important element of plans to privatise Groupe Bull.

The French company is currently negotiating with indus-try partners which could take stakes in the group as part of the government's plans to reduce its 73 per cent hold-

Mr Noels said that sales should rise by about 30 per cent to \$1.3bn this year, following a strong first-quarter performance in which turnover grew by 78 per cent over the same period in 1993. The strong growth contributed to a 21 per cent increase in sales in the parent company, to FFr6.2bn (\$1.06bn), in the first quarter of

improved sales performance reflected recovery in the US market, where ZDS is bar improved consumer demand for portable computers and the benefits of its strategic rela-tionship with Packard Bell of Last June, ZDS took a 20 per cent stake in Packerd Bell and

According to Mr Noels, the

agreed to supply note book and sub-notebook computers to its partner. In return, ZDS gained access to Packard Bell's marketing and distribution network, which includes 7,000 outlets in the US market. The ZDS chairman said that

he hoped the company would return to profit at an operating level this year, with profits at the net level targeted for 1995. He said that cost-cutting measures, including a reduction in the workforce from about 1,700 to 1,500 by the end of the year, would help achieve this objec-

Mr Noels declined to specify the results achieved by ZDS last but it thought to have be big contributor Groupe Bull's FFr5.07bm loss.

Xerox starts off year with 5% improvement

By Richard Tomkina

Xerox, III document processing reported 5 per car learning in firstquarter net profits from \$125m à THE ago in IIII on the core operations. It all the little would been 21 start tax mall in last year's lim quar-

However, fully district minment processing from ILM M ELM Laborate of a Ill per new literans in Land equity following La June's offering.

European trading holds back 3M

effective last month.

reflect a two-for-one stock split

In spite of solid gains in the

and other Asian markets,

sluggish conditions in Europe

and Japan limited overall

growth in sales volume to 6 per

That level represents

slowdown from the | | |

quarters, Mill volume has

grown by 7 we cent on aver-

The volume gain translated

into a meagre per cent

unit in revenues III

\$3.62bn, as improvement was

limited by the strength of the

dollar and a 2 per cent decline

The group, whose products

in prices worldwide.

Total net income fell from \$189m s \$129m, but Xerox said www comparison not meaningful less last year's figures included \$77m from discontinued operations - mainly a gain on the sale of Van Kampen Merritt, an asset manage

ment company. Mr Paul Allaire, chairman and chief executive, said the increased income from document processing was due to productivity improvements and strong growth in equipment sales The world-wide document

processing workforce declined 4,200 in the first quarter in line with company's restructuring plan announced in

Document processing revenues rose 1 per cent to \$3.27bn - the rise would have been 5 per cent without the effect of exchange rate fluctuations. Revenues from digital products grew 21 per cent net of currency effects, and now repre-sented 19 per cent of revenues. Inflation in Brazil meant foreign currency losses shot up

range from recording tape and

arts supplies III industrial

adhesives and sealants,

that its performance in the US

was encouraging, as it out-

paced the rate of economic

Operating income in the

The results were in line with

In spite of the lacklustre first

quarter, Mr L.D. DeSimone,

chairman and chief executive,

said the company saw no rea-

son to revise its forecast that

1994 earnings would exceed

last year's \$2.91 a share.

home market climbed 13 per

cent, offsetting a slight decline

the expectations of Wall Street,

growth.

relevant interest payment date 25 July 1994 will amount to \$66.44 per \$5,000 note and \$1,328.85 per \$100,000 note.

US\$200,000,600 Floating rate notes due October 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 28 April 1994 to 28 October 1994 the rate of interest on the notes will be 4.50% per annum.

Agent: Morgan Guaranty ...

JPMorgan

European Bank for Reconstruction and Development-US\$150,000,000 Collared floating rate notes due 2002 Notice is hereby given that the rate of interest has been determined by Credit Satsse. Financial Products as 5% per ameum for the period from 28 April 1994 to 28 October 1894, Interest payable on 28 October 1994 will amount

BRISTOL & WEST

Floating rate notes

£150,000,000

to US\$25.42 per US\$1,000 note; US\$254.17 per US\$10,000 note

Placel agent: Morgan Guaranty Trust Company

JPMergan-

1/55100.000 note:

due 1996 Notice is hereby given that the notes will bear interest at 5.50% per annum from 26 April 1994 to 26 July 1994, Interest payable on 26 July 1994 will amount to £137.12 per £10,000 note and \$1,371.23 per \$100,000

Agent: Morgan Guaranty
Trust Company JPMorgan ...

ALLIANCE - LEICESTER Alliance & Leicester

000,000,0002 Floating rate notes 1994 For the three months 26 April 1994 to 26 July 1994 the notes will bear interest at 5.33% per annum. Interest payable on the

Building Society

Agent: Morgan Guaranty Trust Company

JPMorgan



The Kingdom of Belgium

The interest payable on the relevant interest payment date. 28 October 1994 will amount to US\$5,718.75 per US\$250,000

Trust Company

FINANCIAL TIMES THURSDAY APRIL 28 1994

INTERNATIONAL COMPANIES AND FINANCE

US power behind the telephone

Nynex Systems, principal Systems subsidiary of Nynex Corporation, the US telecoms yester-day stole the march on its competitors and announced plans to LianTong cations, China's ond telephone operator, on its future development.

LianTong, which main beneficiary the ministry of post and telecom-municallins' domestic telemonopoly last December, to become a nationwide provider 📈 📂 services in China within II para

Foreign equity participation in the telecoms market not permitted, but Nynex well benefit from relaxation in policy. It structure will be sructure with the second carrier, which has ambitions control around cent the main-land's

Although China back plans develop the try's telecoms infrastructure

CRA warns

it may fail

results

to maintain

By Nikki Talt in Melbourne

CRA, the Australian mining

BTZ of MI UK holds

warned ii was unlikely

match in the current year.

told annual meeting in Melbourne and "if metal

prices and currencies remain

as they are at present there

will be a substantial reduction in sales revenue in 1994, com-

pered with last year, making

it difficult to come near the 1993 level of profit from operations in 1994". Last year, CRA saw sales revenue of A35.93bn

(US\$4.17bn) and an operating profit before tax of A\$1.06bn,

up from A\$730.7m in the previ-

ous year. Mr Uhrig said that, while the year "had started fairly strongly," coal profits had been hit by recent hadus-

sold to Japan," he
The company, has
been critical of Australian

federal government's native

title legislation and warned

that this would drive exploration activity overseas, also said that it expected to concentrate around 70 per cent of its

exploration efforts in Australia this year, compared with around 80 per cent last

Directors came under fire from an Indonesian represen-tative, who queried the ade-

quacy compensation

ments being paid to local in project areas there and the provision of electricity

NEW ISSUE April 26, 1994

shots huvers.

Mr John Uhrig, chairman,

2000, from the 100m originally planned, still be Beijing will be There are currently around

in China.

interconnecting operated by the power and railways ministries. The rail telecoms network the largest "private" net-

in China.
In addition, they will study

technologies IIII

deploy dinnel telecoms systems, and as manufactured

Nynex Network Systems will be advising an emerging Chinese network, writes Simon Holberton

three central government departments - electronics, power, and railways. The latter extensive "pri-vate" telecoms networks throughout China.

Y600m (\$5.8m), but much through equipment credits if II H to its ambitious growth plans, according to Nynex

Nynex and the ministry of electronics industry (MEI) will said both parties would benefit "testing IIII century munications services".

utive managing director, greater China, said China was a special position in being the consider introducing advanced technology solution hasic telecoms ne

of providing a system capable of providing tele-phony, video on demand and karaoke is not much more expensive than a system pro-viding a basic telephone service. I longevity of the system - 2 30 to 50 Initially, however, the Nynex/MEI study bow to connect the rail and

power ministries' telecoms networks to see if they could be used as the foundation for the telecoms : While LianTong has approved 🖿 offer. Approval given for excess capacity on the rail network to

Kia considers supply deal

Kia Motors of South Korea is considering supplying Ford of the US and Mazda of Japan, its two largest shareholders, with

Under the proposed arrangement, Kia would start shipping Sportage vehicles to Ford and Mazda later this year for sale in the US and Japan under

their own badges.

In addition, Ford would assemble the Sportage in Australia and Taiwan from knockdown kits supplied by Kia, while Mazda would do the same in south-east Asia. The But proposal being

discribation recovers in the US fain year, with the two makes products being ! Sportage and the Sephia compact Industry analysts predict The Sportage could be per-ticularly popular in US, Man, is received tol believe, in colors and by Cartini Materi Gio

Sportage 🗷 📖 helping flar export from the works Europe, with Sephia. On Tuesday Fe in the that it planned

end of the year at its factory in

Samsung defies car plant report

By John Burton

production capacity.

san and Toyota on the supply

Hyundai, Kia and Daewoo have also expressed opposition to Samsung's entry, claiming it would severely disrupt the Korean motor industry. The government may try to

expected to file an application The statement followed a with the ministry of trade and industry next month.

import request if it is the national economy.

The report by in firm

Institute for Industrial Economics Trade LILLY is associated with the block Samsung. It was commisbile Manufacturers' Associa-

industry. It would also leed to imports in Julia car components, harming li-trade

Lion Nathan posts 42% increase

By Terry Half in Weltington

Lion Nathan, the 📂 Zealand brewing group, yesterday reported a line in tax-paid profits to NZ\$113m February helped by improving to head from

and water to villagers. CRA, he told, paid "what proper and appropriate for the people, and the situations they are in." Mr Douglas Myers, and profits from Australian subsid-

ing September and October, during industrial trouble that cut production. He said market confident profits Wall share had recovered in the last quarter, although mari (Remai in the full

problems were by fall in the mail had increased its market share of the beer market to 59.3 per cent, against the Singapore Breweries-Heineken joint ven-

Due April 29, 2004

ture which recently gained control of IIII Group, Lion relation leading competitor. Mr Myers Mil III

THE before any mustul The interim dividend from retained earnings is being lifted by 1 cent to 7.5 cents DOM: Earnings per share were 20,6 cents, against 17.3 cents.

> ARTAL GROUP S.A. 39, boolerard Royal L-2405 LUJUKMENOURG

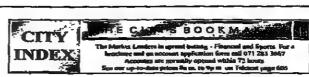
of ARTAL GROUP S.A., will be held at the head office of Sangar de Laxenburg S.A., 14, loaderard Royal, on lay May 17th 1994 at 15.00 p.m.

r to discuss the following m Report of the Board of Directors for the gerical custof December 31st 197).

Approval of the Assemb Accounts as at

Holders of houser share excidentes have as deposit their shares no later than May 13th 1994 at Bouque de Laxambourg S.A. acatany

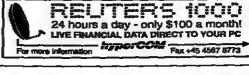
LONDON STOCK **EXCHANGE DEALINGS** The Relation of the State of the Participant of the The Regardity materies compared to according to the volume of braiding to the volume of braiding to tendent exacts registered by the Stock Enthurge deal in work coding on work to Trians the daming plan plans for Stock, E will make be included in the following

















systems, in

Nynez it

and the MEI study the that plan China. Mr Joseph Farina, president Nynex Network Systems, at Im forefront of MM related by many till effective. end Mar Mas it will network expanding distribution network in the US. The musual establishing a

By John Burton in Secui

its Sportage four-wheel-drive sports utility vehicle.

to annually II Germany in co-operation with Karmann and Mazda, with hold

10 gars been seed to your man of respectively, initially Sportage In year. Kia laurel arm request, saying of Man sportage while could not meet their Manual The many a now reconrequest holding negotia-

royalty payments.

If it accepts the proposal, Kia would boost production of the Sportage to 100,000 units by the



Samsung, one of South Korea's largest conglomerates, has said it will ahead with the production of passenger cars in spite of possible government

try-wide stoppages called to protest III price agree-it reached the Australian producers and Jap-It announced that it would start building a factory for pas-senger cars in July at a yet undetermined site and begin producing vehicles at the end "The mill three quarters of 1997, making it the country's will feel the impact of lower fifth car company. prices in iron ore and coal

report on Tuesday by a state research institute warning that Samsung's entry into the car industry could lead to excess Samsung Heavy Industries is

holding negotiations with Nisof vehicle technology. Korea's big three carmakers

block Samsung's proposed car project by turning down its application for the import of foreign technology. Samsung is

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The ministry be the right in advantages, including

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Preeminent in Central & Eastern Europe

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Acquisition of a strategic

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Sale of a majority stake to Cevap Slovakia s.z.o.

OLMEX

Kanas -Butispost - Wersey - Prague - Bratislava - Bolla - Nest-Yerk - Condon:

Squarters, A-1011 Vienna, Dr.-Karl Linger-Ring 12, Tel. (131) 531 84; Petr (131) 832 92-60

has acquired 40% of the common stock of

Petron Corporation

from

Philippine National Oil Company

The undersigned acted un financial advisor Saudi Arabian Oil Company (Saudi Aramco)

JPMorgan

March 1994

FannieMae \$500,000,000 7.65% Debentures Dated April 29, 1994

interest payable on 1 1994 semiannually Series SM-2004-E Cusip No. 31359C AR6 Callable on or after April 3 1997 Price 99.75%

The debentures of April 29, 2004 are redeemable on or after April 29, 1997. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100% of the principal amount redeemed, plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association according to a composition organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.). The debentures, together with any interest thereon, are not guaranteed by the United Status and do not constitute a debt or obligation of the United States or of any agency or instrumental thereof other than Fannie Mass.

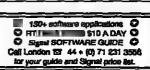
The offering is made by the Federal National Mortgage Association through its Senior Vice President and Tressurer with the assistance of a nationwide Salling Group of racognized Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

> Linda K. Knight Senior Vice President and Tressurer

3900 Wisconsin Avenue, N.W., Washington, D.C. 20018
This announcement appears as a master of record only. This announcement is sitter an offer to sell nor a solicitation of an offer to buy any of the Debantures.







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Bundesbank repo rate cut prompts European rally

By Sara Webb in London and Frank McGurty in New York

European government bond markets rallied yesterday, helped by the Bundesbank's decision to lower its repo rate by a further 11 basis points to 5.47 per cent.

GOVERNMENT BONDS

But market participants said they did not expect to see the German central bank follow up its repo move with further cuts in the key discount and Lombard interest rates.

The Bundesbank accepted bids amounting to DM55.1bn in its latest round of 13-day securities repurchase agreements at rates of 5.47 per cent and

The bund market remained firm on the news, and the Liffe bund futures contract, which opened at 94.66, traded from a low of 94.52 to a late afternoon high of 95.12.

The bond markets see that (11 basis point repo cut) as reasonably generous," said Mr Adrian James, bond analyst at NatWest Capital Markets.

Mr Reimat Jochimsen, Bundesbank council member, was quoted as saying that the Ger-man central bank did not have to worry about any special inflationary factors at present. However, he added that the trend in M3 money supply growth made it difficult to make decisions on interest

German M3 grew at an ann-

February, way above the Bundeshank's target growth range

of I to I per cent. government bond prices followed the German bund market, as the rate cut raised hopes that the Bank of France may lower its intervention rate today.

■ UK gilts slipped back in the wake of the Bank of England's auction yesterday, reflecting disappointment at the cover ratio, but the market later recovered to close little changed on 🜃 day.

£2bn of the 6 per cent stock due 1999 at an average price of 98.23, corresponding to a yield

The Bank of England sold

of 7.46 per cent. The lowest accepted bid was

(yielding 7.44 per cent). The cover ratio, which is the ratio of total bids to the amount of stock actually sold, was 1.7 times, which dealers said was

below expectations. The gilt market fell back immediately after the auction results were announced, and the auction stock traded down to about 93.12 in the afternoon before recovering.

The Liffe gilt futures contract opened at 107.07 and fell to a low of 106.13, but then climbed back to settle at 106.27, almost unchanged on the previous day's close.

In the US, trading in Treasury bonds was suspended as said that if GDP comes in the country observed a day of mourning in honour of former are likely to jump and the yield

above, down from last week's ualised rate of 15.2 per cent in and the highest bid was 93.26 died at the weekend. Treasury could test the 7.00 ner The more positive tone estab-

lished over the past week is likely to be tested this morning when the commerce department is scheduled to release its preliminary estimate of firstquarter CDP

Forecasts centred on a growth rate of 3.4 per cent in weaker than expected ecoreal terms, although several economists were expecting the figure of less than 3 per cent. Many of them had shaved a half percentage point from their earlier forecasts a fortnight ago, when the government revealed a big decline in

Mr Jack McIntyre, an analyst at Technical Data in Boston, below per cent, band prices

NEW INTERNATIONAL BOND ISSUES

cent mark. At Tuesday's close; the long bond was yielding 7.10

■ Japanese government bonds ended close to the highs of the day, buoyed by the strength of the currency and the release of nomic data.

Dealers said the market tone remained firm, with the Japanese currency-trading-at around Y108 to the dollar, and the release of retail sales figures - which were down 3 per cent year-on-year - showed that consumer demand remained poor. The June futures contract opened at 111.94 and reached a high of 112.48, ending Tokyo trading at

> than or more than one year are likely to be expanded to three

EC may widen derivatives rules

By Tracy Corrigan

The European Commission may modify its solvency ratio directive so that it will cover a. broader range of derivative instruments.

Mr Paolo Clarotti, head of banking and financial institutions at the Commission, said the changes "will increase the charges to banks for so-called off-balance sheet risk"...

Currently, foreign exchange and interest rate derivatives are covered under the solvency ratio directive. In the future, equity, metal and other commodity derivatives may also be covered. In addition, the two levels of capital required for derivatives maturing in IIII categories: less than one year, one to five years, and more than five years.

In addition, the scope for netting - which allows banks to offset exposure to the same Tales and the control of the control

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counterparty - will be expan-The EC solvency ratio directive was issued in July 1988, in conjunction with the Basie

Committee's rolings on solvency ratios. The Basic Committee is currently working on new rules for market risk, but this work is likely to take considerably longer to complete. These rules force banks to set aside capital to cover various types of

Mr Clarotti also said that he would head a working group on derivatives to be set up by the Commission in June. The group, which will include bankers from various member states, will look into the risks to the financial markets posed by derivatives.

S Korean convertible sector goars

South Korean companies issued Won491bn in convertible bonds in the first quarter of this year, against Won398.2bn for all of 1993, the Supervisory Board said, reports from Seoul. In they issued convertible

In April, South companies planned to ency tilds bonds totalling Won298bn, will bring four-month to Won789bn, Analysts expect such Won2,000bn Won 3,000bn le all e

The local and invariant by companies = tit costs, as they normally

Good demand for Elf Aquitaine's FFr1.5bn issue

By Conner Middelmann

With the US Treasuries market for a national day of mourning for former US President Richard Nixon, activity was thin and only a handful of the sluggish

INTERNATIONAL BONDS

The day's largest deal was a FFr1.5bn issue of 10-year 7 per ionale Elf Aquitaine. According to a syndicate official at lead manager handled light brills the paper met demand

outstanding issue December by another Eculoom was Ecusoom. The deal muted response, with some dealers arguing that coupon compared tall

paper, such as the European Bank for Reconstruction and

year bonds.

Noodle giant PT Indofood Sukses Makmur, a member of the country's largest conglomerate, the Salim group, plans to go public on July 7 by floating 21m shares or 2.75 per cent of its enlarged share capital, Ren-

Indofood issued \$500m of exchangeable bonds due in late March via UBS which up coupon of 3.5 per cent in the first year, 5 per cent in the second year and 6 per cent in the third year. The bonds are convertible to Indofood shares eight months after approval by the capital market supervisory agency (Bapepam). A full conversion would represent about 18 per cent of the

- on credit-watch with nega-tive implications. About \$2.9km of long-term debt is affected. The man follows the untrainment that BAT company's paid-up capital.

Standard & Poor's has Industries plans acquire American Tobacco for \$1bn in placed its AA- and and A-1 ratings of BAT Capital Corpora-

emetional Finance Corp.(s) teublehi Corp. Finance(b) ENCH FRANCS Siáté Nationale El Al Crédit Local de Franceid AUSTRALIAN DOLLARS National Australia Bank Final terms and non-cellable unless stated. The yield spread (over relevant government bond) at launch is supplied by the limit manager. R: fixed re-offer price; fees are shown at the re-offer level, a) Fungible with Y40bn. Plus 2 days accrued, b) Short fet coupon.

a) Fungible with Ecu300m. Plus 86 days accrued.

rating on British-American US tobacco market which is Tobacco Investments - all currently facing a number of guaranteed by BAT Industries challenging issues," the agency

> placed AA- claims-paying ability rating of Eagle Star Insurance Company and III AA- financial strength rating of Eagle Star Life Assurance Company on credit-watch with Historically, a key factor in

both insurance company rat-

1 Up w years (23) 2 5-15 years (3) 3 15 years (3)

PT-ACTUARIES FIXED INTEREST INDICES

+0.18 +0.24 +0.82 +0.15

145.58 188.56 142.68

Wed Apr 27

123,10

commitment of BAT, their ultimate parent, to financial services, and its provision of tangible support and maintenance of strong capital at the Eagle Star group, S&P noted. "Any material diminution of BAT's financial flexibility may affect its ability or willingness to continue to provide similar levels of support to the insurance group going forward," it said.

1.88 1.82 2.29

AM II yrs CM III yrs

CBoT in Globex move

By Laurie Morse in Chicago

The Chicago Board of Trade is negotiating extend its participation in Globex, the electronic trading system, even as it explores alternatives for

after-hours trading.
The futures exchange, which earlier this month voted not to. continue its Globez partnership with Reuters, the Chicago Mercantile Exchange and Matif, was due to drop off. Globez trading screens today. However, the CBoT and the CME are under pressure from their member-firms to reach a compromise. The CBoT has said it would develop its own local after-hours trading system, but it would not be available until late summer.

Globex customers hope at least to keep the CBoT on line until an alternative is avail-

7.88

7.60

7.07

Apr 27 Apr. 26 . Yr. ago

able, "We'd love to see no time in the dark (in CBoT T-bonds)," said Mr I in Benjamin, a managing director of Smith Barney Shearson in Chi-

A statement issued jointly by the CME, Matif and Reuters late on Tuesday said: "At the request of the CBoT, (we) are prepared to offer an extensionof the period for listing the CBoT's instruments on Glober until May 20 1994. This offer is: made in view of the overwhelming support for Globex by members and customers and their desire for the CBoT to reverse its decision to withdraw from Glober." Mr Patrick Arbor, CBoT chairman, said the extension had not been agreed upon. They've set a price tag (for the extension) that we haven't agreed to," he

Apr 27 - Apr 26 . Yr. ago : Apr 27 - Apr 28- Yr. ago

7.74 7.76 7.84 7.86 7.90 7.56 100 7.92 8.37 8.18 8.15 8.85 100 7.92 8.40 8.07 8.08 8.70

Apr 27 Apr 25, Yr. ago

buy with some dealers arguing that coupon compared to coupon coupon compared to coupon co	ings of BAT Capital Corpora- tion, A-1 rating on BAT Inter- national Finance and AA- units extremely competitive
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Rights issue launched towards \$450m Canteen Corporation acquisition

Compass seeks funds for US purchase via 160p placing price

Widen

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-- 85%

AND MOVES

TO THE STATE OF

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Compass Group, the catering and healthcare concern, yesterday launched a rights issue to raise almost £146m towards the cost of buying the third biggest

The purchase is Canteen Corporation, in South Carolina, for 1993 proan operating income of \$38m on turnover of \$1bn.

The balance of the payment will come from new bank facilities of \$175m from Nations-Bank of Math Carolina, and from Westmin-Hilly Blook

The acquisition will leave the with forma negative net of Mr Francis Mackay, chief said yesterday from the acquisition — "a —— " Glober m opportunity to buy into the market III a price IIII.

Compass alm manual 28 per cent rim in pre-tax profin the III months from to make turnover thank is per feel at 1941.htm

(£209.4m). Mr Mackay said all all group's acquisitions performed "extremely was and we haven't lost a single con-

Earnings per share rose from 8.60 to 8.8p. The interim delicud is increased from 2.115p to 2.31p, and the group is forecasting a final of 45p on the enlarged

capital following the rights ssue.
The shares yesterday fell further op to 310p following a fall of 13p on Tuesday news of the impending US deal

emerged. Last July Compass, has grown has a £167m manbuy-out Grand
Metropolitan in Grand
to market capitalisation 2570m, bought me airport restaurant and contract catering business of SAS Service Partner, a subsidiary of the Scandinavian sir-

financed through a 6-for-19 rights issue at 420p.

The call, also on basis, is priced is underwritten by Morgan Grenfell. The land is III. new ordinary shares will raise £145.9m The directors will taking their rights, amounting 1.51m MITTEL Canteen II being wir by

Plagstar, owner taurant chains, including the Denny's hard bars. Flagstar, listed Nasdaq, incurred \$1.4bn goodwill write-off,

The group, and the ballo of debt, is 67 per cent owned by Kohlberg Roberts, the Wall buy-out special-

Mr Mackay more than 1 10 was essentially 1 11s



Francis Mackay (left) and Milke Bailey: one-off opportunity to buy into world's largest fruit trailed at a sendille price

acquisition would immediately enhance earnings per share. He was a land of the Comwould be with to III. margins I wear's III the level in 1990

SHAWING IN INCIDENCE INC.

Open systems telephony is

expected to be one of the fast-

growing telecommunica-

equipment in

Interconnect's 3000 Digital

Hybrid is Europe's first

open system Private Automatic

Branch Exchange and the acquisition will significantly

strengthen Securior Telecom's

position in the emerging mar-

in limit over-dependency and industry accounts, and needed in in drawn towards the growing, college, hospital and

of management, or notched

up a live of salaria it had alle

Following acquisition Compass have more 50,000 employees, double the

new US management of Can-teen, under the supervision of Mr Mike Bailey, who joined Compass 12 months ago as managing director of the brand

management arm. Compose and Flagstar have made a US tax election under which both parties have agreed to capitalise goodwill over 15 years. This was worth \$150m to Compose, or \$10m a year, and would leave it with an effective US tax charge of 12 per cent. Mr Mackay said the high leverage incurred under the deal was appropriate as Canteen was cash generative. Interest cover, 12 times at the end of the half-year, would fall to 5.8 times but would start to recover quickly.

The City, which had thought

Compass would concentrate on expansion in Europe, was sur-prised at the sudden switch of the group's sights to the US.

Mr Mackay said the group would continue to expand in Europe organically. "We are determined to grow a sizeable business in Europe in the next three or four years", he said, adding that the US deal was a one-off opportunity to enter "a great market place without paying a premium".

The EGM to approve the rights issue will be on May 13. Compass expects to complete the acquisition on June 17.

The placing will raise £17m Shares in GRT, the bus and net of expenses for the company. Of this £10.6m will be used to repay bank borrowcoach operator which is com-ing to market through a plac-It will retain the relatively

ing with institutional investors, were priced yesterday at 160p, valuing the Aberdeen-based group at £57.2m.

A total of 13.7m shares, representing just over 36 per cent of the expanded capital, are being placed by James Capel of which 11.25m will be placed on behalf of the company. The management and

employees IIII expected by about M. avv ings, and the balance will help finance future investments and

GRT, which man local her and mainly in the north-east and central belt of Scotland, as well as Leicester and Northampton, is one of the the fastest growing operators in the industry.

In the five years since its formation through a management buy-out of Grampian Regional

GRT valued at £57m

takings, the business has grown 242 buses in Aberdeen to buses in main in

The prospectus, which that operating profits in the 52 March 26 increased from £3.8m to £5m. on turnover of £39.7m

The figures include ini-from Northampton Transport, which was acquired in October and CityBus, acquired in

Data and Research Services coming to market at £39m

MacArthur, company's

financial adviser, and under-

by Beeson Gregory, its

DRS has been immirred in

capture - getting

information into computer

system without I use of key-

capture bureau, but

profitability

rapidly 10 1990 when it

its own design of optical

mark matters and data

The progressy started as a

Data and Research Services is coming to the market by way of a placing which values the automated data capture specialist at 239.2m

Some 13.64m ordinary shares are being placed at 110p each, representing 38 per cent of the enlarged share capital.

Some 215m is being raised before expenses. About 50 per cent of the proceeds are expec-ted to be available to exploit possible acquisitions in the data capture industry. They will also be used to fund market research and technology development necessary for

DRS to explore new areas for

and pre-tax profits

23m. In profits non-recurring operating hard musicipal in 22, 55 and 10 per their all intricers per pertively. At the placing price, earnings per man in the fill 6.76p give p/e multiple of 16.3.

The company's market education, where it equipment in capture lyse handwritten "ticks" on forms. It developed reading had to differentiate between faint many logging equipment to utilities.

Dealings in the shares are expected to begin on May 5.

Interconnect purchase boosts Securicor communications side

Paul Taylor

Securicor, the security, perceis and communications group, has further strengthened in communications division through the acquisition Interconnect, a small supplier telecommunications equipment.

Securicor declined to reveal the purchase price. But Mr Ed Hough, Securicor Communications's chief executive, said the "a key move in

as strategic plan in heads leading supple in the international business

Interconnect, was being merged with Securicor Telecoms subsidiary, recognised leader in the field of telephone systems allow the easier integration of personal computer Local Area Networks and telephone

Unlike proprietary systems, systems equipment is £59m in placing stage

Fleming Indian raises

Fleming Indian Investment Trust, the first III listed investment trust to spe-cialise in India, has raised 259m in the placing stage of its launch. A further 90.8m shares at 100p each - with

attached on a 1-for-5 basis are available through a public offer, closing on May 18. The trust's target is to raise about \$100m. However, recent man launches

have tended to receive a fairly small proportion ... from private United

The fund will be managed from Hong Kong by the team already responsible in the JF India unit trust, a Hong in the listed had run by make Fleming the sister company of Fleming Investment Management. Jardine Fleming also has 18 analysis in Bombay.

The UK fund will be invested via Mauritius, to take advantage of the tax treaty between Mauritius III IIII

CFS meets forecast

Computerised Financial Solutions, the computer services company, reported for 1993, 237,109. The in line with the USM in February. Turnover improved from

£3.22m to 1114 Mr Alfred Stein, chairman, said that results for the first half of the present year would be restrained by development

DIVIDENDS ANNOUNCED Total for Date of Abtrust New Thal.....fin 5.175t © Oro Mining ... Co Covert Strategic June 23 July 1 June 16 June 24 0.2 3.65 1.55‡ Septish Net ... July 7 July 1 June 18

Dividends shown perce per share not except where otherwise attent. †On increased capital. "Equivalent after allowing for sorip lesus. \$\$\$econd interim: makes 5.3p to date. \$\$econd interim: makes 5.1p to date.

BANCA DI ROMA

in secondary, with the terms and conditions of the Receipts, the Interest rate for the period 29th April, 1994 to 31st October, 1994 has been fixed at

6.1875% per annum. The interest psychle on 31st October, 1894 against Coupon No III will be ECU 317.97 per ECU 10,000 ECU 7,949.22 ECU 250,000

Principal Paying and Agent Bank ROYAL BANK OF CANADA THE ROYAL BANK OF CANADA U.S. \$350,000,000 Floating Rate

In accordance with the Terms and Conditions of the Debantume, the Interest rate for the period 29th 4pril, 1984 to 3'let May, 1984 fass seen fixed at 49th per ennum. In 3'let May, 1984 Interest of U.S. 12,655555 per U.S. \$1,000 nominal trocket of the Debantume will be due for reconstruct of the Debantume will be due for reconstruct. Seyment. The role of interest for the seriod commencing Stat May, 1994 will be determined on 28th May,

Agent Bank and Principal Paying Agent ROYAL BANK OF CANADA EUROPE LIMITED

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WARDLEY GLOBAL SELECTION legistered office: 7, rus du Marché-aux-Herbet L-1728 Luxembourg CONVENING NOTICE

The signal-toldare of WARDLBY GLOBAL SELECTION are hereby command to attend as essected any expension meeting of starcholders to be held on 9th May 1994 at 4.30 p.m. at 7 pac do manufactured to the believing agender.

L. Decidos to change its states of the Company from WARDLBY GLOBAL SELECTION in RESC GLOBAL SELECTION in RESC GLOBAL SELECTION of the Articles.

respective came in the bolders of shares of any other are varied vin-h-vis those of another class, a decision of a class meeting shall be subject to a quorant of one half of the shares of that class present or represented and a majority decision of two thirds; to assend the investment restrictions so as so limit the restrictions to what is required under all applicable laws; and in periodicis;

As "Sligible State" shall mean a member state of the Organization for the Recognition and Development (OECO'), and all other countries of Button, North America and South America, Africa, Asia and Australasia;

to delete imment restrictions ((b), 1(c) (j, 1(d), 2, 2, 5, 6, 7, 8, 11, 18 ad 19 farm the Articles, one they remain applicable to the Company and are still outlined in the Company are prospective. to delets investigant restrictions 9, 10, 12, 13, 14, 15, 16, 17, 20 and 21 as they are no longer required by applicable inters; to add also following investment contaction to the Agifelian:

Formit any deposit of Cash to be used orth any encapeuty appointed (a) to carry out the administrative husiness of the Conquery or (b) to manage the portiolio investments of the Conquery or (c) to act as the distributor of states or (d) to act as Envestment Advisor in adultion to the Conquery or particle investments or with any Connected Person of any such company unless such of Connected Person allows interest on such deposit at a rate which is not less than the preventing rate for a deposit of a simpler amount and for the same to provide that the "perhana dissipption sydde" shall be appainted by the general mosting

to account on the factor of processing the same in excess of 10% of the net aways used the another for which todays for applications have been too two, are writ; the applications have been too two, are writ;

approximate some scores, are some, as some, as provide for the possibility for the board to decide on the sedemation of all the Company's absence, the terrelession of a class on the recepts of a class with another class of the Company or with another Lacombourg UCTS, in case the starts of the Company or of the relevant class lift before a determination of anisation of one case the board decease, it appropriates to the tights of the explanation at lacombourg the company or the relevant class are if the Board docum it to be in the best interests of the observation. g) to exclude the advantaments and marketing expenses will be lightlished to be begat by the 30 examps on management of the analysis of the description of the d

to replace the 75% amposity were convently required for an amendance of the Assicles by a resignity of two third of the shares prepare or represented at a general steering of shortharders; to delete from the Articles the prohibition on the Custodian, Manager, Invasional Manager, Domichiney Agent and their Consocial Parsons, from voting at a meeting of shortharders when they have a material interest in the resolution to be interes:

sform the navalaciony in the Articles to the terminology would be the Company's own recass in respect to dealing and affecting prices. Resolutions on the above agends will require a querous of half of the sturen insued and constructing and a majority of 75 per cost of the abuves present or represented at the traceing. Is notice to participate in the meeting, the holders of borner shares must deposit their shares at the office of HSBC favestanent Funds Laxenshoung SA, 7 rat die Marché-mus-Harbot, L1728 Laxenshoung by not inter them 5 year on 6th Mary 1994. Propries will be asset to registered sharesholders by smill.

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The Board of Management of Akzo Nobel N.V. — formerly Akzo N.V. — announces that on April 26, 1994, the results for the first quarter 1994 were published. Copies of this report may be obtained from the London Paying Agents:

Barctays Basik PLC BGSS Depository Services 166 Fenchurch Street London EC3P 3HP

Midland Securities Service Paying Agency Section 5th Floor Mariner House

or from the offices of Alizo Nobel N.V. Veiperweg 76 P.O. ILL 9300 6800 S Arnhem

Pepys Street London EC3N 4DA

Amhem, April 27, 1984

Akzo Nobel N.V.,

THE COUNTRICATIVE BANK

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th April, 1994 to 26th July, 1994 the following information will apply.

1. Rate of Interest: 2. Amount payable on Payment Date: £68.56

Per £5,000 nominal or Per E50,000 nominal

51/4% per annum

3. Interest Payment Date:

26th July, 11th

Bank M America International Limited

The Co-operative Bank plc

Encape regularly read the Pheatolal Three, and 72% counter the FT to be west important or world to their west." 18% of all Souter European Scotlands plo read the Phonesial Thomas leave

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LEGAL NOTICES

FALMOUTH DEVELOPMENTS LIMITED NAME OF PARTIES AND ADMINISTRATION OF STREET CONTROL STREET, AND A STREET CO. STREET, AND A STREET CO. STREET, AND ASSESSMENT OF STREET, AND ASSESSM MEChy Real Landon (C1724)

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John Assistance Sections: 0,000, and 0,007, a

FAREGATE LUMITED Name of portion appointing administrating specific Countries facility and an among CCE

Brixton **Estate ANNUAL RESULTS 1993** 1993

1992 £000's £000's Net Rental Income 60,200 55,229 Profit by Taxation 30,481 28,538

Earnings per share 12.73p 11.66p Value 168p 192p www share Value of investment £806m £679m properties

6.8% increase in profit before tax. 8.4% decrease in earnings per share. 14.3% increase in not asset value per share. Pinal dividend of 5.175p per Ordinary Share

9.0% increase in net rental income.

year of 8.00p per share - an increase of 4.3% The above figures constitute an abridged version of the year's results. The accounts, which carry an unqualified sudit report, will be sent to copies may cover the frequency secretary at the Registered Office of the Company, 22-24 fly Place, London ECIN 67Q. They will be filed with the Registrar of Companies following the Assemt General Mosting to be hald on 28th Aure 1984.

proposed, making a total dividend for the



GOLDSTAR CO., LTD. U.S. \$30,000,000 Floating Rate Notes Due 2000

Unconditionally and irrevocably guaranteed by LUCKY, LTD. Interest Rate: 51/46 p.a. (Min. Rate)

> Interest Period: 29th April, 1994 to 31st October, Interest Amount per U.S. \$11770 Note due 31st October, 199 U.S. \$269.79

Interest Amount per U.S. \$100,000 Note 31st October, U.S. \$2,697.92

Agent Bank Co., Limited

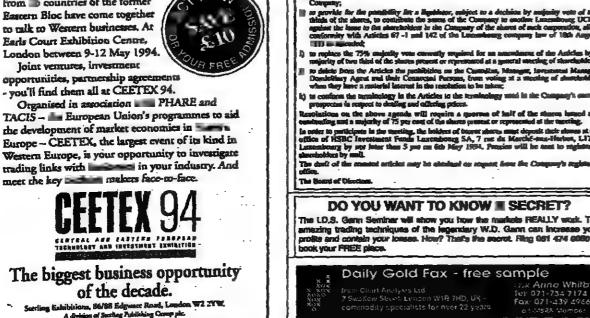


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of the decade.



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SHARE DEALING SERVICE 081-944 0111 COMMISSION FROM ETO MINIS . 4 IN

Leeds Permanent up 37% as bad debts fall

Leeds Permanent Building Society yesterday reported pretax profits # £123.7m In the six months to March 31, up 37 per cent from the

Provisions for and doubtful debts II Leeds, the IIII fifth largest society, dropped from to to

Adding further, separate, charges for irrecoverable interon mortgage accounts in and repossessions. the total charge for loss provisions came to £62.4m

Leeds is different from almost all other building societies. This means that its full-year results, announced in November, did not reflect the fall in provisions which have already

helped its competitors to report

sharply increased profits for

full-year results for 1992-93 included a 22 per cent rise in pre-tax profits to £186.2m, but provisions rose from £105.2m to £131.1m.

Yesterday's announcement included increased net interest receivable of £231.3m (£225.3m).In last full-year interest - rose from The September year-end at

the first half rose to £108.8m (2103.5m), much of the rise being attributable of investment in Ill life which is due operational in his summer.

The society, talks with Matheur & Provincial fell through last is still looking

Mr Roger Boyes, finance director, said that in terms of the day-to-day management of the society the lack of a chief executive was a "non-issue" but he admitted Inc. absence of we he Lastime was not a healthy

Sainsbury converts three stores to test format for town centres

By Neil Buckley

J Sainsbury, Mu UK's largest grocery retailer, is launching a new town-centre format called Sainsbury's Central, designed to provide for the convenience and "top-up" shopping market. The Metro format launched by Tesco, Sainsbury's

rival, now having in I locations. Sainsbury is converting existing town-centre in Chelmsford, Exeter and Epsom the new format, if are successful will company said it would decide later this year whether to build new outlets in the format.

"Although firmly retaining Sainsbury's quality, ministrant and Mini for

provide martin more geared to the needs of town-centre shoppers," the company said. The stores would serve three

"Pop-in" shopping, for items such as newspapers, confec tionery and snacks. "Top-up" shopping, for customers making last-minute or

Main shopping trips The shops will be refitted, and the product slimmed

needs, - al as in and for delicatessen, hot foods and her OF PERSON. The reliable Children and

sing - which, of just over 12,000 mg ft, is elimic half the size of an out-of-town super-- will reopen up lim 14. new-style shop will and Epsom in early August.

Conversion time to the new format will be about four reeks, but Sainsbury refused to reveal the expected cost. Since the early 1980s Sains-

bury, like Tesco, has been closing smaller town-centre stores and opening new out-of-town superstores. But it said yester-day more than 100 of its 340 stores were still small highstreet outlets.

The big grocery retailers have been forced to rethink their expansion programmes by increasing market satura tion, tougher planning restrictions on out-of-town stores and competition from discoun

Tesco opened its first Metro in London's Covent Garden last year, and followed it with stores in Hammersmith, Oxford Street, Himal and

City sets sights on a less exciting future

Andrew Baxter examines the three-year plan which will give Babcock a new look

after the rights issue does give

Babcock sufficient capital to go

forward with its new strategy.

Tick Salmon had a special reason to feel relieved wing Babcock [tammatimal] announced a three-year plan which will give a new look to A minimum rights issue the engineering contracting

and materials handling group. Mr Salmon, Babcock's man aging director, had spent the last few days before Thursday's announcement on a punishing schedule of 37 meetings with institutions. Enthusiastic though he is for the plan, he was clearly looking forward to running through the presenta-

tion for the last time. Winning the City's approval is crucial, however, for a plan which hinges on a larger than expected 278.6m rights issue, and a restructuring of the com-pany's energy division that -along with the division's losses - will produce an estimated group pre-tax loss of £41.2m in the year ended March 31

the year ended March 31. Mr Salmon and Mr John Parker, chief executive, joined Babcock on October 4 and have been preparing the new strat-egy since then. They knew the City was looking for a sign that the financial shocks and ement upheaval of the nast year would not be

Also, they knew that the City believed Babcock did not have enough capital to cope with the risks involved in sizeable contracts such as its \$400m-plus fine gas desulphurisation contract at National Power's Drax power station in North Yorkshire.

Analysis worried that, in an era where "performance moules on authorisidal conand the man and advanced payments are not, Rabcock was too exposed in

named hard all ours the new team was fully installed, but it is now clear that Mr Parker and Mr Salmon shared the City's worries. It only are

Mr Parker and Mr Salmon have clearly left no stone unturned in the past six months. "It's been pretty hectic, that's for sure, for us and for the divisions" says Mr Par-

With the help of the LEK

Winning the City's approval is crucial for a plan which hinges on a larger than expected £78.6m rights issue and restructuring of the energy division

they moving Rabcock away from the kind of large contracts which could individually break the company, but they are also providing a platform for growth in the businesses that hitherto have been overshadowed by Drax and other

The vision of a less exciting future for Babcock, building bulk handling installations hydrochloric acid plants and sticking to medium-sized power plant contracts up to about £150m – unless it is sharing the risk with others seems to be what the City is looking for.

They have made it quite clear they will not be bidding for £450m contracts à la Drax, ways Mr Jonathan Gets of Robert Fleming Securities. On top of that, he says, pro forma shareholders' funds of £125m

Parinership, management consultants, im im divisions were benchmarked against competitors and market prospects studied Divisional management has been strengthened, and all contracts and claims risks that might undermine the recovery of future profits have been assessed. "We've said to manager: Don't surprise us, says Mr Parker. "If there is a problem,

ow, with the problem-

strewn energy division to be restructured and overall risks reduced, the ques-tion is how much money Babcock can make from its new

set it out in the open.

The remaining four divisions are profitable and cash generative, and Mr Erlk Porter, finance director, points out that materials handling, process, facilities management and Africa have consistently produced a "hard core" of £20m-£30m a year in pre-tax profits. But growth prospects in these divisions look to be more solid than spectacular.

According to the estimated results for fiscal 1994 the biggest profits contribution - up from \$6.8m to £10.6m - came from the facilities management division, which is based around the Rosyth Royal Dockyard in Scotland.

Babcock Thorn's contract for the management of the dock-yard expires in April 1996 at the latest, and Babcock is talking to Thorn EMI about acquiring its 35 per cent stake in the joint company to maximise its options in pursuing the privatisation of Rosyth. Babcock says the division is

well placed for either a contract extension or a purchase of the yards. But given the uncertainty over how the Royal Dockyards will be privatised, the group is probably wisely putting most emphasis on developing its materials handling and process divisions, Profits in materials handling fell to £7.4m (£12.1m) in fiscal 1994, due to reorganisation costs and lower than expected orders in the first half.

tion, along with recent acquisitions, has transformed 16 national product-based companies into 10 broadly-based regional companies and orders have picked up strongly, reaching a record £153m for the

But worldwide reorganisa-

Babcock wants to expand the division significantly, both organically and through complementary acquisitions, to complete the transition to a multinational supplier of material handling systems for cement, energy, steel, pulp and paper and marine terminal

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n the process division, a leading supplier of process plant to the off, gas and petrochemical industries, profits jumped from £2.8m to £4.4m last year, and the year-end order books jumped from £75m

to more than £120m. Babcock now wants to build on the success achieved by the 1992 acquisition of King Wilkinson through developing its strong relationships with customers in the Middle East and Asia, continuing to develop new product areas such as pharmaceuticals and fine chemicals, and making modest acquisitions or joint ventures. to expand the technology base. Mr Getz believes that, if Bab-cock can fulfil the potential of its three-year plan, turnover in fiscal 1997 could reach £950m, compared with 2748m in fiscal 1993. Pre-tax profits could be "something north of \$45m" by

fiscal 1997, he says.

That compares with profits of £21.3m in fiscal 1998, which included a £13m provision for reorganisation. But, he says, there must be no more nies" - provisions and other financial shocks. "We just want turnover and profits before tax - let's keep it sim-

Rossmont drops by 20% at halftime

market in December, reported pre-tax profits down 20 per cent to £60,000 in the half year to December 31, against £75,000

Rossmont is holding company for Santric, which supplies washroom

Over II up to II ...

Over 8 up to 7 ... Over II up to 8 ... Over 8 up to II ... Over II up to III...

hygiene equipment. Mr IL Burns, chairman, was enjoying a good year, though volume comparisons with previous 12 months were affected by a large project to equip it new man all it.
Twickenham rugby stadium in the summer of 1992.

ing the normal pattern. PUBLIC WORKS LOAN BOARD RATES
Effective April 26

Quote loans! 7% 8 8

FINANCIAL TIMES

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Earnings per share came 0.4p (0.52p) and an interim dividend of 0.2p is declared. Turnover dropped from £1.1m to £892,000, but Mr Burns said the value of order intake was showing the predicted sec-ond half improvement, follow-

IN BRIEF

RATHBONE BROTHERS entered acquire Allside Management Company or imple in

REGENT CORPORATION, rey-based property developer, has bought Jaygrange Properties for £98,000 in shares rights issue has been accepted in respect of 91.11 per cent of

ROYAL BANK OF Scotland has conditionally agreed the sale of its 64 per cent holding in Associated Merchant Bank, a Singapore leasing and hire purchase business. The acquir-ing company is owned jointly by General Electric Capital Services (USA) and a Jardine

SERCO is to acquire THA, a Canadian Silver is payable on completion. The vendors are James F Hickling management consultants of Ottawa and US aviation consultancy Jerry Thompson &

Associates. STIRLING GROUP is withdrawing from its import business, E Gifford. Featuretalent, an associate of Danielle Group. a Manchester-based clothing importer, has acquired for a small cash sum, the benefit of certain contracts entered into by Gifford, together with the use of Gifford name and trade-

after US improvement

Sage up 32p to 600p

Marts in Sage Group yesterday gained 32p to close at 600p after the Newcastlebased accounting software company reported interim figures indicating that problems at two US subsidiaries had

The shares are now within 3 per cent of their peak of 619p a year ago; they have been recovering from a sharp fall in July which followed a profits warning relating to the US compe-

Profits before tax in the half year to March 31 rose 28 per cent to £6.86m (£5.38m), on turnover ahead 21 per cent to £25.4m (£21m). Sage supplies packaged

accounting software, chiefly

aimed at small and mediumsized companies, and sold through a network of resellers. man, said that software sales in the UK, which advanced 26 per cent, had been helped by a new emphasis on making it attractive for resellers to add value to the company's

This had been helped by the close relationship with Micro-

soft, the world's largest soft

ware supplier.
All subsidiaries were now trading profitably. DacEasy, the principal US offshoot, made an operating profit of 21.3m on sales of 26.9m, an improvement of 32 per cent, in a highly competitive environ-TeleMagic, formerly Remote

Control International, turned a first half loss last year of £370,000 into a £47,000 profit on sales of £1.5m. The latest acquisitions, Ciel

in France and Dataform in the UK, continued to make satisfactory profits. Sage has latinched a low cost

accounting system for the domestic market and intends to launch products in all its business areas which exploit the success of Windows, Microsoft's market-leading operating

19m, up from \$4.2m at September 30. Mr Goldman said expansion would continue to be sought through acquisi-

The interim dividend goes up to 3.65p (3.32p), payable from earnings per ahare of 22.25p

Brixton Estate net asset value rise below estimates

Brixton yesterday announced = 7 == == pre-tax profits from

The UK's seventh largest property company day revealed that it has been all the £100m proceeds May rights in UK proper-ties, is planning to invest a further £50m to £60m in the current year.

Net asset value per share 14 per cent to 192p (168p), which was below analysts' expectations, and III shares fell 60 to 2240

The value of Brixion's portfolio, excluding last year's acquisitions, increased by only 6.5 per cent (7.4 per cent, ding the impact of currency). This reflected the week perforportfolio outside the UK.

Mr Terence Nagle, managing director, said demand for space in the UK had increased over the past few months. Brixton achieved new lettings and relettings of 800,000 sq ft last year, leaving a vacancy rate of 7.4 per cent. cent to \$30.2m, while interest on developed properties increased 3 per cent to £27.2m. There was a further 27.4m of interest charged to the cost of ongoing property developments, equal to the rental value of its unlet property. The effect of recovering property values together with the

Net rental income rose 9 per

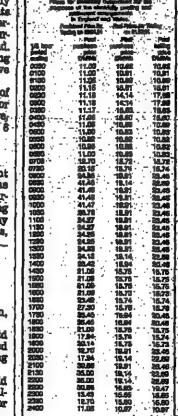
cash from the rights issue, helped reduce gearing from 114. per cent to 72 per cent. Last year, the company invested \$75m of the rights

issue proceeds in new proper-ties, and it has invested a further 225m since the year end. These properties are yielding 11 per cent, significantly above the cost of long-term money. A proposed final dividend of 5.175p makes a total of 8p for the year. Rarnings per share, adjusted for the rights, fell 6 per cent to 11.86p.

Brixton achieved consistent profits growth through the downturn in the property market, but is looking unexciting in the upswing. For a company with few development projects,

high, and its further reduction will hurt future earnings. Analysts expect net asset value per share to rise to 225p at the end of 1994, and the company is likely to achieve pre-tax profits of £34m, given few rental reversions this year. With no premium to year-end net asset value and little earnings growth to come, the shares look pricey.

27.4m capitalised interest is



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LONDON RECENT ISSUES owly issued staries appear for approximately bed ask weeks in the London Flocati legens tible. As the end of this period, a stock is becausily moved. he and of this period, a stock is minimally represent to the appropriate catagory of the London States Scarles of the common your requests the fest weekeny collisions of the FS, positioned of seachy to Fichity mornings, the table appears in a next page of London Market Statestics that also is not page of London Market Statestics that also

Acquisition for Northumbrian Foods

Northumbrian Foods, the USM-quoted manufacturer, is taking a further step in its expansion plan with the acquisition of Jesse Okifield, a Manchester-based cake manufacturer, for a

maximum £2.56m. An initial £1.26m will be paid via 11.68m ordinary shares, of which 6.68m have been conditionally placed on behalf of the ven-dors at 10p each, subject to a 1-for-7.146

clawback under an open offer to share-In addition, 2m shares have been conditionally placed to raise about 2200,000 for

the company, which will meet the expenses of the acquisition, the placing and the open offer.

these on a 1-for-23.632 basis.

A further consideration may be payable, of up to £1.3m, in unsecured loan notes and is dependent on Oldfield's results for the year to December 31 1994.

The vendors have undertaken not to dispose of the retained 5m shares until 12 months after completion of the acquisi-

was acquired by in present management in a buy-out man Mount Charlotte investments. It makes slab cake and Christmas cakes with about 60 per cent of sales effected through multiple retailers, including loeland, Wm Morrison, Asda and Kwik Save.

For the impre-tax profits we found

debt provision, on turnover of 28.4m, against 28.74m. Mr Henry Roberts, chief executive, said

that although operating in a difficult and competitive market, NFF was maintaining its sales at acceptable margins. He said that the acquisition of Oldfield would prove a "big enhancement" to full-year profits. He expected group sales for 1994-95 to be in the £24m to £25m range.

Mr Roberts said that Oldfield had strong lines for Christmas and new year, a season in which NFF sales have traditionally been weak

The acquisition provides opportunities for the enlarged group to increase sales to broad range of leading food retailing

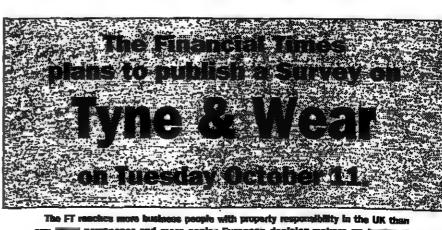


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DAYID ROULSTONE

UK markets for core business of buses and refuse vehicles shows further expansion

Trinity Holdings up 50% to £10.6m

Trinity Holdings, the UK's leading specialist manufacturer, yesterday reported 50 per increase in pre-tax profits in its first full publicly quoted company.

Pre-tax profits the in the L months 🖿 January 31. 📦 📶 last time. Turnover increased by 24 per to £136m with all subreporting growth sales. particularly exports, overall 70 per === to £59m.

Earnings per by 29 per (10.7p) and 4.2p final dividend ommended, 6.2p (1.5p) the year. The shares 18p higher

Mr I Hollyhead, chairman, said, "The UK markets for mr business and and showed growth second consecutive year." But although group mbel output me from 3,439 units, the year-end order book level still

abend the previous margins trading margins broadly in line with previous year, but profits to (£8,5m).

Dennis Specialist Vehicles, the market leader in both the and fire markets, and nis Eagle, which chassis, both more in property let the parent. market manual and new product launches. Zames Wee cury Vehicles' markets beginning to improve Mr lyhead trading in la first possible in

quarter of the commit year

COMMENT T sharp dividend yesterday underlines Trinity's management in In group's future performance. iii imail: from the general

market account as and as an cial lider such = the tendering for gressive bus replacement policies of private sector operators. Overseas, meanwhile, the group's hand bus facturing joint venture is going despite problems enll provide un important entry into the fast-growing



Geoff Hollybead: order book level still ahead

oducing earnings if 16.3p. The three in trading on a of Illian

DFS 'bang on target' with jump to £9.99m

gains of LI per cent,

reflecting volumes and no price Two opened in the

year, dining ruman shops.

to film (f9.55m), with

margins down from 184 le 184

per However, Mr Chris Ferris, finance director, said

margins had been distorted by

and the medical and com-

pared to 16.3 per cent for the

the float DFS said operating

margins for W current THE

would is similar to last year's.

profits affected

by non-recurring items, herbal-

ng the Malan old in the float

in the least period and the

min promotional spending

Operating profits rose L per

By Maggie Urry

Furniture, le specialist upholstery retailer, yesterday reported per higher profits per higher target" according Mr Gragroup floated last at the shares yesterday

He life and that with the third quarter almost complete and bring eight week lead times in the business into account, in was carried of predicting "a manufacture out-

During the half year to Jamiary 31, other man 35 per care La with the 23 comparable upholstery with producing £4.14m package paid to Mr

the comparable figures, which was partially by \$\\ \text{5840,000 property profit.}

Interest receivable was £483,000 Mr Ferris at half year end £16.5m, which the group the flexibility to take up opportunities. The group recently paid £2m for ■ free-hold site for a store in Birmingham. Capital spending for the year in mean at inte

(£4.1m). Excluding its non-recurring items, earnings per share rose 11.2 per cent to 7.44p. The interim dividend (notional 2.1p) and Mr Kirkham the aim for real growth. The notional full year dividend

Bett Brothers shows all-round growth

By Graham Deller

Growth III range !! helped Bett Brothers substantial increase in profits before in the months to February 28. On turnover ahead 39 per (£9.17m) the profit line at this Dundee-

housebuilding and property group jumped from The large through the range pleted 84 units, pfrom 66 last

The company expects to sell in the full despite III

opment merital line to operating profit allie dell lans, The house public lines. operation, results circumstances where the both nationally and locally is

charges dipped

Comments property

£371,000 (£406,000). Gearing at end-February was 42 per cent, down from 52 per cent at the company's August year-end. Earnings per 11 leapt to 12 leapt to 13 leapt to 14 leapt to 15 le factory result for the full

S Jerome helped by textiles turnround

business helped S Jerome II Sons (Holdings) report sharply lower pre-tax losses of £404,000 for IIII compared will El III

previously. The fresh you also been spinner and weaver suffered # £750,000 charge related to the resolution of the dispute over the

sale of its electronics subsidiary.

profit been from to £704,000 es as leight paid had fallen to £358,000 (£468,000).

The continuing wills have hime pre-tax in in major into a pate in profit. Sales rose 18 per cent to £25.3m (£21.4m).

Mr Alan Jerome, chairman, said that for 0.5p (nil) for we year. Losses

A turnround in the continuing the continuing to the continuing to the operating the through it 4.7p (21p). A £750,000 capital expenditure programme in planned life per, in in spread

Mr I was all the higher levels if activity seen in 1993 had continued in the first quarter of the current year. He was A final dividend of 0.3p makes a total of ments in performance would be achieved

Losses increase to £1.1m at Haemocell

USM-traded medical equipment maker, from the from the from the factor of the factor of

net asset

1112

2 1.7 ±

initiative to re-establish direct control of sales and marketing arrangements in th 850 III III II SUbstantial impact on an out-

This reflected a period of enforced sales inactivity as the process of selection, appointment and training of new distributors continued

Turning dropped to Turn against previously, reflecting company's mability | initiatives until

Freihei printfalanti and repackaging, together re-establishment of the land timel distribution network kept high. This desuite some temporary reduction in manufacturing capacity helitide by higher than lev

har 4.3p to 5.1p.

Colorvision shares fall sharply on warning

rierday, as I forecast a drop in year-end pre-tax profits from 21.78m 🗷 about

An improving sales trend, which had a during in final dividend".

in Colorvision, L. the third quarter the year to Liverpool-based and video fell by the third quarter the year to beyond January, they explained. mortim of the period "fell

would not 🔤 appropriate 📟

S&U grows 24% to £5.6m

group, yesterday organic growth was behind a in annual prof-

Mr Derek Coombs, chairman, said the 24 per cent improve-ment the pre-tax from "very encouraging" and achieved acquisi-

Parties at the Birming-

ham-based group firmed in (£53m). Karnings per share emerged up from 27.4p, and mended final dividend goes up 3.9p, bringing the total distribution for the year to 11.5p, up 15 per cent. ula also proposed 1 for 10 scrip issue.

Kleinwort Benson 'very active'

Shares of Kleinwort Benson, the investment banking and ent business concern, rose 38p to 483p yesterday as Lord Rockley, chairman, told the annual meeting that all parts of the group had been very active so far in the cur-

rent year". He added that new mandates had been won in many areas of the company's core busines and that the overall performance for the first quarter was in line with the same period

Murray Split net asset value up 13%

Murray Split Capital Trust reported a net asset value of 243.8p per capital share as at February 28, an increase of 13 per cent on the figure of 314.9p at the trust's August year-end. Including the zero dividend preference shares and income

shares, total net assets rose 8.3 per cent to £26.1m. The trust, part of the Murray Johnstone stable in Glasgow,

expectations"

NEWS DIGEST

lifted available revenue for the from end-February to 2369,000. equivalent to earnings of 4.51p (4.23p) per income share. dend is held 2.55p, making

an unchanged 5.30 to date. The directors intend to maintain the total for the year = 10.6p.

Scottish National asset value down

The Scottish National Trust had a net asset value per capi-tal share of 81.2p at March 31 1994 compared with 94.9p stx months earlier.

Net for the months fell from \$6.6m to \$6m. Earnings per income were 3.09p (3.48p) and ■ second quarterly dividend of 1.55p maintains the total for the six months at 3.1p.

Govett Strategic net assets at 310p

Govett Strategic Investment Trust, which aims for capital and income growth through a portfolio of small and mediumsized UK companies, reported a net asset value, taking prior charges at par, of 310.3p as al

The figure compared with values of 298.07p at September 30 and 270.7p at end-March

Available revenue for the six month period was virtually unchanged at £3.52m, for sernings of 3.59p (3.58p) per share. The interim dividend is main-

Spinning recovery helps Shiloh to £1m

The expansion of its healthcare activities, together with a recovery in spinning in the second half, resulted in a 49 per cent profits rise at Shiloh in the year to March 28.
On sales up 10 per cent from £25.6m to £28.2m the pre-tax

figure jumped to £1.12m (£756.560).

The final dividend is raised to 2.5p (2.025p) making a total of 3.5p (2.9p) on earnings per share of 15.15p (7.96p).

insactions speak louder than words.

Euroclear

In 1993, we with a record

growth of turnover to more than USD 17 trillion equivalent.

Coffee retreats after Brazilian sales agreed

New York coffee prices are expected to slip back today when trading re-opens after yesterday's day of mourning for ex-President Nixon following a sharp a tonne drop in the London market.

Trading was light at the London Commodity Exchange, where July robusta coffee futures fell \$13 to \$1,476 a market was taking breather after the run-up in

But the New York market could show a reaction to Tuesday's agreement in Brazil on plans for the sale of 2.4m bags (60kg each) from the government's stockpile this year in spite of strong opposition to it. The Brazilian government has agreed to auction 150,000 bags to the soluble industry in

May and June along with

300,000 to the roasters. The rest will be staggered over the following months although the government says the sale

will be dictated by necessity. Traders believe that, although the Brazilian auction is directed at the domestic market, it is bound to have a knock-on effect on international trade by freeing more supplies for export. "It does slightly change the fundamentals of the market and in

Mr Lawrence Eagles, commodity analyst at GNI, said that the Association of Coffee Producers, which is sticking to the export retention scheme, was worried that Brazil's stock sales would delay the return of resonable market prices to the industry. "Indeed, the repercussions could even trigger a price collapse if the aftermath forces the ACPC in disband,"

futures and options briefing. Coffee producers are expected to halt retention of arabica coffee for export after the daily indicator price reached 80

cents a pound yesterday. On Monday the indicator for robusta broke through 70 cents a pound, which is the level that should trigger stock releases. Retention plan officials will meet in London next month to discuss any sales.

Rice futures contract set to join Chicago's big boys

By Laurie Morse in Chicago

The world's only rice futures contract is about to come of

The Chicago Board I Trade, which trades futures and options on maize, wheat, soyabeans and III agricultural and financial commodities, plans adopt a le own the rough we have course traded on its tiny subsidiary, MidAmerica Com-

modity Exchange.

The CBoT wants to shift the contract, which trades in units of 200,000 pounds of No. 2 or better long grain, rough rice, deliverable in 12 counties in eastern Arkansas, under its own banner because of a recent surge in world rice trad-

Production shortfalls in 1992 and we have resulted in Japan purchasing significant amounts of rice on the world

market for the first time since

The CBoT believes the rice contract is destined to grow as more and more countries open up their markets to free trade. The CBoT can provide greater visibility and a broad range of opportunities for the rice contract." said Mr. Patrick Arbor, CBoT chairman.

Fig. 1 at the now-defunct New Orleans Commodity Exchange.

After three years of listless trading, the contract shifted to Chicago, and came under the jurisdiction of the MidAmerica Exchange. Still lightly traded,

7,621 rice futures contracts changed hands at the MidAm during March. US rice production has averaged about 8m tonnes a year since 1990, with long grain rice enting about 70 per cent of that total. According to CBoT statistics, about 50 per

by 1998.

grown in Arkansas, the deliv-

Although the US accounts for only 1 to 2 per cent of world rice production, it exports about 40 per cent of its crop, making it the second leading rice exporter in the world after Thailand. In 1993 the US exported 2.7m tonnes of rice out of total world exports

While cocoa statistics are

notoriously unreliable, most

analysts agree that world production has lagged behind con-sumption in each of the last

Cocoa losing its appeal for Malaysian growers

Producers are grubbing up trees as hopes of higher prices fade, writes Kieran Cooke

ot so long ago cocoa. was referred to as "green gold" by planters in Sabah, East Malaysia. In 1990 production of cocoa beans in Sabah rose to 145,000 tonnes out of a total Malaysian production of just under 250,000

But now increasing numbers of planters, despairing of a sus-tained rally in world cocoa prices, are grubbing up their cocoa trees. Cocoa production feli 9 per cent lu 122,000 tonnes last year while total Malaysian production fell 10 per cent to 200,000 tonnes.

"There was an upswing in prices at the end of last year" says Mr Hashim Abdul Wahab. head of the Malaysian Cocca Board. "But it wasn't enough to make people stay in cocoa. Once again we are seeing a reduction in areas planted with cocoa. In 1990 420,000 hectares of land countrywide was given over to cocoe. Lest year it had

come draw in Fig. 10 inch

In mining pure 22 structure Malaysia's been transformed. In and mining and up 55 per cent all export with By is mainfactured goods samulaid for more than 10 pag mini of the total mine of

increasing numbers of people have left the land for the factoin Malaysia's GDP has grown by more than 8 per cent in each of the last six Wages have been rising: there are serious labour shortin many country international prices of Malaysian commodities continued to fall.

Most of his print tin miners have given up the struggle for survival. Rubber producers are turning increasingly to the more profitable palm oil. Cocoa growers are following suit. "It's very tough - especially

in primary me production," Mr Mr "Whal we are trying | lie now into downstream and the more of the cocoa crop ourselves. We also need to search out new markets like China." The Ivory Chair and Rosel

have for some time ers, but the big change in propatterns in last three years has been a surge in Indonesian cocoa output. Most middeniam put inclination creduction at more than 260,000 tonnes last year. Indonesia has plentiful piles to cheap labour. The Jak-

arta government Original section in a section U cocca growers in many u open up new plantations and resettlement in sparsely populated music Malaysian cocoa cannot compete with Indonesian production costs. It

smallholdings. Costs in Indon-esia lower. Though cocoa prices climbed to M\$2,800 per tonne in recent months, many feel cocoa has had its day in Malay-The Malaysian Cocoa Board is fighting to stop a wholesale

costs about M\$3,000 (£1,115) a

tonne for cocoa produced on

Malaysia's estates - M\$2,400 on

points out that though Malaysla is a high cost producer, it is the me efficient and in Sabah um producing of cocos hectare. In Africa the average is about 500kg per hectare. Hopes that world used prices will continue | rise. have been partially revived by the agreement reached

recently by producing and con-

suming countries on a new

five-year world cocoa

ment aimed at bringing supply

abandonment of the crop. It

"The key is proper man his ing of world production and perhaps most important, more encourage wider cocoa consumption," "Malaysia been about its production figures. We have the made efforts through various campaigns to increase public consumption of cocoa. We hope

erable area for the futures con-

by 1.6 per cent to 5.57m tonnes, thanks to strong growth in North America and South Rast Asia. The study group warned that "a further substantial surplus of metal appears inevi-table unless metal production

prices.

reduced from levels cur-rently planned." Stocks already are equivalent to nearly four months consump-with 1.14m tonnes in Lou-Metal Exchange ware-

three years. But world stocks Zinc prices have fallen by 10 are still around the 1m-tonne mark and the international per cent from the already-depressed \$1,040 a tonne reached cocoa organisation has meanwhile pledged to liquidate its just before European produc-ers admitted in mid-February buffer stock of 180,000 tonnes that their attempts to end over-capacity by the co-ordi-nated closure of one or two smelters had collapsed. It was the attempt deal with the structural avercapacity that has plagued the Euro-pean industry for 20 years via the industry sharing the cost of smelter closures. It is widely believed that the zinc smelter "shut-down" deal fell spart because producers believed some rivals had such huge financial difficulties that other countries take similar measures. if not, we will never achieve our aim of achieving they would be forced to close smelters snyway.

Continuing zinc glut forecast

halt the oversupply that is

swelling stocks and depressing

The study group said that

information supplied by its

members showed that zinc

metal production outside the

former communist countries

was on course to repeat last

year's record of 5.47m tonnes.

Imports from eastern Europe might be a little below the

"extremely high" 415,090 tonnes reached last year, "but

at present there is little indica-

Meanwhile, zinc consump-

tion was forecast to improve

tion of a major reduction".

By Kenneth Gooding, Mining Correspondent

The zinc market faced severe difficulties because of oversu The world had room for the ply, the International Lead & Zinc Study Group, an intergovernmental organisation, warned yesterday. It dropped a broad hint that member governments should urge their industries to take action to

tonnes, was accounted for by Gecamines, the state-owned producer in Zaire, once the world's biggest producer but whose output has dwindled as the country has sunk into political chaos. The institute said that Gecamines' output last year was 2,200 tonnes, down from 8,625 tonnes in 1992. In 1987 the company produced

MARKET REPORT

8945, up \$8 from Tuesday. NICKEL, after finding support at \$5,300 a tonne for three months delivery, moved higher

Zaire's problems make room for cobalt competitors

By Kenneth Gooding

substantial new cobalt production currently planned, suggested the Cobalt Development Institute after reporting a 23 per cent fall in output by its members in 1993.

Cobalt is a metal essential in some of the superalloys used by the aerospace industry and for some motor industry prod-

All of the 1993 drop, to 13,843

about 12,000 tormes. The other six producer men bers of the institute have been increasing output - by 17 per cent in the past five years to

Finland and Sherritt of Canada each have nearly doubled production in that time to 2,200 tonnes and 1,218 tonnes respec-

The institute estimated that, when non-members and other sources were included, 17,263 tonnes of new cobalt was available in the western world last year, down from 22,781 tonnes in 1992. With 3,000 tonnes left. in stock at the end of 1992, the institute said it would be safe to assume that 20,260 tonnes was available. This was in line with demand (outside Russia), which it estimated at 19,200

The institute pointed out that "the underlying trend of rapidly falling output from Zaire asserted itself and the price going into 1994 effectively doubled over the Christmas

It added: "There is much new cobalt production, in embryo or close to hatching stage, in various parts of the world. They should be born into a receptive world."

Zinc and nickel make late gains at the LME

Base metals ended the day trading in recent well-established ranges with the closure of the New York Commodity Exchange stifling activity in the COPPER market. But zinc and nickel prices moved higher as buying picked up in the after hours "kerb" session.

ALUMINIUM weathered Chinese selling to maintain early gains reflecting speculative buying and short-covering. Last business for the three months delivery position was at \$1,296.50 a tonne, up \$10.50. Three mouths ZINC recovered from a low of \$932 a tonne on the back of late brisk commission house buying and short-covering. It closed at

in late trading amid European trade buying to end at \$5,365, a. Compiled from Mouter

Trading was very slow on the precious metal markets after a featureless options

2-20-17

42 M 25 14 A 15

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Section 1999

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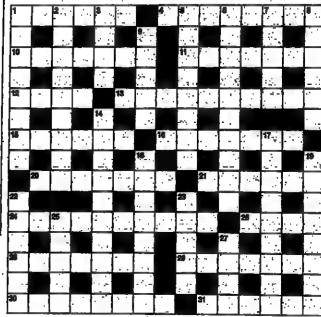
GOLD fixed at \$374.25 a troy ounce, just-10 cents down on the morning setting and 5 cents below the Tuesday afternoon fixing. "Everything has come off a bit. There is very Gold had sained some early

support from the rather fraught start to polling in South Africa and was marked up a couple of ticks after news irport, dealers said. SILVER was quiet all day

and slipped to a cent under the \$5.17-\$5.19 opening by mid-af-ternoon after gaining a comple.

CROSSWORD

No.8,440 Set by ALAUN



ACROSS I How a policeman feels when he catches a subject? (6)

4 Did the crotchety old soldler fiddle with it? (8)

back with me. it's pouring outside (7)

11 Order a strike to try to attract 14 Not much of an answer - to investment problems 12 Little change was seem in India for many years (4)
13 Disallowed by rules in a mess (4,6) 17 The lady shaking hands can be seen from the galleries (9)
18 Reinvest the whole thing and

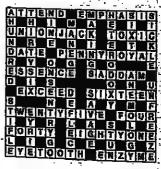
15 Instruction should have (6) 16 Book that's something for a rainy day (7) 20 Clumsily darned the hole in it, but made it look better (7)

21 When there's a vacancy, she orders a girl to go round (6) 24 Don't bother to take a holiday by yourself (5.5)
26 Soon there will be no point to getting ahead (4)
28 Guide to behaviour (7)
29 Notes the tin soldiers

lots of them (7) 30 It might stop a report getting a hearing (8) 31 is that herring high? (6)

DOWN 1 in the conventional way, with a school-friend (8) 2 Having got shot of, in no dan-

ger from any more (9) Make up a yarn (4)



6 The pink lady that made one

8 Means we half of hitter imbibed weak (6) 9 Shares with the children (5)

a cheer rings out (8)

19 Gets help or has it denied (8)

22 Doesn't work in a clothier's

(6) 23 Don't ring to say how awful it

25 Losing a book, make nothing of it

Solution 8,439

with a hole at the bottom (4).

is (5)

feel so ill? (10) 7 Think a lot of one's

Oman gases up for drive to maintain export earnings Andi Spicer un a \$9bn LNG project that will help reduce the sultanate's dependence on oil revenues man, one of the smaller oil feet of gas will double by the end of the Wahiba Sands to a point near Sur, plant's capacity will be 5m-6m tonnes expressed an interest. Other Asian the decade, and will be enough for 50 where it will branch along the coast year.
"This will make LNG production countries, like south Korea and China, Taiwan, Thailand and India

gave the final go-ahead earlier this year for ■ \$9bn liquefied natural gas project that will by the end of the century make gas almost as impor-tant as oil to the sultanate's sur-

The shift in emphasis to gas is part of strategy to lead the country away from dependence on its limited oil reserves, which will start to decline within the next 20 years. Most recent discoveries have been of non-associated gas (found separately from oil fields) and this makes the economies of a large export facility more attractive. More than five trillion (million million) cubic feet of gas was found last year.

"Reserves keep on improving every month and we're quite confident that current estimates of 20 trillion cubic

years," said Mr Khalifa al-Hinai. director general of gas, after the LNG project was given the green light in February.

But the low oil price, which has had knock on effect on LNG rates, has made Oman rethink its original plans and it is considering where costs can be cut. The US\$9bn price tag was always at the top end of expectations and Mr Khalifa al-Hinai believes that shaving costs will not diminish the project in any way.

The gas will come mainly from three large fields in the central Wusta region of the country - Sayl Rawl, Sayh an Nugaydah and Barik. These fields are recent discoveries and between them have proven reserves of 6.3 trillion on ft.

A pipeline is to run north through

to the site of a new \$2bn liquefaction plant and loading facilities at Simmah. It will run underwater for some of the way to protect the area's stunning natural beauty.

will be 100 per cent owned by the Omani Government and operated on its behalf by state-oil company Petroleum Development Oman. But a new company, Oman LNG, has been formed to handle the downstream processing. Partners include Shell (34 per cent). Total (6 per cent), Partex (2 per cent) and Japan's Mitsubishi (3 per cent), Mitsui per cent) and C Itoh (1 per cent). The government will hold

the remaining capital. up August 1999 and Omani oil minister Said bin Ahmed al-Shanfari has said that the

Grains and oil seeds

+0.75

+0.20 THEM 114.10

+0.65 96.50

M WHEAT LOS (2 per tonne)

equal in that of 📹 and make gas Duna's moul largest foreign exchange earner after 📶 It is 🗉 world-scale project, like the projects Abu Dhabi." he

explained. When the gas starts to flow there will initially be a high percentage of condensate in light liquid gas), which will gradually decline over the lifetime of the project, said Mr Khalifa

al-Hinai The involvement of Japanese companies in OLNG betrays the major destination for the gas - Tokyo Gas has visited Muscat to negotiate buying LNG from the project. But ministry officials have said that southern

European utilities, particularly from

Spain, Italy and I'm to have

III No7 PREMIUM RAW SUGAR LCE (canta/lbs)

000

202

Soft continued

11.80

Oman's LNG export is an important part of in a growing gas network in the Gulf region. A \$5m pipeline to transport gas from Oman to India is

are also being targeted.

under consideration and long-term the UAE, Qatar and Oman are thinking of linking their gas systems together to provide a unified export route to Asia. Yemen is on the edge of its gas exploitation, although its nonmembership of the Guif Co-operation Council will hamper its inclusion. The attraction of Oman as an export terminal is its strategic posi-

tion on the right side of the Straits of Hormuz. Japan, in particular, is worried that another Gulf war would close the straits and considers Oman a safer political bet.

LONDON SPOT MARKETS

\$14.01-4.10y \$15.72-5.79

\$151-159

\$79-82

\$147-148 \$161-163

\$374,40 517.50d

\$392.50 \$135.25

14.30r

N/A Unq.

126.23p 144.65p 78.27p

£299.00

Unq \$138.5

2180 Ox

70.00p 70.25p 255.50m

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400p

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-0.25 +0.50

-0.65

A CRUDE Off, FOS foer berref/Jun)

Brent Bland (dated)

Brent Blend (Jun)

Heavy Fuel Oil Nanhtha

Gold (per truy oz)\$
Silver (per truy oz)\$
Platinum (per truy oz)
Patinum (per truy oz)
Copper (US prod.)
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Tin (New Yord)
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Zinc (US Prime W.)

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Barley (Eng. teed) Malze (US No.3 Yellow) Wheat (US Dark North)

Rubber&L RSS No1 Apr

Cotton Outlook A Index

Tate II Lyle export

Rubber (Jun)♥ Rubber (Jul)♥

Coconut Oil (Phil)§ Palm Oil (Matay.)§

Copra (Philis Soyabeans (US)

INDICES

Gas Oil

COMMODITIES PRICES	
BASE METALS	
LONDON METAL EXCHANGE	

B ALLIMENTIAL SO 7 PURITY & per toronal

High/low	1268/1256	1297/1288
Official	10.00	
Kerb close		1298-6.5
Open Int.	101,777	
Total delly temover	36,627	
M ALUMINIUM ALL	DY (S per torm)	ų _.
Close	1305-10	
Previous	1300-10	
l-ligh/low	1300	1990-19
Kerb		1310-6
Open Int.	4,091	
Total daily turnover	615	
LEAD (\$ per tonne	0	
Close	437-8	452-3
Previous	439-40	454.5-5.0
High/low		457/450
Well Git		450.5-1.0
Open int.	33,194	456-7
Total daily turnover	10,338	
■ NICKEL (\$ per ton	-	
Close Previous	5255-60 5235-40	5325-30 5310-20
High/low	5250/5247	5385/5305
Official	5247-50	5320-25
Name Comm		5365-70
Open Int.	53,617	
Total daily turnover	12,205	
III (\$ per tonne)	_	
Close	5365-70	5430-35
Previous		3303=3U
High/low		5450/6390
Official	5340-45	5406-10
Karb close		5446-50
Open int.	16,851	
daily		
ZINC, special high	ı gıradə 🕸 par i	ionne)
Close	914-15	
Previous	909.5-11.5	
High/low	910	946/932
AM Official		211
Kerb close	-04 5-0	945-6
Open int.	101,519	
daily turnover	12,130	
COPPER, grade in	(2 ber rouse)	_

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100

1917-18

1921/1911

1914.5-15.0

Close Previous High/low AM Official

Base metals continued LIME AM Official E/S rate: 1.5075 LIME Closing E/S rate: 1.5050 Spot: 1,5085 3 extha: 1,5030 6 mile: \$45000 9 pxihe: 1,5000

PRECIOUS METALS III LONDON BUILLION MARKET (Prices supplied by N M Rothsch \$ price \$74.20-374.60 2 equiv. Opening 374.35 374.25 374,80-374,20 374.10-374.50 73.90 Ldn Burn Gold Lending (Vs us) US cts equi 521.60 527.50 months 351.35 361,40 641.55 \$ price 377-380 384.45-386.90 **Gold Coin** £ equiv. 250-252 88-91 58-81

ENERGY E CRUDE OIL IPE IS/hi 15.30 75,312 15.32 15.23 41,640 15.27 15.16 17,112 1,571 -0.13 15.25 15.16 10,161 -0.11 15.30 15.18 4,361 830 541 15.26 -0.14 15.30 15.26 E GAS OIL PE (\$/torne 149.25 148.50 24,285 -2.75 149.75 1 21,954

-2.75 148,75 148,75 15,881 -2.50 149,50 148,75 15,881 -150,75 150,50 6,613 -2.60 162,00 151,50 1,365 -2.90 164,60 154,00 5,844

149.25

IN BARLEY LCE (2 per tonné 108.25 -0.30 108.00 108.00 IN POTATOES LCE (E/torne) 262.5 · · · · · · · · · 286 338 737 FREIGHT (BIFFEX) LCE 610/index 827 797 424 589 270 144 1375 1375 1380 1290 1185 1275 1274 1175 1275 209 ÜFİ SOFTS E COCOA LCE (E/torn) 628 6,773 1,119 845 20,758 2,467 866 13,476 870 890 18,952 1,177 915 26,818 428 835 856 878 901 922 936 826 851 872 897 919 -19 -14 -12 -11 -10 928 10.149 147 1532 1485 1486 -12 -13 1522 5.356 204 1475 18,086 1466 10,120 1463 4,424 1445 5,579 1439 1,891 -12 -8

1279 -0.80 328.00 327.10 10,283 -0.80 312.40 312.00 -0.30 308.50 308.50 295 +0.50 303.50 303.50 1,020 Ang Det Dec Her Her Ang Total 295 1,020 194 215 LONDON TRADED OPTIONS 83 89 57 30 42 57 39 50 62 EL COPPER (Grade A) LME Oct 121 93 69 180 143 112 III COCOA LCE , Sui BRENT CRUDE IPE Cotton

Liverpool- Spot and enlament sales amounted to 277 tonnes for the week ended 22 April against 229 tonnes in the previous week

E per tonne unless otherwise statut, p penositig, a austatit, r ringgistig, m Melayeten centarity, z Next Apr. y Jun. w May, t Mey Jun. x Aprillary. § London Physical. § CIF Potterdam. § Dullion market close. § Sheep (Live weight prices). Change on week, umakken a

REUTERS (Base: 18/9/31=100) Apr 27 Apr 26 month ago 1832.1 1832.6 ■ CRB Futures (Base: 4/9/56=100) Apr 28 221.65 Apr 25 month ago 222.29 226.87

Loudan Stock Exchange

problem MARKET REPORT

Strong close to an optimistic trading session

By Terry Byland, UK Stock Market Editor

The closure of US securities markets for the funeral of former President Nixon left markets in Europe to favourably yester-day on interest rate trends in Ger-many. UK equities put their fading hopes for a cut in domestic rates, and also some mild disappointment with the outcome of the day's auction of British government bonds, to market across in

The tone of the market was particularly firm at the close, with FT-SE Index M.I up at the per of day, with the second form. FT-SE Index important

Takeover speculation part in the market advance, with the oil sector agog with excitement as Lasmo topped the active stocks list and the share price run well above the level at which Enterders, yesterday ruled itself out of

After a cautious start, UK equities turned higher with other European bond and muck markets after the Bundesbank repos tender disof 11 basis points. The set a favourable tone for today's meeting of the Bundesbank's policy council, although the markets would pleasantly surprised fur-morning.

The quickly added more

points, although prices topped off with UK gilt-edged stocks

Accou	nt Douling I	ates
'First Dealings: Apr 11	Apr 25	May 18
Option Declaration Apr 21	May 12	Jan P
Lust Dualings: Apr 22	May 13	-
Account Day: May 3	May 23	Jun 13
Now the deale	gs may take	place from two

after some specialists reacted negatively to the yield of 7.46 per cent of bonds auctioned yesterday. Bond prices soon recovered their poise, however, and provided support.

Already reflecting the a last from Wall Street last in the day, activity in UK mid-session, and III gain on the Pootsie 14 points in the second half of the ses-

towards the close brought widespread gains among the second line stocks. At the close, the FT-SE Mid 250 Index was 16.2 ahead at 3,793.9 the 100 stocks found renewed support. Bid speculation enjoyed a revival after some weeks absence from the man set scene.

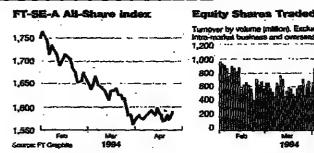
The day's Seaq total of 618.8m shares, boosted by more than 40m. suares transa in Lasmo, was more than 18 per cent down on the previ-Tuesday's shares represented £1.56bn in retail worth, in the higher end of recent

daily averages. economic is to U.S. Carlot Company and dividends. The corporate , but ICI stood out

figures, and today, will will the improved earnings trend reported already by such global leaders as Hoechst, Bayer and Du Pont. While wary of expressing

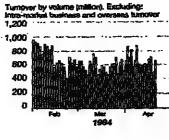
much optimism after a session lack-ing a lead from Wall Street, and well aware was a further tightening in Federal Reserve credit policy remains a fact of life, analysts commented at the improved notices shown in the UK market.

When LE US markets re-open today, they will be a line of imporment claims, 🖿 well 🔳 🛮 bond 💵 tion. The UK stock market showed this that it an still be highly vuinerable in developments In markets on the other side of the Atlantic,





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yield III	10.00	LO
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age-beightightightightightightightightightight	+2.2	2
وموالا دروها المراد والمراد المراد المراد المراد	+1.8	3
		4



+24.7	FT Ordinary index	2509.8	+17.4
4182	FT-SE-A Non Fins p/e	10.20	E Dame
+11.2	FT-SE 100 Fut Jun	MANA	4294
+10.48	10 yr Gilt vield	7.87	17.5
10.00	Long galt/equity yid ratio:		D. HU

orst performing sectors Building & Cons Electronic & Elec

Heavy trade in Lasmo

d nickel ma

as at the Ly

25.

The Lasmo stakebuilding/ takeover story that bubbling since in group Illa £219m rights issue two weeks ago burst into yesterday Enterprise Oil admitted that it was considering a bid for II

oil exploration group.

The story took a further turn late in when when swept the market that British

The upsurge in corporate

activity prompted in the last

turnover in the options market

yesterday, although the futures

III FT-82 100 INDSX PUTURES (LIFFS) 225 per full index point

ME FT-SE MED 280 INIDIES FUTURIES (LIFFE) \$10 per tull index point

NE PT-RE MID 200 INDEX PUTURIES (CMIJ) \$10 per full index point

M FT-SE 100 SNDEX OFTION (LIFFS) (*3148) 210 per tuli index point

3795.0

FT - SE Actuaries Share Indices

E FT-SE Actuaries All-Share

FT-92 100 FT-9E Mid 250 FT-9E Mid 250 ex liv Trusts

10 MINIERAL EXTRACTION(15) 12 Extractive industries(4)

20 GEN MANUFACTURERS(200)

20 GEN MANUFACTUREES(200 21 Building & Construction(31) 22 Building Maths & Merchalt(1) 22 Crisemicals(21) 32 Crisemicals(21) 33 Engineering (Arbitolos(1)) 35 Engineering, Vehicles(1) 36 Printing, Paper III Polog(27) 39 Tendies & Apparel(20)

BU CONSUMER GOODSING 31 Braweries(17) 32 Spirite, Wines & Ciders(10) 33 Food Menufacturers(23) 34 Household Goods(13)

36 Health Care(20)

40 SERVICES(220) 41 Distributors(31)

51 Other Services & Bush

69 NON-FENANCIALS(831)

80 ENVESTMENT TRUSTS(122)

70 FENANCIALS(103)

71 Banks(10)
73 Insurance(18)
74 Life Assurance(18)
75 Merchant Banks
77 Other Financial(18)

79 Property(39)

60 UTILITIES(36)

64 Gas Distrib 66 Telecommu

68 Wetter(13)

\$8 Tobecco(1)

16 Oit Engleration & Prod(11)

FT-SE-A 360

continued the week's arrange

Gas was about to wade in with ■ 180p a share bid. It was Gas that triggered the flurry M takeover bids - involving Brit-oil, Lasmo and Tricentrol - in the late | ___ it launched

The Enterprise triggered in the flurry of activity in Lasmo shares which raced 🛤 167p before closing 9% higher at 162%p on turnover of The nil-paids leapt 87%p arms Tilm imiled. The options were I market's and active with the equivalent of 7.6m shares

changing hands. Enterprise market and triggered an immediate

pattern of thin trading and

Christopher Price.

Open Sett price Change Est. vol Open int.

direction-less drifting, writes

The June futures contract

opened brightly at 3,140, near

EQUITY FUTURES AND OPTIONS TRADING

3142.0 3153.0 +19.0 3164.0 1153.3163.0 3177.5 +19.0 3160.0 1765.0 3162.5 +19.0

5799.0 3800.0 +16.0 3800.0 **163**

mark-down of its own shares culated, eased 2% more to 295p. which hit a low of 425p before rallying to close 6 off at 445p. Dealers said the came came the market picked up the scent of British bid which would enable Enterprise m walk was from what li being down increas-

ingly expensive acquisition.

Analysts perplexed Laterprise's many perplexed Laterprise' "If they wanted bid Lasmo why let they wanted a couple of manife any when the company we in real trouble, with in real management and big financial problems?" said one specialist. Gas shares, weak earlier this was as talk of a possible bid for Lasmo cir-

Bids alert

The return is bid activity in the Limited maribal case a size ber al old speculative targets taken out of Ille cupboard and dusted down. The main vulner-Vickers, Fisons and United Biscuits, les were also

supported for other UB was being linked with American Brands, Audie dilb from this \$1bn this with BAT, although food manufacturing analysts said a link-up with III food giant Malibra would make more strategic sense for the UK com-

TRADING VOLUME

Vol. Day's 000s price change

3 Mejor Stocks Yesterde

fiting from good man from the snack division M PepsiCo,

pany. However, they also pointed was that UB was

the US food and drink group. UB states whereal is to sep nama a perennial takeover subject, 6 in life, in shares receiving help from strategic up and published by New Land Land bouse has the stocks. The Colman to La list. The thirtly traded stock jumped 16 to 664p.
Vickers gained 5 199p
and of m annual meeting today. Robert Fleming Family

Kleinwort lifted

banks.

and were however had the main support lies in the recov-company's Roll's Royce car division.

Bullish remain by Lord Rockley, chairman of Kleinwort Benson, at the merchant bank's annual meeting, triggered a burst of heavy buyits, for Kleinwort shares and a general upturn in um merchant

These have suffered badly in the market linearing the steep falls in international bond markets in the wake of the US Federal Reserve's tightening of monetary policy. Many of the big US investment banks are said to have suffered big losses

Lord Rockley said the bank's overall performance in the first quarter was in line with that for the same period last weer widespread new by water

Jal Oct Jan III Die Jei

360 28 15 2 29
420 141/ 221/, 29 12 301/ 421/
561 140 17 211/ 241/ 510/ 121/ 24
180 7 11 15 161/ 211/ 24
180 531/ 18 220/ 18

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS (65).

BURLEWIG & GERTHIN (2) Best Broad, Singrey,
BLIGG MAYTLS & BECENTS (4) Hemesteen.

Pikingsten, Do Wriss, Resens (4), CHESINGALS, IN
Beyer, British Vite, European Colorer, Holectel,
Hollicky, I.O., Kolon, MTM, DISTRIBUTIONS (5)
Acad, Northanbox, Wylen, DINERSHEED BROAD

GELECTRING & BLECT BOAD (4), Addes,
Control Techs., Noies Prit, Pelon, ENGINCERSHIG

JE HAG, L. L. L. SAN, DISTRIBUTIONS (5), TINUS,
TINUS, T. L. L. L. SAN, DISTRIBUTIONS

Eurotroney, Metro Radio, Off.
BOPLOHATHOUR & PROD BY SARPO, SIGILIE,
PROPERTY (4) Buckmal, Rugby Ematics, Wiff,
Wandood Inc., RETABLERS, GENERAL (1)

Liberty, SUBPORT SERVIS (6), Adminst, Corporate

Control, San, San, San, San, Control, Control

Control Inc., RETABLERS, GENERAL (1)

Liberty, SubPORT SERVIS (6), Adminst, Corporate

Liberty, SUPPORT SERVS (4) Admiral, Corporati Serva, Sage, Sema, TEXTELES & APPARES, (1) Worster, AMERICANS (1).

Whosum, AMERICAMS (1).

NEW LOWS (2).

RANKS (1) Expirito Senito Finat., RUBLONICI &

CAISTEN (Q Artico, Bachaler, Westbury, BLDG

MATLE & MCHIS (Q) DESTRIBUTIONS (1) Time

Produces, DIVERSIFED MODES (2) Pacado

Durlop, Williams (p) Pri., EMERICENICE (Q) Hall,

Processionen Intel., EXTENDED RIDGE, SC (2)

MEALTH CARE (1) London Inst., DESURIANCE (p)

REVESTMENT TRUSTS (Q) INVESTMENT

COMPANIES (12) LESSIFE & HOTELS, PR LIPE

ASSURANCE (3) Lincoln Natil, London & Man.,

Lipt. Arionally 8, Oll., INTEGRATED (7) Mobil,

OTHER FRANNICIAL (q) PRIMA, PAPER 8. OTHER FRANCIAL OF PRING, PAPER & PACKS (1) LIBYSON MORSON, PROPERTY SI PAGNES (1) LIBISCO MATCON, PROPERTY SI ARRO LON. PSICE PTI, BIO. TOPA EXTENSE, RETAILERS, FOCO (1) Knot. Save, RETAILERS, RETAILERS, FOCO (1) Knot. Save, RETAILERS, RETAILERS, LIBISCO, RETAILERS, REMEMBER LOS MATERIOS (2) Chesma A, Ob II, East Burrey, AMERICANS (3) CANADIANS (1).

analysts.

Lutan (*183) Lutan Rain (*211)

RAA (*962) Thames Wy (*482)

Kleinwort shares jumped to 485p before ending 38 higher at 485p. Other merchants his attacked heavy support, with Hambros adding 13 to 304p. Schroders 30 to 1285p and SG

Warburg 22 to 782p. tries' acquisition of American Tobacco saw the tobacco to insurance conglomerate's improve 4% to 481p,

May Aug Her Hay Aug Hor

21 48% 83% 11% 32 48% 780 34 57 78% 200 11 59 11 15% 22) 28 187 1 186 23 27

500 3874 80 67 3 3 300 21 2374 40 274 11 16 300 4 17 25 18 264 32

Jai Det Jun Jai Det Jan

Jan Sep Dat Jan Sap Dec

LONDON EQUITIES

while sector stablemate Rothmans International gained 15

Pharmaceutical issues rebounded after a period of extended week. Glass and Wellcome bounced 11 apiece to 564p and 510p.

ICI spurted forward | to ahead il 🚞 quarter fig-

ures today. Transport and P&O and 12 m 715p as fretted II the change in

preciation policy in bulk and container ships mentioned the company's report and NFC shed 3 | III after II of shares placed in the market at 231p. A shortage of stock sent con-

glomerate forward H to 275p after Lehman Brothers reiterated its but stance. investment Lilling ahares worth 300p in the short term. The oil majors attracted further strong support from UK

fund with BP mov-ing up a more to a record 399p on turnover of 9.3m shares. Shell, still sustained by the 2350m boost to second quarter income by a big asset sale in the far east, added 8 at 736p. The takeover action involving Lasmo produced interest in the smaller oil stocks where

Goal edged up 2 to 73p and Premier the same to 31p. In a generally firm utilities sector East Midlands Electricity jumped 8 to see following a strong buy recommendation from the Smith New Court utildivided wer the blood divided from Compass, which firmed 🖫 🖫 📭 spend £300m 💵 buying US food service group Canteen. It is to be partly hinled by a 6-for-19 rights

at 270p raising

Mr at Smith New Court was positive. "It's in a they understand substantially prospects for earnings growth." Others impressed, including which removed lim wich from its buy list. Mr Mark Finnie Compass into uncharrisk political of the community.

Compass shares slid 6 to 310p. Logica, the software north tancy group, improved 15 to 300p as Hoare Govett issued a buy recommendation. The nos signed the new management les is wall poised w improve margin

VSEL, the submarine manufacturer, rose II to on hopes of Ministry of Defence

Holiday group Airtours confirmed its intention to buy a SUMMER TOUT OF THE PARTY OF THE for 274m, to be funded largely by a rights issue. The shares fell 18 to 448p. Williams Holdings fall 9 to 379p on turnover of 10m after a £267m rights

MARKET REPORTERS: Steve Thompson.

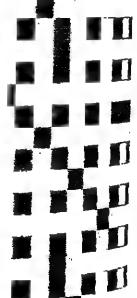
Aug 8

Peter John. ities team.

The lefsure sector was deeply

Other Page 20

ROSSWORD



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Apr 27 chge% Apr 28 Apr 25 Apr 22 ago yield% yield%

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ELINO STYLE FT-SE 100 INDEX OPTION (LIFFS) 210 per full index point

its low of the day, inspired in part by a good showing from gilts and bunds.

Current billion followed. although there was a slight hiccup in the contract's slow forward momentum in mid-morning with disappointing results from the gilts auction However, this proved only a temporary glitch and June continued to edge forward with trading confined to a tight 20-point range for

most of the day. With Wall Street closed, there was no directional help for June in the afternoon session, and the drifted, finally closing at 3,153. With seemingly little investor enthusiesm, volume was a thin 6.900. But dealers reported an uptern iii after hours trading, with June moving up

Lasmo again topped 🔤 atock options as the speculation over its future attracted heavy buying. equivalent to 7.5m shares in the equity market. Overall turnover reached 37.037, with FTSE volume at 7,517. Hanson was the second top stock

P/E Xd udj.

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+0.3 2279.38 2277.07 2312.33 2088.50
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HEBC (75p shap)

LIFFE EQUITY OFFICIAS Statebusy (*272) Shell Trans. Stateboom (*214) (*369) Brit Auso (*482) BAT facts (*451)

7 880 31 42 81 84 26 37% 700 9 28% 29 85 61% 67% 8 38 45% 11% 20% 20% 25% 31 30 30% 450 8 18 16 460 8 36% 25% 35 36 Option Jun Sep Dec Jun Sep 150 4% 11% 14% 14% 19 79% 140 12% 19 24% 7% 15 18 180 4% 12 17 27% 33 13% 25 28% 38% 25 28% 38% 25 28% 38% 25 28% 25 45% 120 7% 11 13% 5 8 8% 12 13% 11 12% 25 35 35 85 11 12 20 125 136 11 17% 21 Scot Por ("360) Sees ("723) ### AND AND AND MAY AN 755 1995 - - 4 - - - 174 774 - - 13 - - 13 - - 1100 68 995 119 21 526 645 1150 379 63 6296 43 7776 90 200 1896 2546 29 45 115 14 220 776 15 19 14 22 240 Tarmac (*171) Thorn EM (*1139) (212) May July Nov May July New 18 25 29 6 13 16 7½ 15 18 16 434 25% 550 11½ 25% 58 50 64% 70% Jul Out 3 Jul Oct Jun Totaldas (*509) Option

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FT GOLD MINES INDEX

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RISES AND FALLS YESTERDAY

	Riese		Sparre
Balliah Futch	54	8	15
See Fland Interest	4	1	
A seaction	80	78	
General Manufactures	180	110	-
Consumer Goods	61	35	-
Bervicia	110	74	330
Utilities	28	10	
Anancials	28 78	111	189
Investment Truits	119	48	304
والمبيرة المبيرة المبي		63	29
Totals	895	633	

TRADITIONAL OPTIONS

LONDON RECENT ISSUES: EQUITIES

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-	N	9/5	390pm	221 pm	Shit Bio-Tech Uta		221pm	-79
	N	_	9pm	3pm	CALA		8pm	- 44
65 8	N	-	16pm	5pm	Dale Electric		1 september 1	41
8	N	27/5	3upm	4pm	Ba.		4pm	
25	N	-	10pm	9pm	Guimness Peel		8 ₁ 512m	
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33	NB	17/5	6pm	1 ¹ 20m	JAF		11200	-12
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FINANCIAL TIMES EQUITY INDICES

	Apr 27	Apr 26	Apr 25	Apr 22	21	Yr ago	"High	
ordinary Share	2509.8	2492.4	2477.9	2500.9	2470.7	2208.3	2713.6	2439.2
ard, div. vield	3.97	3.29	4.02	3.98	4.04	4.16	4,05	3.43
mer. yid. % fall	5.39	5.44	5.47	5.43	5.50	8.29	5.51	
/E ratio net	19.89	19.72	18,60			19.73		
7E ratto r⊪	20.80	20,65	20,52	40,00	20.42	744.5	30.80	20,37
For 1994, Ordinary T Share	Share ind Index bass	est pince o cipie 1/74	ompilistion 35,	high 271	3.6 2/02/9	4; low 49.4	26/8/40	
Indinary Share	hourki 🎟							

Ordinary Share	hourly								
Open BJ00	10.00	11.00		1111	Marie	10.48	16.00	High	
2494.6 2497.1	2504.6	2505.1	2508.5	2507.6	2508.6	2606.7	2608.3	2509.8	2494.6
		Apr 27	Apr	26	Apr 25	Apr :	22 A	pr 21	Yr ago
SEAC bergains			- 17	/888	ļ	- 41	2	8,169	
Equity turnover	(Crriff		- 11			1657	7.7		
Equity bergainer				,594				2,898	ELS.
Shares traded (r	m)†		- 6		498.2	100		099.4	696.
† Englacing Rate of	nerket illi	and the	OWNER						

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FINANCIAL TIMES THURSDAY APRIL 28 1994 Birk Petroloum Mill Sandal Berman Cactrel (#1) Sandal Sand Price 184 | 184 | 184 | 184 | 184 | 184 | 184 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | 185 | ### Abstraction Trend _ All _ 14.16.55 10.22 10.22 10.22 10.23 10.25 10. | 17.5 | 410 | Rankolon's 64 | 440 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | 241 | Codes Co からのでは、日本には、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本には、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本 | Cartin | C 100 100 100 T 250 | March | Marc Capin 1.880 2.801 4.800 2.801 4.800 2.801 4.800 2.801 4.800 2.801 4.802 2.803 Prices to the December Service delivered by beind Plemented, a member of the Plemented Trees Group.

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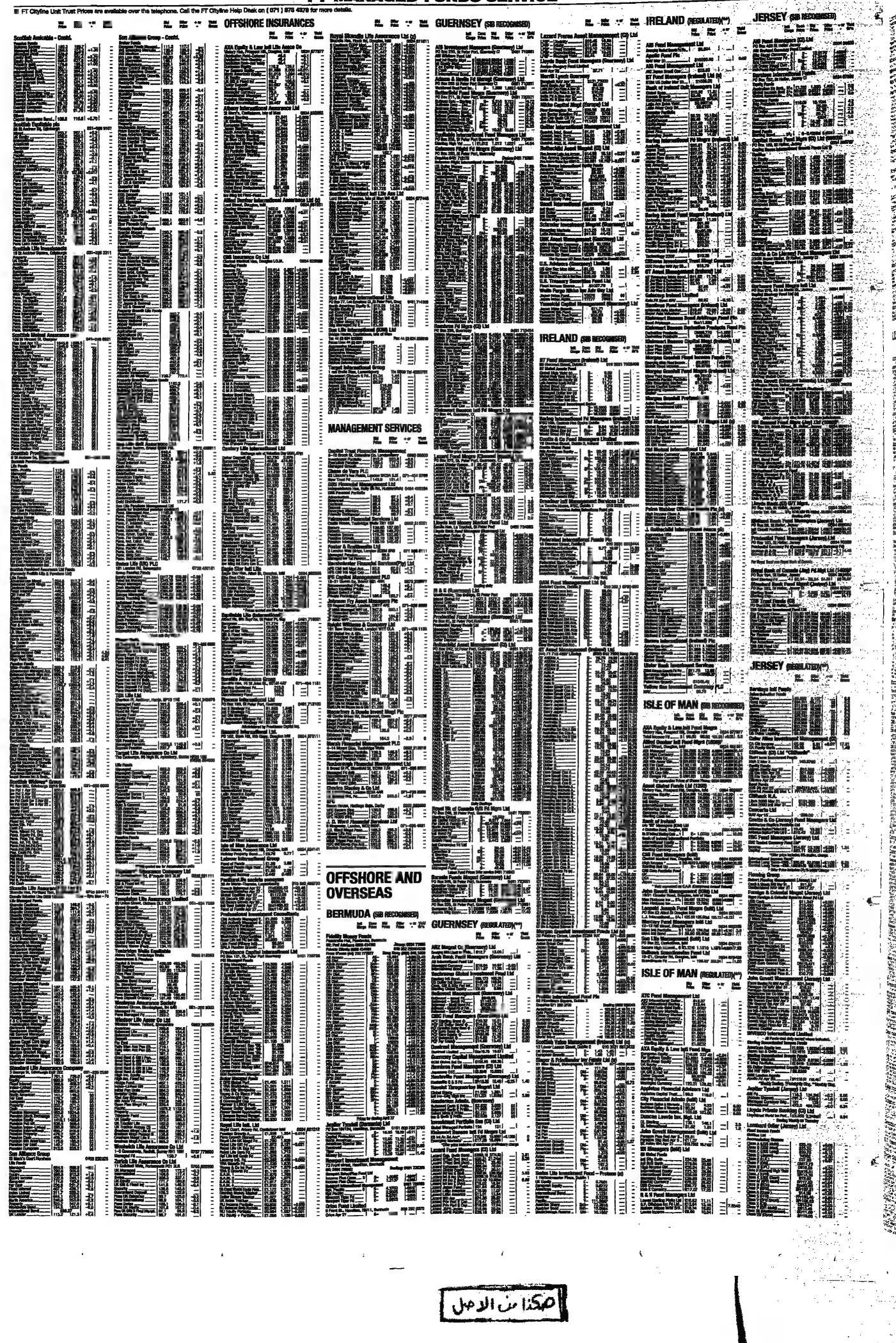
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CURRENCIES AND MONEY

POUND SPOT FORWARD AGA

MARKETS REPORT

German rates lower

1994

1992. He predicts German three

month money, currently at 5.35 per cent, will fall to 4.30 per cent at the year end. The December suromark contract,

by contrast, closed at 94.86, dis-

counting short rates of about

5.15 per cent at the end of year. While the repo rate fell, call

money rates rose sharply to

about 6 per cent from 5.35/5.45

per cent. Traders said the Bundesbank had not delivered

the funds the market had anticipated at the repo.

firmer in Europe. It closed at FFr3.434 against the French

franc from FFr3.432, and L961.5

against the Italian lira from

Apart from a late flurry of

activity, the interest rate

futures markets were fairly

quiet. Sentiment was improved by the Bundesbank cut, with

the June euromark contract

finishing six basis points

before trading closed, a US investment bank had placed a

huge order for 20,000 June con-

Mr Richard Phillips, futures analyst at brokers GNI, said the market was currently char-

acterised by spread-trading, with investors unwilling to

take a longer view. Trade is very volatile, but in a fairly

such that the investors are

1.967 1.041 1.191

"The nature of the market is

5.458 2.859 3.272 1.124 2.747 0,117

Traders reported that just

higher at 94.80.

small range.

4.858 2.544 2.912

The D-Mark was slightly

1,50\$5 1,5040

1.5020

Source: FT Graphit

The prospect of a decisive decoupling of US and European interest rates was improved yesterday by another generous cut in the German repo rate, writes Philip Gawith.

The Bundesbank cut the repo by 11 basis points to 5.47 per cent, more than most commentators had expected. The dollar failed, however, to gain strength from lower German rates, closing in London at \$1.6727 against the D-Mark from \$1.6801. It fell to Y102.650 from Y102.925 against the yen. Afternoon trade was subdued with most US financial mar-kets closed to honour the late

President Nixon. Elsewhere the pound held on to the gains it had made on Tuesday, with the sterling index finishing slightly higher at 80.5 from 80.4. It was half a cent up against the weaker dollar, closing at \$1.5066 from \$1.5015. Against the D-Mark, it closed slightly weaker at DM2.52 from DM2.5226.

For the second time this month, the UK money markets were witness to the fairly rare spectacle of a daily surplus rather than the normal shortage. The surplus was £100m.

■ The Bundesbank's move appears to confirm that futures markets have become too bearish about the outlook for European interest rates. Mr Nick Parsons, treasury economist at CIBC, said the aggressive rate cut was "signalling that the decoupling of European rates from the US will continue."

Interest rate sentiment has deteriorated dramatically in recent months. Mr Parsons notes that the spread between the March 95 euromark contract and the June 94 contract shrunk from a high of 84 basis points on January 11 to actually become negative earlier this week. Both contracts finished at 94.80 yesterday.

The CIBC analyst said he attributed the Bundesbank's fairly aggressive stance on interest rates to a desire to stop the decline in sentiment. Noting that in each of the last three rate cut cycles, the pace of easing has accelerated after 18 months, Mr Parsons said this pattern is repeating itself.

The Bundesbank's first cut in this cycle was in September

Apr 27

CROSS RATES AND DERIVATIVES

100 52.38 59.96 20.59

simply not there. Everybody Euromark Futures who plays the market is a trader. Nobody is prepared to take a directional view," said Mr Phillips.

Short sterling futures also had a better day. Although volumes were fairly thin, the June contract closed three basis points firmer at 94.61. The French market was described as "listless". The June PIBOR future settled four basis points firmer at 94.32.

■ Opinions about the outlook for sterling are mixed after the UK currency maintained its break above \$1.50 against the dollar.

Mr Tony Norfield, UK treasury economist at ABN-AMRO, said said he was bullish about sterling. He cited three factors lending support to the pound: the perception that UK rates were unlikely to fall in the near future; the sharp cut from the Bundesbank; and scepticism about how fast the Fed will tighten rates in the US.

"The fundamental buoyancy for sterling is also backed up in a lot of exchange rate charts," said Mr Norfield. He predicted that the UK currency was "reasonably well set up" for a 1 per cent increase in the next few

Others were more sceptical, arguing that sterling strength would evaporate as soon as the dollar recovered. Mr Neil MacKinnon, chief currency strategist at Citibank doubts whether sterling can rise above its high for the year of

He attributed current sterling strength to the view in the money markets that "any chance of an early rate cut is slim, to say the least." He said the CBI dropping its call for lower rates was also seen as an important event.

The surplus in the money markets was attributed to seasonal factors which see more money flowing in at this time of year. Overnight rates moved in the 1% - 4% per cent range.

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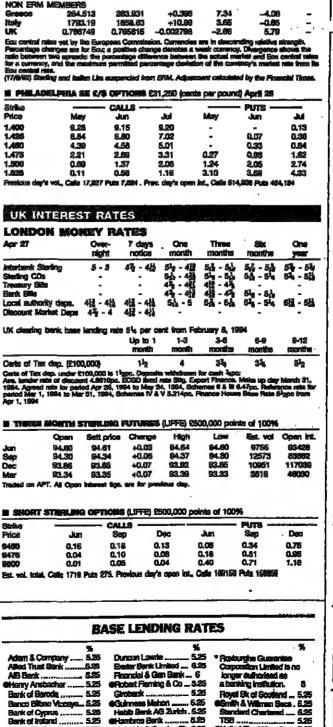
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Apr 27	,	Clasing mid-point	Change on day	Bid/offer spread	Day's high	mid kw	One inc	%PA	Times no	96PA	One ye	%PA	J.P Morgan Index
Europe											-		
Austria	(Sch)	11.7645	-0.057	820 - 870	11,7925	11,7540	11,7807	-1.7	11,797	-1.1	11,7745	-0.1	102.9
Belgium,	(BFr)	34,4406	-0.1685	280 - 550		34,4230	34,4855	-1.9	34,5706	-1.5	34.6306	-0.6	104.3
Denmerk	(DIG)	6.5750	-0.0307	790 - 785	6.5948	8.5730	8,5893	-25	6.6096	-21	8.6286	0.8	103.3
Anland	(FM)	5,4318	-0.0208	263 - 373	5.4607	5,4268	5,437	-12	5.4453	-1.0	5,4593	-0.5	76.3
France	(FFI)	5.7445	-0.023	435 - 455	5,7620	5.7410	5.7549	-22	5.7878	-1.6	5.778	-0.6	103.6
Зектину	(D)	1.6727	-0.0074	724 - 729	1.6772	1.6709	1,6751	-1.7	1.6779	-1.2	1.675	-0.1	104.6
Greece	(Dr)	245.250	-1.3	100 - 400	246,250	245,100	249	-18.5	258,375	-18.1	285.25	-16.3	. 70.2
treland	(192)	1,4609	+0.0045	601 - 616	1.4635	1.4580	1.4579	24	1.4539	1.9	1.4439	1.2	-
TON	(L)	1608.51	-2.08	800 - 902	1613.30	1606.50	1614,28	-4.3	1623.26	-3.7	1662.51	-27	78.9
unembourg	g.Frj	34,4405	-0.1685	260 - 550	34.5940	34,4230	34,4955	-1.9	34.5705	-1.5	34,6305	~0.6	104.3
Netherlands	F	1.8795	-0.0092	790 - 800	1.8850	1,8785	1.8821	-1.7	1.885	-12	1.8822	-0.7	103.6
Norway	(PAGC)	7.2590	-0.041	575 - 605	7.2837	7.2575	7.2677	-1.4	7.2802	-12	7.231	-0.4	94.8
Portugal	(Es)	171.850	-0.8	800 - 900	172,300	171,800	173.15	-9.1	175.1	-7.6	180.35	-4.9	93.1
Spein	(Pta)	135.690	-0.57	630 - 730	136.990	136.550	137.18	-4.4	137.965	-3.7	140.255	-28	80.8
Sweden	(SKr)	7.7941	-0.0536	903 - 978	7.8449	7.7903	7.8176	-3.6	7,8569	-32	7.9661	-02	- 81.7
Switzerland	(SFr)	1,4264	-0.0079	260 - 267	1,4320	1,4260	1.4442	-14.9	1.4259	0.1	1,4109	1.1	103.4
UK	(2)	1,5066	+0.0051	061 - 070	1,5105	1.5047	1.5051	1.2	1,5029	1.0	1,4983	0.6	68.6
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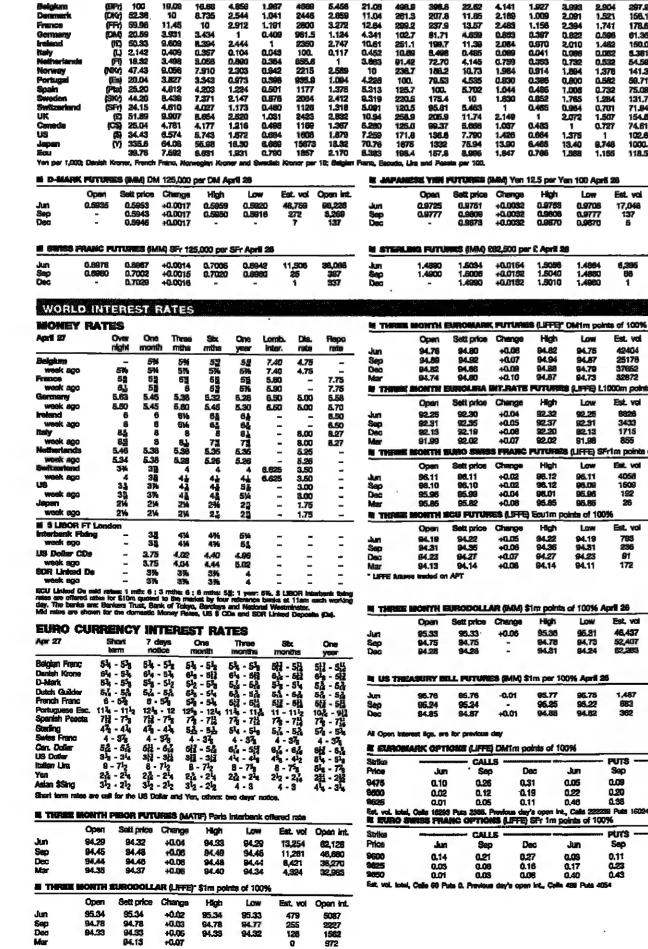
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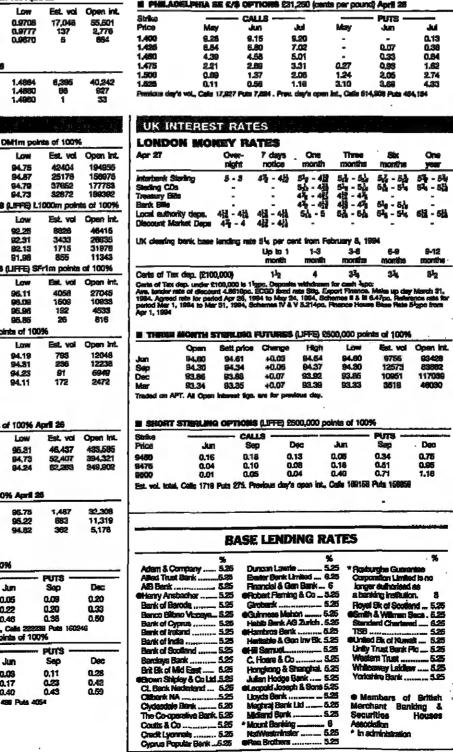


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Milan remains at eight year high

Milan's continued on its record setting way and the rest of Europe took encouragement, in spite of Wall Street's unscheduled closure, from an easing in the German repo rate, writes Our Markets Staff.

MILAN saw some profit taking late in the day as the appointment of Mr Silvio Berlusconi as prime minister was expected imminently. The Comit index registered a rise 11.65 to another eight year high of 813.63.

Mr Marcus Grubb at Salomon Brothers remained enthusiastic for the market, even at current heady valuations. He noted that it had underperformed other European markets over the past four years and its valuation in comparison with bonds was still cheap. "I think that the market could still go higher. If political uncertainties caused a correction of, say, 10 per cent, I would view that as a further buying opportunity," he said.

Speculative selling hurt the biggest recent gainers. Olivetti fell L67 to L2,999 in heavy volume of 23.5m shares in largely technical trade after its strong advance through resistance at L2,900 on Tuesday. The shares peaked at L3,140 yesterday, well short of the next resistance target of L3,500, before sellers moved in.

Cir, the group's industrial

Apr 27					7	HE EUR	OPEAN :	SERIES
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Eurotrack 100	1471.29	1472.23	1472.15	1472.81	1471.95	1473.06	1470.97	1471.00
FT-SE Eurotrack 200	1489.01	1409.83	1490.58	1490.80	1481.47	1492.50	1490.71	1490.74
		Apr 26	Apr 25	i A	p 22	Apr 21	Apr	20
FT-SE Eurotrack 100		1484.12	1449.1	3 14	86.24	1436.73	1444	1.73
FT-SE Eurobrack 200		1480.81	1467.2	2 14	76.82	1458.95	148	.17

holding company rose L64 to L2.890 amid renewed rumours of a merger with Cofide, the ultimate holding company for the De Benedetti family's interests. Cofide rose L79 to L1,837. FRANKFURT was encouraged on a number of fronts: a

Wall Street was closed for the funeral of former President Richard Nixon. Johannesburg did not trade yesterday and will remain closed today during voting in the general elec-

reduction by the Bundesbank in the repo rate, ahead of today's meeting of the council, further good figures from the chemical sector. Bayer being the latest group to announce results, and a boost for Daimler from its Mercedes unit forecasting an improvement in

The Dax index closed the official session up 10.37 at

There was also help from the futures market and in the after

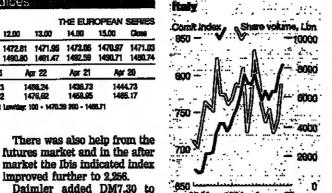
improved further to 2,256. Daimler added DM7.30 to DM889 while Bayer, which forecast that profits would rise by 15 to 20 per cent this year gained DM8.80

in contrast Volkswagen lost

DM14.30 to DM524.50 on news of further investigations involving Mr Jose Ignacio Lopez Arriortua. AMSTERDAM failed to hold onto Tuesday's gains and the AEX index declined 1.10 to

417.32, mainly due to selling of financial stocks. ING, for example, lost Fl 1.30 to The market overall was particularly affected by Akzo Nobel trading ex a dividend of Fl 5.00, the shares losing Fl 3.70

to Fl 223.20. In contrast DSM added Fl 1.20 to Fl 138.90. Heineken, off 90 cents at Fl 240.10, said that it was to legal action against



unions following strikes at its domestic plants which have hit

PARIS was encouraged by hopes of a cut in domestic interest rates today and the CAC-40 index advanced 16.41 to FFr1.75 to FFr43.20 after its announcement that it was to raise some £650m in senior bank debt as part of its refinancing package.

ZURICH continued firmer, in

quiet trade, with direction again provided by stronger futures and firmer hourses elsewhere in Europe. The SMI index rose 15.1 to

Insurers were again the

up after recent underperformance. Zurich bearers rose SFr30 to SFr 1,282.

Nestlé was unchanged at SFr1,210, with investors unimpressed with the outcome of its press conference. The group announced volume growth, a measure of the absolute number of goods sold, rose by 1.5 to 1.7 per cent in the first quarter, compared with expectations of a rise of 2 per cent or more.

MADRID saw gains across the board, in response to foreign market trends and the German repo rate cut, which took the general index 3.32 or 1 per cent higher to 325.38 in neavy turnover of Pta3.13bn. Banesto rose Pta100 or 15 per

cent to Pta580 and Santander ecovered Pta100 to Pta5,810. James Capel commented that having got over the initial shock of the successful bid of Pta762 per share for 60 per cent of Banesto and having received timely presentations from San tander on the rationale for the offer, the market has made the appropriate adjustment to the antander share price. From this level, the shares have

Written and edited by John Pitt

KARACHI's 100-share index

fell 47.20 or 2 per cent to

2,361.40 on heavy selling by retail investors seeing uncer-tainty oin the political outlook.

every chance of performing at

least as well as any other Span-

ish bank stock on a one year

Fundamentals in place in spite of setback

John Pitt surveys trends among emerging markets

monetary policy has made its effect felt on the world's emerging markets this year. After impressive gains in many of the markets throughout 1993 a reversal of fortune has been witnessed during the last quarter.

According to Baring Securities' April issue of Global Strategy, emerging equity markets attracted some \$40.5bn during 1998 (this figure excludes Hong Kong and Singapore), with most of that originating from the US. Looking at the regional division of the fund flow reveals that almost 50 per cent went to Latin America, with some 45 per cent going to the Pacific Rim. Surprisingly only \$2bn or 5 per cent was directed towards Eastern Europe, the Middle East and Africa. suggesting caution on the part of investors from western

Barings asserts that "stronger economic fundamentals of emerging markets should reaskets into three groups export-led (north east and south east Asia), resource producing (Latin America) and consumer-orientated (eastern slightly this week, in reaction and southern Europe and

Indian sub-continent) - Barings suggests that external factors, higher commodity prices and faster world trade growth, will ultimately raise - the liquidity of the first two emerging market groups, and of these it is the resource producing that stand to enjoy the greater profit gains, given their igher fixed cost structures".

But, they add, while such external influences remain weak, outperformance-should be seen from, in particular, India. Brazil and "the reforming eastern European and southern European markets". Brazil was, according to

search from Kleiman International in Washington, one of Europe.

In spite of recent setbacks, the first quarters best performers in dollar terms. Foreign investors placed some \$5.5bn into the country in 1993, five times the 1992 figure, 80 per sert themselves by the second

he tightening of US half of 1994". Dividing the marcent into stocks and the rest in debentures and bank deposits." says Kleiman.

Over the last week or so the equity market has corrected: sharply, although clawing back

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to the rise in US interest rates. The longer term picture is clouded by congressional and presidential elections in October, and efforts by the present administration to secure support for its constitutional

reform programme Looking elsewhere, the case for Africa is being made by a number of brokers and snar lysts, not the least Blakeney Management in London.

Aside from South Africa, which is hardly an emerging market, the sub-Saharan countries are likely to benefit from higher commodity prices. According to Blakeney higher prices for copper, gold, coffee, cocoa, phosphates, plati-num, nickel and other commodities will bring prosperity to Africa, while the struggle to protect their oro cessing margin".

Nikkei up in low volume, Hang Seng down

Tokyo

Most investors were absent ahead of the Golden Week holidays, but buying by financial institutions and investment trust funds helped stocks post modest gains, writes Emiko Terazono in Tokwa.

The Nikkei index rose 100.22 to 19,729.15 after a low of 19,613.82 and a high of 19,813.86 just before the close. Volume was 210m shares, the lowest for the year as many investors refrained from activity due to the string of holidays which start on Friday, and uncerand currency movements

Small lot buying amid low volume pushed share prices higher along with a rise in futures prices. The Topix index of all first section stocks rose 3.59 to 1,601.51 while the Nikkei 300 gained 0.57 to 292.70. Gainers led losers by 514 to 457, with 193 issues remaining unchanged. In London, the ISE/Nikkei 50 index rose 1.98 to

Individual investors were seen trading speculative shares. Some traders see the moves connected to the political unrest as the possibility of an early election has increased due to the Socialist Democratic party's departure from the coalition government earlier

Sumitomo Coal Mining, the most active issue of the day, rose Y38 to Y993 on speculative

trading. Pacific Metals, which fell Y15 to Y455, was initially higher on early buying by individual investors, but closed lower on profit taking.

FT-A World

Remarks by the chairman of the Japan Iron and Steel Federation that steel demand was bottoming out, supported steel stocks. Sanyo Special Steel rose Y8 to Y440 and Kobe Steel advanced Y3 to Y288.

Nippon Telegraph and Telephone, a benchmark for investor confidence, fell Y1,000 to

In Osaka, the OSE average rose 44.79 to 21,957.33 in volume of 14.2m shares. Nintendo rose Y60 to Y6,620 on bargain hunting.

Profit-taking left a number of regional markets lower.

sharply lower, unable to find reasons to extend Tuesday's gains. The Hang Seng index ost 215.39 or 2.31 per cent. at 9,113.25, just above its low for the day. Turnover was a light HK\$2.98bn against Tuesday's

Property issues were squeezed by profit-taking after they led Tuesday's rise. Cheung Kong slipped 75 cents to HK\$37, Henderson Land lost HK\$1 to HK\$39 and

SHK Properties fell HK\$1.50 to MANILA fell back as investors paused to take profits after three days of gains. The composite index fell 26.61 at 2,840.98, prompting expectations that the correction will last for another two days

break through resistance at the 2,900 level. AUSTRALIA was left lower one arbitrage-related transaction worth about A\$390m and bonds also finished

before the market tries to

The All Ordinaries index closed 9.7 down at 2,059.7 after climbing to a high of 2,083.2

Among leading stocks, News Corp ended 4 cents higher at A\$9.29 but BHP slipped 8 cents to A\$16.84, off a high of

SINGAPORE continued to give way to profit-taking ahead of today's closure of Wall Street and the release of the US first quarter gross domestic

share index ended 27.44 lower The Straits Times Industrials

index closed 23.56 or 1 per cent. JAKARTA was firmer in active trading on local and forlower at 2.290.71. TAIWAN picked up after Tuesday's fall as buyers eign buying of blue chip stocks, and the official index returned for plastics and papers issues. The weighted NEW ZEALAND saw higher index, still unable to break out prices for a number of mid-tier stocks which lifted the NZSE-40 capital 11.17 to of the 5.800-6.000 range, rose 31.82 to 5,882.98, off a low of 5,805 points, in turnover that

fell to T\$63.1bn from the previ-Lion Nathan added 8 cents to NZ\$3.68 in response to half China Airlines fell T\$2.00 to year profits that were at the T\$54.50 after Tuesday's crash of a CAL airliner in Nagoya, top end of expectations and a higher dividend.

SEOUL was helped higher as demand switched from low priced issues to blue chips during the afternoon and the the composite stock index closed 9.79 or 1.1 per cent higher at 897.43. The market also heard rumours that the government was close to a decision to ease regulations on stock transactions, although the finance ministry officials said nothing has been decided and no announcement was due in the

near future. BANGKOK built its hopes for improved first quarter results from listed companies and the SET index rose 10.92 or 0.9 per cent to 1,274.71 in thin

KUALA LUMPUR remained weak on profit-taking but gains in blue-chips limited the fall in the composite index to just 0.12

BOMBAY dipped in sluggish trading which left the BSE 30-

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES Latin America 518,366,75 1.004.98 Colombia 806.92 128.26 128 1,172,18 China -33.9 South Korea 121.17 **Philippines** 84.14 273.06 -19.5 +5.8 404.04 202.54 Sri Lankes 363.57 111.10 Theiland Euro/Mid East +4.52 +29.4 210,80 163,91 261.56 0.6 794.82 128.02 1.128.45Portugal 87.86 -129 266,40

Toronto marks time in the absence of Wall Street

Canada

In the absence of Wall Street Toronto stocks edged higher led by gains in the precious metals, real estate and mining

Dealers said that the market would continue to focus on results from the current first quarter earnings period.

The TSE 300 index was up 5.99 at 4,269.79 by mid morning on volume of 4.3m shares valued at C\$46.5m. Advances led

FT-ACTUARIES WORLD INDICES

declines 133 to 92, with 168 stocks unchanged.
Of Toronto's 14 sub-groups, 10 indices gained ground in early trading

The gold and silver index climbed 62.32 or 0.67 per cent, to 9,328.62. Strong gold stocks were led by Placer Dome, up C\$% to C\$28% in light volume. Other rising sectors included mining, up 24.93 to 3,487.64, and real estate which rose

20.67 to 3,046.21. Among active stocks, Northday's gains after posting an ected first quarter profit. The stock gained C5% to C\$41% on 27.500 shares.

Venezuelan equities fell back following the resignation on Tuesday of the president of the central bank over a disagreement regarding the government's economic policies. President Ruth de Krivoy said her decision was "irrevocable". The bank said that three other

On Tuesday the general index lost 0.5 per cent.

Equities in São Paulo recov ered from earlier lows, but remained down at mid-morning in thin trade as the market awaited news on whether congress would vote on anti-inflation legislation. The Bovespa index was off 1.4 per cent at 15,618 in thin volume of CR52bn (\$42m).

This announcement appears as a matter of record only.



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HERMANN HEYE & CARL AUG. HEINZ GLAS GMBH, HANOVER, GERMANY

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To upgrade and expand the production capacity of the Dzialdowo glassworks

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Internationale Nederlanden Bank

February 1994.

EGIONAL MARKETS				esday al	PRIL 29 1	994			MONDAY APRIL 25 1994 DOLLAR II						LLAR IN	
igures in parentheses how number of lines f stock	US Dollar Index	Day's Change %	Pound Starting Index	Yen	DM	Local Currency Index	Local % chg on day	Gross Div. Yleid	US Dollar Index	Pound Starting Index	Yen Inclas	DM index	Local Currency Index	52 week ! High	52 week Low	Yea ago (appro
ustralia (69)	169.27	1.8	167.14	110.13	147.85	156.38	1.4	3,49	186.26	165.25	108.48	145.16		189.15	130.19	142
ustria (17)	174.51	0.4	172.31	113.53	152.42	152.33	0.4	1,02	173,77	172.73	113,38	151,72	151.76	195,41	139.63	144
elglum (42)	189.06	0.4	166.93	109.99	147.67	144.29	0.4	3.79	168.38	167.35	109.86	147.00		171.69	141.92	
anada (106)	130.29	1.0	128.65	84.77	113.80	129.67	0.6	2.59	129.03	128.25	84,19	112.65		145.31	121.46	
enmark (32)	255.67	1.2	252.45	168.34	223.31	229,73	1.3	1.04	252.67	251.15	164.67	220.61	226,72	275.79	207.58	21
intend (22)		1.4	146.59	96.58	128,67	169.89	1.1	0.88	146,47	145.59	95,57	127.89	168.07	156.72	85.54	9
rance (98)	171.51	0.7	169,35	111.58	149.80	155.17	0.6	2.86	170.40	169.37	111.19	148,78	154.19	185.37	149.60	16
lermany (58)	143.12	1.8	141.32	93.12	125.01	126.01	1.8	1.64	140.66	139.62	91.78	122.81	122.81	143.12	107.50	11
long Kong (56)		21	378.84	248.30	333.35	378.54	21	2.81	373.74	871.50	243.87	326,32	370.75	508.56	271.42	27
eland (14)		0.5	183.05	123.91	166.35	184.27	0.2	3.27	189.59	188.45	123.70	165.53	183.97	209.33	155.93	18
aly (60)		3.8	94.30	62.13	83.42	114.87	3.9	1.61	92.01	91,46	60.04	80.34	110.56	96.50	57.88	7
span (469)		-0.1	153.15	100.91	135.47	100.91	-0.4	0.80	155.28	154.35	101.32	135.58	101.32	166.91	124.54	13
alaysia (98)		-0.9	487.21	321.02	430.98	511.85	-0.8	1.33	497.83	494.85	324.84	434.67	615.90	621.63	312.05	31
exico (18)		-0.2	1881.37	1239.64	1884.22	6968.02	-0.8	0.72	1909.38	1897.90	1245.87	1667.07	7013.38	2647.08	1431.17	159
									202.26	201.04	131,97	176.60	174.33	207.43	163,30	17
	204.09	0.9	201.52	132.79	178.27	175.83	0.9	3.19						77.59	48.43	4
ew Zeeland (14)		2.3	68.27	43.67	58.62	62.07	2.1	3.83	65.63	65.23	42.82	57.30	80.79			
orway (23)		0.4	193,12	127.24	170.83	193,79	0.5	1.71	194.74	193,67	127.07	170.03	192.89	206.42	150.61	16
ngapore (44)		0.0	343.72	226.48	304.05	249.52	-0.1	1.57	348,12	346.03	227.15	303.95	249.76	378.82	238.62	24
outh Africa (59)		8.5	269,61	171.06	229.85	269.81	4,0	2.28	242.36	240.90	158,14	211.60	259,30	280.26	175.93	18
pain (42)	141.60	0.9	140.01	92.25	123.85	147.44	1.2	4.04	140.47	139.62	91.85	122.64	145.72	165.79	116.33	13
rreden (36)	215,13	0.8	212.42	139.97	187.91	249.93	0.7	1.58	213.32	212.04	139.19	186.25	248.18	230,02	163,85	17
witzerland (48)	159.12	0.5	157.11	109.52	155,95	141.48	0.7	1.68	158.33	157.38	103.31	138,24	140.53	176.56	119.83	12
nited Kingdom (206)	192 R2	1.2	190.39	125.45	168.42	190.39	0.6	3.66	190.47	189.33	124.28	166.31	189.33	214.96	170,32	18
SA (519)	184.15	-0.1	181.83	119.81	160.84	184.15	-0.1	2.89	184.43	183.32	120.34	161.03	184.48	196.04	176.91	17
JROPE (723)	169 69	1.2	167.75	110.53	148.39	160.86	1.0	2.88	167.81	166.80	109.60	148.51	159.24	178.58	141.58	14
rdic (113)		1.0	204.84	134.97	181.19	210.17	0.9	1.37	205.45	204.22	134.06	179.38	208.33	220.60	155.82	16
otic Basin (750)		0.1	161.90	106.68	143.22	111.35	-0.2	1.06	163.82	162.84	106.90	143.04	111.54	168.80	134.79	14
ro-Pacific (1473)													130.23	170.78	141,98	14
		0.6	164.18	108.16	145.23	130.66	0.3	1.84	165.33	184.34	107.88	144.35	180.61	192.73	173.70	17
rth America (625)		-0.1	178.63	117.63	167.92	180.39	-0.1	2.88	181.00	179.91	118.10	158.03			122.37	12
rope Ex. UK (518)		1.2	151.68	99.95	134,18	142.22	1,3	2.27	151.73	150.82	99.00	132.48	140.40	155.73	181.46	18
estic Ex. Japan (281)		1.2	247.33	162.96	218.78	228.53	1.1	2.60	247.53	246.05	161.52	216.13	226.08	295.21		
xid Ex. US (1656)		0.7	165,13	108.80	148.07	133.77	0.4	1.86	166.07	165.07	108.36	145.00	133.26	172.51	142.94	14
orld Ex. UK (1970)	169.81	0.3	167,67	110.48	148.32	145.58	0.1	2.06	169.29	168.28	110.46	147.81	145.36	175.58	152.87	15
orld Ex. So. Af. (2116)	171.30	0.3	169.14	111.45	149.62	148.67	0.1	2.22	170.77	189.74	111.43	149.10	148,45	178.56	155.00	15
orld Ex. Japon (1706)		8.0	180.43	118.89	159.61	178.05	0.4	2.82	181.63	180.53	118.51	158.68	177.26	195.20	165.70	16
e World Index (2175)	171.85	0.4	169.68	111.80	150.10	149.59	0.2	2.22	171.17	170.14	111.69	149.45	149.31	178.97	155.17	18